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## **EXHIBIT C**

\*\*\*ELECTRONICALLY FILED 03/17/2016 08:39:15 AM: KEN BURKE, CLERK OF THE CIRCUIT COURT, PINELLAS COUNTY\*\*\*

## In The Matter Of:

TERRY GENE BOLLEA v. HEATHER CLEM

ANDERSON, JEFF - Vol. 1 March 24, 2015



LegaLink, Inc.

20750 Ventura Boulevard Suite 205 Woodland Hills, CA 91364 Phone: 818.593.2300 Fax: 818.593.2301

IN THE CIRCUIT COURT OF THE SIXTH JUDICIAL CIRCUIT IN AND FOR PINELLAS COUNTY, FLORIDA TERRY GENE BOLLEA professionally ) known as HULK HOGAN, ) Plaintiff, ) Case No. ) 12012447-CI-011 vs. HEATHER CLEM; GAWKER MEDIA, LLC aka ) GAWKER MEDIA; et al., ) Defendants. ) (Pages 1-315) -----) VIDEOTAPED DEPOSITION OF: JEFF ANDERSON TUESDAY, MARCH 24, 2015 10:07 A.M. REPORTED BY: SUSAN NELSON C.S.R. No. 3202

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1
     Videotaped deposition of JEFF ANDERSON, the witness,
 2
     taken on behalf of Defendants, commencing at
 3
     10:07 A.M., on TUESDAY, MARCH 24, 2015, at 1925
 4
     Century Park East, Los Angeles, California, before
 5
     SUSAN NELSON, C.S.R. No. 3202.
 6
 7
     APPEARANCES OF COUNSEL
 8
 9
    FOR PLAINTIFF:
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              BAJO CUVA COHEN & TURKEL, P.A.
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                  -- and --
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              BY: CHARLES J. HARDER, ESQ.
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     APPEARANCES OF COUNSEL (CONTINUED):
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              Philadelphia, Pennsylvania 19103
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   ALSO APPEARING:
19
              JEMAL JUDKINS, VIDEOGRAPHER
20
21
22
23
24
25
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1		INDE	Х	
2	WITNESS	EXAMINAT	ION PAGE	
3	JEFF ANDERSON			
4		By Mr. B	erry 8	
5		(P.M. Se	ssion) 133	
6				
7				
8				
9				
10		E	ХНІВІТЅ	
11	NO.	PAGE	DESCRIPTION	
12	Exhibit 170	21	Expert Report of Jeff And	erson
13	Exhibit 171	39	Curriculum Vitae, Jeff An	derson
14			(GAWKER24842-24843)	
15	Exhibit 172	86	WIPO Workshop, IPO Valuat	ion,
16			Exploitation and Finance	
17	Exhibit 173	91	Traditional Intangible As	set
18			Valuation Techniques	
19			(GAWKER24848-24856)	
20	Exhibit 174	111	The Pricing of Online Med	ia
21			Cogent Valuation	
22	Exhibit 175	122	Valuation Metrics of Larg	e vs.
23			Small Website Acquisition	S
24	Exhibit 176	146	Exhibit 1 through Exhibit	. 5
25			Summary of Findings	

1			ΕΧΗΙΒΙΤS
2	NO.	PAGE	DESCRIPTION
3	Exhibit 177	1/1	Google Analytics Printout
4			(GAWKER01148-01149)
5	Exhibit 178	182	Search Google Trends Printout
6	Exhibit 179	183	Google Printout, Gawker
7			(GAWKER24847)
8	Exhibit 180	219	Bleacher Report Printout
9	Exhibit 181	221	Bleacher Report Printout
10			(GAWKER24736-24738)
11	Exhibit 182	221	Bleacher Report Printout
12			(GAWKER24739-24741)
13	Exhibit 183	225	BuzzFeed Network Printout
14	Exhibit 184	226	BuzzFeed Network Printout
15			(GAWKER24742-24744)
16	Exhibit 185	226	BuzzFeed Network Printout
17			(GAWKER24745-24747)
18	Exhibit 186	231	Business Insider, AOL Hope to
19			Turn a Profit on Huffington Post
20			New Year
21	Exhibit 187	235	Ozy.com Printout
22	Exhibit 188	239	Grandparents.com Printout
23			(GAWKER24753-24755)
24	Exhibit 189	241	Grandparents.com Printout
25			(GAWKER24748-24752)

1			ΕΧΗΙΒΙΤS
2	NO.	PAGE	DESCRIPTION
3	Exhibit 190	245	S&P Capital IQ, Grandparents.com
4			Financials, Historical
5			Capitalization
6	Exhibit 191	247	Grandparents.com S&P Capital IQ
7			Printout
8	Exhibit 192	252	Yahoo Finance, Grandparents.com
9			Printout
10			(GAWKER24756-24757)
11	Exhibit 193	272	Quantcast Gawker.com Printout
12			(GAWKER24776-24778)
13	Exhibit 194	273	Quantcast Gawker.com Printout
14			(GAWKER24806-24808)
15	Exhibit 195	274	Quantcast Gawker.com Printout
16			(GAWKER24818-24820)
17	Exhibit 196	277	Quantcast Gawker.com Printout
18			(GAWKER24821-24823)
19	Exhibit 197	277	Quantcast Gawker.com Printout
20			(GAWKER24839-24841)
21	Exhibit 198	278	Quantcast Gawker.com Printout
22			(GAWKER24824-24826)
23			
24			
25			

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1	LOS ANGELES, CALIFORNIA;	
2	TUESDAY, MARCH 24, 2015;	
3	10:07 A.M.	
4		10:07:33
5	THE VIDEOGRAPHER: Here begins Volume Number	10:07:36
6	1, videotape number 1, in the deposition of Jeff	10:07:42
7	Anderson in the matter of Terry Gene Bollea versus	10:07:46
8	Heather Clem.	10:07:47
9	Today's date is March 24th, 2015. The time	10:07:52
10	on the video monitor is 10:07.	10:07:55
11	The video operator today is Jemal Judkins,	10:07:59
12	contracted by Merrill Legal Solutions at 20750	10:08:04
13	Ventura Boulevard, Suite 205, Woodland Hills,	10:08:06
14	California.	10:08:07
15	This video deposition is taking place at	10:08:11
16	1925 Century Park East in Los Angeles.	10:08:15
17	Counsel, please voice-identify yourselves	10:08:18
18	and state whom you represent.	10:08:19
19	MR. BERRY: Mike Berry, Levine Sullivan Koch	10:08:22
20	& Schultz, representing Gawker Media, Nick Denton,	10:08:24
21	and A.J. Daulerio.	10:08:25
22	MS. SMITH: Alia Smith, also with Levine	10:08:29
23	Sullivan Koch & Schultz, also representing Gawker	10:08:32
24	Media, Nick Denton, and A.J. Daulerio.	10:08:32
25	MR. VOGT: And I'm Shane Vogt on behalf of	

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1	the plaintiff Terry Bollea.	10:08:35
2	THE VIDEOGRAPHER: Okay. The court reporter	10:08:37
3	today is Susan Nelson of Merrill Legal Solutions.	10:08:40
4	Would the reporter please swear in the witness.	10:08:40
5		10:08:40
6	JEFF ANDERSON,	10:08:40
7	having been first duly sworn, was	10:08:40
8	examined and testified as follows:	10:08:52
9		10:08:52
10	THE VIDEOGRAPHER: Please begin.	10:08:52
11		10:08:52
12	EXAMINATION	10:08:52
13		10:08:52
14	BY MR. BERRY:	10:08:53
15	Q. Mr. Anderson, thank you for coming in today	10:08:55
16	and I appreciate you flying up. I understand you	10:08:57
17	came in from La Jolla?	10:08:58
18	A. I drove, yeah, but I did come up from	10:09:00
19	La Jolla.	10:09:00
20	Q. Oh, thank you, yeah, I appreciate you making	10:09:02
21	that trek up here.	10:09:03
22	A. Absolutely.	10:09:04
23	Q. I take it you've been deposed before?	10:09:07
24	A. I have.	10:09:07
25	Q. How many times have you been deposed?	
		J

·	Page 9	)
1	A. One other time.	10:09:10
2	Q. When was that?	10:09:11
3	A. That was in I want to say in late 2013 or	10:09:18
4	early 2014 early 2014, I believe.	10:09:21
5	Q. Okay. Have you ever testified in court	10:09:23
6	before?	10:09:24
7	A. I have not I have given testimony over	10:09:27
8	the phone for a matter that was abbreviated testimony	10:09:31
9	and that trial is still continuing, so.	10:09:33
10	Q. What trial is that?	10:09:34
11	A. It's not a trial really. It's in front of	10:09:36
12	the California Gambling Control Commission. It's a	10:09:39
13	database valuation, so I have to testify for my	10:09:42
14	client on that, but it's again, it's on hold right	10:09:45
15	now.	10:09:45
16	Q. Okay. When did you testify in that?	10:09:49
17	A. That was I want to say late 2014.	10:09:53
18	Q. When you testified in the deposition, was	10:09:57
19	that as an expert?	10:09:58
20	A. Yes.	10:09:59
21	Q. And what case was that?	10:10:00
22	A. That was GNC versus Jason Olive or Jason	10:10:07
23	Olive versus GNC.	10:10:07
24	Q. Okay. We'll come back and talk about that.	10:10:10
25	A. Sure.	

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1	Q.	Have you ever been instructed on techniques	10:10:12
2	for test	ifying as a witness?	10:10:15
3	Α.	No.	10:10:15
4	Q.	Have you ever taken any classes on	10:10:18
5	testifyi	ng as a witness?	10:10:20
6	Α.	I did take one class, yes.	10:10:21
7	Q.	What class was that?	10:10:23
8	Α.	It's a SEAK class.	10:10:24
9	Q.	What is SEAK?	10:10:25
10	Α.	It's an abbreviation for something. It's an	10:10:27
11	expert t	raining course.	10:10:28
12	Q.	Where was that?	10:10:29
13	Α.	It was in San Diego.	10:10:31
14	Q.	When did you take that class?	10:10:32
15	Α.	It was earlier this I think the beginning	10:10:37
16	of this	year, January.	10:10:38
17	Q.	How long was that class?	10:10:39
18	Α.	It was a two-day class.	10:10:41
19	Q.	Have you ever read any books on testifying?	10:10:45
20	Α.	My chairman's written a book on testifying,	10:10:49
21	so I've	paged through his book. I don't I hate to	10:10:52
22	say, I h	aven't read it cover to cover, but.	10:10:54
23	Q.	Have you read any articles on testifying?	10:10:57
24	Α.	Not that I can recall.	10:10:59
25	Q.	Has anybody at your employer ever taught you	

1	techniques on testifying as a witness?	10:11:05
2	A. I've been given tips, but, I sure, I	10:11:11
3	guess, yeah.	10:11:11
4	Q. By who?	10:11:13
5	A. By the chairman of my firm.	10:11:14
6	Q. How often has he given you tips?	10:11:18
7	A. I I don't know the answer to that.	10:11:22
8	Q. Okay. Since you've only testified in a	10:11:24
9	deposition once and I'm sure Shane and maybe	10:11:26
10	Charles have explained this to you I'll take some	10:11:29
11	time and just tell you a little about what we're	10:11:32
12	going to be doing today.	10:11:34
13	A. Sure.	10:11:34
14	Q. During the course of the deposition, I guess	10:11:34
15	as you know, I'll be asking you a series of questions	10:11:37
16	and you'll be giving answers. From time to time,	10:11:39
17	Shane may speak up and object. Largely as I	10:11:43
18	understand that, that will be to preserve the record.	10:11:46
19	But for the most part, unless he tells you otherwise,	10:11:49
20	you'll need to answer my questions.	10:11:51
21	Because the because Susan is taking	10:11:55
22	everything down, you know, in a transcript	10:11:57
23	A. Sure.	10:11:58
24	Q all your answers have to be oral, "yes,"	10:12:00
25	"no," instead of "uh-uh," "uh-huh." It's being	

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1	recorded also by video, so we'll have the video	10:12:08
2	record. But to make sure that the transcript is	10:12:10
3	clear, have to say everything orally.	10:12:12
4	A. Okay.	10:12:12
5	(Mr. Harder joined the proceedings.)	10:12:13
6	BY MR. BERRY:	10:12:13
7	Q. Also to help with the transcript, we'll need	10:12:14
8	to do like we're doing now, go back and forth and try	10:12:18
9	not to interrupt each other. Sometimes I get a	10:12:20
10	little excited and cut folks off before they've	10:12:22
11	finished their answer. I'll do my best to avoid	10:12:25
12	that. And if you do your best to let me finish my	10:12:27
13	question before jumping in with an answer, it will	10:12:30
14	make Susan's job a little bit easier.	10:12:32
15	A. Sounds good.	10:12:33
16	Q. The other thing I'd warned Susan about, and	10:12:35
17	now Charles is here and so he can attest to this from	10:12:38
18	our time together, is sometimes I talk quickly.	10:12:41
19	Sometimes I talk quietly. Sometimes I mumble.	10:12:45
20	Sometimes my questions come out and they are more	10:12:49
21	garbled than I intend and they don't make a whole lot	10:12:52
22	of sense.	10:12:52
23	If at any point for any of those reasons you	10:12:54
24	don't understand what I'm saying, ask me to repeat	10:12:56
25	the question, ask me to clarify the question, I'm	

1	happy to do so. And I apologize for talking funny	10:13:02
2	sometimes. And if you I just want to make sure	10:13:05
3	that we're on the same page	10:13:05
4	A. Sure.	10:13:06
5	Q as we go through it.	10:13:07
6	During the course of the deposition we'll	10:13:10
7	be here for some time obviously, and there will	10:13:13
8	we'll be going through a bunch of your analysis and	10:13:15
9	talking about what you did as we go through. And if	10:13:18
10	there comes points during the deposition where we've	10:13:20
11	talked about one aspect of your report or one aspect	10:13:22
12	of your opinion and then move on and talk about	10:13:25
13	something else later and you realize that you want to	10:13:27
14	clarify something or qualify something that we talked	10:13:30
15	about earlier, or if it reminds you of something that	10:13:32
16	we talked about earlier, tell me and we'll go back	10:13:35
17	and we can revisit whatever we've talked about. I	10:13:38
18	just want to make sure that we get everything out	10:13:41
19	today.	10:13:41
20	A. Okay. Great.	10:13:41
21	Q. Are you taking any medications or any other	10:13:44
22	substances that ability that would affect your	10:13:46
23	ability to testify truthfully today?	10:13:47
24	A. No.	10:13:48
25	Q. Any reason that you can't testify truthfully	
L		1

1	today?	10:13:52
2	A. No.	10:13:52
3	Q. During the course of the deposition	10:13:55
4	And, Charles, it's actually good that you	10:13:57
5	came in here.	10:13:57
6	During the course of the deposition today,	10:13:59
7	I'll be showing you a bunch of pieces of paper that	10:14:02
8	we'll be marking as exhibits and we've been marking	10:14:06
9	them continuously through the course of the	10:14:08
10	litigation starting at 1 and	10:14:11
11	Do you recall what we ended with in the	10:14:12
12	MR. HARDER: I can find out for you.	10:14:14
13	MR. BERRY: Yeah.	10:14:14
14	BY MR. BERRY:	10:14:15
15	Q. And I so we're just going to you're	10:14:16
16	coming into a moving train here. We're going to pick	10:14:18
17	up wherever the train is.	10:14:19
18	A. Sure.	10:14:19
19	Q. Charles will find out the number and we'll	10:14:21
20	just pick up where it is and I'll show you the	10:14:24
21	documents. We'll give a copy to Shane. But they'll	10:14:26
22	start at some random number that we'll find out here	10:14:30
23	shortly.	10:14:30
24	A. Okay.	10:14:30
25	Q. Between the time that you prepared your	

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1	report and today, have you reviewed any new documents	10:14:37
2	pertaining to the case?	10:14:40
3	A. I believe I got a set of documents that you	10:14:43
4	guys sent to counsel, so I did review 170-some pages.	10:14:48
5	Q. These are the documents that we produced	10:14:50
6	last Thursday, I believe?	10:14:51
7	A. I believe so, yes.	10:14:52
8	Q. Okay. During the course of the day today, I	10:14:54
9	may be showing you some of those things. We have a	10:14:59
10	requirement in this case to provide any additional	10:15:00
11	documents we plan to show a witness five days before	10:15:03
12	the deposition, and so that's why you got those	10:15:07
13	things.	10:15:08
14	Other than that set of documents, have you	10:15:09
15	reviewed anything other than what you had reviewed in	10:15:12
16	preparing your report?	10:15:12
17	A. I don't believe so, no.	10:15:14
18	MR. BERRY: Okay. Now that Charles is back,	10:15:18
19	we'll	10:15:18
20	MR. HARDER: Still trying to get the number.	10:15:20
21	MR. BERRY: Okay. Well, I won't be showing	10:15:22
22	you anything for a few minutes.	10:15:22
23	THE WITNESS: Sure.	10:15:23
24	BY MR. BERRY:	10:15:23
25	Q. Do you have any questions before we get	

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	1	going ab	oout the process here?	10:15:25
	2	Α.	Not right now, no.	10:15:27
	3	Q.	Okay. First I'm just going to talk to you a	10:15:31
	4	little k	oit about your background.	10:15:32
	5		Where did you go to college?	10:15:33
	6	Α.	Went to undergraduate school at Santa Clara	10:15:36
	7	Universi	ty.	10:15:36
	8	Q.	And what did did you I assume you got	10:15:39
	9	a degree	?	10:15:39
	10	Α.	I did.	10:15:39
	11	Q.	What did you get your degree in?	10:15:40
	12	Α.	In economics.	10:15:42
	13	Q.	What year did you graduate?	10:15:44
	14	Α.	Graduated in 2006.	10:15:47
	15	Q.	And did you go to graduate school after	10:15:49
	16	that?		10:15:49
	17	Α.	I did.	10:15:50
	18	Q.	Where did you go to graduate school?	10:15:52
	19	Α.	To San Diego State University.	10:15:54
	20	Q.	When did you go to graduate school?	10:15:57
	21	Α.	Between 2009 and 2010 or '11. It's a	10:16:02
	22	two-year	program.	10:16:03
	23	Q.	What did you do between the time that you	10:16:04
	24	graduate	ed college and then went on to graduate	10:16:06
	25	school?		

1	A. I worked.	10:16:07
2	Q. Where did you work?	10:16:08
3	A. I worked at Wells Fargo Bank, Bridge Bank,	10:16:13
4	and RXSafe.	10:16:14
5	Q. I'm sorry. What was the last one?	10:16:20
6	A. RX, like prescription, Safe.	10:16:23
7	Q. What did you do at Wells Fargo?	10:16:25
8	A. I was a business banker.	10:16:26
9	Q. What does that mean?	10:16:29
10	A. I take care of loans for customers, handled	10:16:34
11	deposit accounts, give advice as far as financial	10:16:37
12	instrument needs for their business.	10:16:39
13	THE VIDEOGRAPHER: Counsel, I'm sorry, I'm	10:16:41
14	getting your right shoulder. If you could just	10:16:44
15	slide that's perfect. Thank you.	10:16:47
16	BY MR. BERRY:	10:16:48
17	Q. Were you working in one of the bank	10:16:51
18	branches?	10:16:51
19	A. I did, yes.	10:16:52
20	Q. How long were you at Wells Fargo?	10:16:54
21	A. I'd say approximately two years.	10:16:55
22	Q. And then you went to Bridge Bank?	10:16:58
23	A. I did.	10:16:59
24	Q. How did you come to work at Bridge Bank?	10:17:02
25	A. I was actually recruited by a client that I	
		l

1	had at Wells Fargo, told Bridge Bank they should hire	10:17:09
2	me.	10:17:10
3	Q. And what did you do at Bridge Bank?	10:17:12
4	A. I was an analyst, financial analyst.	10:17:15
5	Q. Doing what?	10:17:16
6	A. So I calculated loans, did projections,	10:17:21
7	figured out how much we should lend someone, how much	10:17:24
8	we should charge for it.	10:17:25
9	Q. What kind of loans?	10:17:26
10	A. Business loans.	10:17:27
11	Q. So a business would come in and want to	10:17:31
12	borrow money for whatever it is they were doing, you	10:17:33
13	would help value the loan?	10:17:34
14	A. Sure.	10:17:35
15	Q. Did you do anything else there?	10:17:37
16	A. I was just an analyst.	10:17:38
17	Q. How long were you at Bridge Bank?	10:17:41
18	A. For just under a year.	10:17:43
19	Q. And why did you leave Bridge Bank?	10:17:46
20	A. I decided that I wanted to get a master's,	10:17:48
21	master's degree.	10:17:49
22	Q. And that's when you went on to San Diego	10:17:52
23	State?	10:17:52
24	A. That's correct.	10:17:53
25	Q. When did you work at RXSafe?	
		1

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1	A. When I sta	arted the master's program.	10:17:57
2	Q. So you wor	rked	10:17:59
3	A. So in 2009	9-ish.	10:18:01
4	Q. So you wor	rked through the the time that	10:18:04
5	you were getting yo	our graduate degree?	10:18:05
6	A. I took a r	month or two off to move and, you	10:18:09
7	know, get into the	program, get set up in San Diego,	10:18:11
8	and then I started	at RXSafe.	10:18:13
9	Q. What did y	you get your graduate degree in?	10:18:16
10	A. Finance.		10:18:16
11	Q. And what d	degree did you get?	10:18:19
12	A. MBA.		10:18:20
13	Q. Was that a	a two-year program or a	10:18:24
14	A. Two-year.		10:18:24
15	Q. And you we	orked concurrently with your	10:18:27
16	studies?		10:18:28
17	A. I did.		10:18:28
18	Q. What did y	you do at RXSafe?	10:18:30
19	A. I ran all	of the finance, the accounting,	10:18:34
20	inventory managemen	nt. It was a startup company, so I	10:18:38
21	wore lots of hats.		10:18:39
22	Q. Right. Wh	hat was your official title there?	10:18:41
23	A. Finance co	onsultant, I believe.	10:18:43
24	Q. How many p	people worked at RXSafe?	10:18:47
25	A. Four or f	ive. Pretty small.	
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1	Q. And what kind of company was that?	10:18:51
2	A. It's a pharmaceutical technology company.	10:18:54
3	It created robotics for pharmacies.	10:18:57
4	Q. Robotics that would help fill prescriptions?	10:19:01
5	A. Store and fill prescriptions, yes.	10:19:03
6	Q. And how long did you work at RXSafe?	10:19:06
7	A. I want to say two or two or three years.	10:19:10
8	Q. So you continued to work there after you	10:19:12
9	graduated from San Diego State?	10:19:13
10	A. Yeah, for part for sometime after	10:19:16
11	graduating, yes.	10:19:16
12	Q. What did you do after you left RXSafe?	10:19:19
13	A. I went to CONSOR.	10:19:23
14	Q. When did you start at CONSOR?	10:19:25
15	A. I started at CONSOR right after I graduated.	10:19:30
16	So that was May? May of 2011? There's a little	10:19:36
17	overlap between RXSafe and CONSOR. I was still doing	10:19:39
18	some work for them.	10:19:40
19	Q. Still doing some work for Con for	10:19:42
20	RXSafe?	10:19:42
21	A. For RXSafe. I was helping to wrap a couple	10:19:45
22	things up, yeah.	10:19:46
23	MR. BERRY: Okay. I'm going to go ahead	10:19:48
24	here and we'll mark the first document.	10:19:49
25	MR. HARDER: The last depo exhibit was 167.	

1	If you start at 170, that would give us a little	10:19:55
2	cushion just in case I'm I'm off by a number.	10:19:58
3	MR. BERRY: Okay. That makes sense here.	10:20:00
4	Why don't we mark this, then, as Exhibit 170.	10:20:17
5	(The document referred to was	10:20:34
6	marked as Exhibit 170.)	10:20:34
7	BY MR. BERRY:	10:20:35
8	Q. So what I've handed you as document 170 is	10:20:39
9	the report you prepared for this litigation. Right?	10:20:41
10	A. Can I flip through it real quick	10:20:43
11	Q. Oh, absolutely.	10:20:44
12	A just to make sure it's all there?	10:20:46
13	Q. Absolutely.	10:20:59
14	A. Looks like the report. I think there are	10:21:00
15	some exhibits missing though.	10:21:01
16	Q. Right. Well, yes, you had and five	10:21:04
17	exhibits to the report?	10:21:05
18	A. Right.	10:21:05
19	Q. I'll separately be asking you about those	10:21:08
20	later. If you'd like, we can mark them now, but	10:21:10
21	we'll get there later in the day.	10:21:12
22	A. Sure. If I need them, I'll ask for them.	10:21:14
23	Q. Okay. If you would, turn to page 117	10:21:17
24	here or, I'm sorry, to page 17.	10:21:32
25	And going to the last paragraph in the text	
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<b></b>		rage 2	7
1	of bio a	bove "Memberships, Speeches and	10:21:36
2	Publicat	ions," it says:	10:21:36
3		"Prior to joining CONSOR,	10:21:38
4		Mr. Anderson was a finance manager	10:21:40
5		in the pharmacy technology	10:21:41
6		industry"	10:21:42
7		That was your experience in RXSafe?	10:21:43
8	Α.	That's correct.	10:21:44
9	Q.	And then the next part of that sentence	10:21:46
10	says:		10:21:47
11		"and has had extensive	10:21:48
12		experience in the mortgage and	10:21:49
13		banking industry."	10:21:50
14		Is that referring to your experience at	10:21:52
15	Wells Fa	rgo and at Bridge Bank?	10:21:53
16	Α.	That's correct.	10:21:54
17	Q.	Okay. Anything else for those two things?	10:21:56
18	Α.	No.	10:22:00
19	Q.	Since the time that you started at CONSOR,	10:22:04
20	have you	worked there continuously?	10:22:06
21	Α.	I have.	10:22:07
22	Q.	What is CONSOR?	10:22:13
23	Α.	We're an intellectual asset management firm.	10:22:16
24	Q.	Intellectual asset management firm?	10:22:17
25	Α.	(Nods head.)	

1	Q. What does that mean?	10:22:19
2	A. So we do intellectual property valuation,	10:22:21
3	licensing. Help with sale, disposal of intellectual	10:22:25
4	property assets. We focus solely on intellectual	10:22:28
5	property.	10:22:28
6	Q. So if you were going to try and explain this	10:22:31
7	to my mom who you know, 65-year-old woman down in	10:22:35
8	Birmingham, Alabama, what would you say you do at	10:22:39
9	CONSOR?	10:22:39
10	A. We do intellec we do anything that	10:22:42
11	touches intellectual property and money. So where	10:22:45
12	intellectual property and money meet, whether that's	10:22:46
13	licensing, sale, expert testimony, valuation for	10:22:52
14	transactional purposes, that's what we do.	10:22:54
15	So we are experts when it comes to the value	10:22:57
16	of intellectual property.	10:22:58
17	Q. And when you talk about intellectual	10:23:01
18	property, what are you talking about?	10:23:04
19	A. The whole gamut of intellectual property.	10:23:07
20	So patents, trademarks, copyrights, rights of	10:23:11
21	publicity, trade secrets, know-how, databases,	10:23:15
22	Web sites. Any piece of IP.	10:23:18
23	Q. How many people work at CONSOR?	10:23:23
24	A. There's approximately ten.	10:23:26
25	Q. Has that number stayed the same since the	

1	time that you've been there?	10:23:31
2	A. It's fluctuated by one or two.	10:23:33
3	Q. I take it from what you said that CONSOR	10:23:37
4	advises in some business transactions?	10:23:41
5	A. (Nods head.)	10:23:42
6	Q. "Yes"?	10:23:42
7	A. Yes.	10:23:42
8	Q. What kind of transactions?	10:23:45
9	A. It it depends. It could be a bankruptcy.	10:23:47
10	It could be a buyer wanting to buy an intellectual	10:23:51
11	property asset. It could be a seller wanting to sell	10:23:53
12	and wanting to know what to value it at. It could be	10:23:56
13	somebody that wants to license a piece of their	10:23:59
14	intellectual property. Really any form of	10:24:01
15	monetization of IP.	10:24:11
16	Q. Has it what percentage of the company's	10:24:12
17	work involves expert witness services?	10:24:16
18	A. About half, I'd say.	10:24:17
19	Q. Do you know what percentage of the company's	10:24:20
20	revenue has come from expert witness services over	10:24:22
21	the past three years?	10:24:23
22	A. I I don't know exactly.	10:24:26
23	Q. Your title at CONSOR I understand is	10:24:30
24	director of valuation and analytics. Is that right?	10:24:32
25	A. That is correct.	

1	Q. How long have you held that position?	10:24:35
2	A. I want to say going on two years now.	10:24:37
3	Q. What were you before?	10:24:38
4	A. Before that, I was a senior financial	10:24:41
5	analyst.	10:24:42
6	Q. Did you do anything at CONSOR before being a	10:24:45
7	senior financial analyst?	10:24:47
8	A. No. That was my only other title.	10:24:49
9	Q. How many people at CONSOR hold the title	10:24:52
10	director of valuation and analytics?	10:24:55
11	A. Just me.	10:24:56
12	Q. Who do you report to at CONSOR?	10:24:58
13	A. I report to our chairman.	10:25:00
14	Q. And who is that?	10:25:01
15	A. Weston Anson.	10:25:03
16	Q. And is that the fellow you referred to	10:25:05
17	earlier when I'd talked about getting tips for	10:25:07
18	deposition testimony?	10:25:07
19	A. That's correct.	10:25:08
20	Q. And what is his his title is chairman?	10:25:12
21	A. Correct.	10:25:12
22	Q. Do any people at CONSOR report to you?	10:25:15
23	A. Yes.	10:25:17
24	Q. How many people?	10:25:18
25	A. I have four or five direct reports.	
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1	Q. And what are those people's titles?	10:25:29
2	A. Senior financial analyst. Financial	10:25:32
3	analyst. Research analyst. And I think that's it.	10:25:42
4	Q. So there's four or five people who hold	10:25:46
5	those three roles?	10:25:47
6	A. Right.	10:25:48
7	Q. What did you do as a senior financial	10:25:52
8	analyst?	10:25:56
9	A. I did valuations, modeling, writing reports.	10:25:59
10	Basically preparing any type of valuation work that	10:26:02
11	was necessary or licensing if necessary. Whatever	10:26:05
12	work was coming in. Essentially I did a lot of the	10:26:09
13	research behind it and wrote the reports and did the	10:26:11
14	analysis.	10:26:11
15	Q. And you did that both for transactional work	10:26:14
16	and expert services?	10:26:15
17	A. Primarily transactional work.	10:26:17
18	Q. As a senior financial analyst, were you ever	10:26:21
19	retained separately as an expert?	10:26:24
20	A. Not as a senior financial analyst.	10:26:26
21	Q. As director of valuation and analytics, what	10:26:30
22	is your job responsibilities now?	10:26:35
23	A. I run the entire valuation department.	10:26:37
24	Q. And what does that mean?	10:26:40
25	A. It means I I direct and manage almost all	
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1	of the projects that come into CONSOR.	10:26:47
2	Q. What are there other divisions of CONSOR	10:26:52
3	other than valuation and analytics?	10:26:54
4	A. We have a licensing division, which I work	10:26:56
5	with as well.	10:26:57
6	Q. All right. And so those are the only two	10:26:59
7	groups?	10:27:00
8	A. Correct.	10:27:00
9	Q. How many people work over in the licensing	10:27:02
10	division?	10:27:04
11	A. One to two.	10:27:05
12	Q. And what do those folks do?	10:27:08
13	A. They go out and actually actively solicit	10:27:11
14	licensees for licensors that we represent.	10:27:13
15	Q. Explain what you mean.	10:27:16
16	A. They go out and will find licensees. So if	10:27:19
17	we represent a licensor, they'll go find licensees to	10:27:24
18	sell whatever products, patent service, whatever it	10:27:28
19	might be that's being licensed.	10:27:29
20	Q. Okay. So again going back to my mom in	10:27:31
21	Birmingham	10:27:32
22	A. Yeah.	10:27:32
23	Q what does that mean in plain English?	10:27:34
24	A. So if I was Coca-Cola and there was a	10:27:37
25	t-shirt manufacturer who wanted to put the Coca-Cola	

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1	emblem on their t-shirt, that would be a licensee.	10:27:43
2	So we as Coca-Cola, the licensor, we would have one	10:27:47
3	of those two gentlemen I spoke of, go out, find the	10:27:49
4	t-shirt manufacturer and negotiate a license to put	10:27:52
5	the Coca-Cola emblem on a t-shirt.	10:27:55
6	Q. And how would those folks know the value of	10:27:59
7	the logo, say, in that case?	10:28:02
8	A. Sometimes they would ask me.	10:28:03
9	Q. And so you would help them value whatever IP	10:28:07
10	they're licensing in that particular transaction?	10:28:09
11	A. Yes.	10:28:15
12	Q. Since becoming director of valuation and	10:28:17
13	analytics, what percentage of your time has involved	10:28:20
14	expert witness services?	10:28:25
15	A. Half or less.	10:28:27
16	Q. And during the rest of your time, you're	10:28:29
17	doing this transactional work?	10:28:29
18	A. Transactional and licensing, yes.	10:28:31
19	Q. Give me some examples from over the past	10:28:36
20	year of the non-expert kinds of work you've done.	10:28:41
21	A. We'll do God, it really covers the whole	10:28:45
22	gamut. So we'll help	10:28:47
23	Q. I'm sorry. Just you personally, not like	10:28:49
24	what kind of work have you personally been doing over	10:28:52
25	the past year other than expert work?	

1	A. Sure. Transactional work. So clients have	10:28:57
2	a Web site, patent, trademark, copyright that they	10:29:01
3	want to sell, they'll ask us to value it for them.	10:29:04
4	Sometimes they want to go and get financing for their	10:29:08
5	IP, so we'll value that for financing purposes.	10:29:11
6	They'll want advice on whether or not they	10:29:13
7	should buy a certain asset that someone's offering to	10:29:16
8	sell, and so I'll value it for those purposes.	10:29:18
9	Q. Without giving me any like client names,	10:29:22
10	give me a couple of specific examples of that kind of	10:29:26
11	transactional work that you've done over the past	10:29:28
12	year.	10:29:28
13	A. So we've done a large patent portfolio that	10:29:34
14	dealt with the headphone and speaker space, a company	10:29:37
15	you would know the name of. They wanted to get a	10:29:40
16	loan on their IP, securitize it, so they called us to	10:29:44
17	do that.	10:29:46
18	Done work for someone that had this is	10:29:50
19	pre-litigation work for a Web site valuation. I'm	10:29:54
20	not sure if they wanted to go in and do litigation or	10:29:57
21	not.	10:29:59
22	It's hard to say. We do we do a lot of	10:30:04
23	work in this space. I mean, it's really all across	10:30:07
24	the board.	10:30:07
25	Q. Tell me about the Web site valuation. What	
		1

1	kind of Web site was that?	10:30:12
2	A. It was a content and social media Web site.	10:30:16
3	Q. And what exactly were you doing for that Web	10:30:26
4	site?	10:30:26
5	MR. VOGT: I'm and I'm going interpose an	10:30:27
6	objection. This specific area of inquiry is going	10:30:31
7	into work product that's related to that that	10:30:33
8	litigation, 'cause he was a consulting expert.	10:30:33
9	Not	10:30:33
10	BY MR. BERRY:	10:30:36
11	Q. Oh, I'm sorry, I thought we were talking	10:30:38
12	about, like your transactional work, not expert	10:30:40
13	related with sorry the line of questions	10:30:44
14	A. Yeah.	10:30:42
15	Q that I was asking about. 'Cause this was	10:30:42
16	work	10:30:44
17	A. This was pre-litigation, yeah, but it was	10:30:47
18	Q. But not a transactional	10:30:48
19	A. Right. Right.	10:30:49
20	Q. Okay. I apologize.	10:30:50
21	Thank you for bringing that	10:30:51
22	MR. VOGT: That's okay.	10:30:53
23	BY MR. BERRY:	10:30:57
24	Q. Is that in litigation now?	10:30:58
25	A. I don't know.	
		]

1	Q. In that situation with the Web site, you	10:31:26
2	were valuing what?	10:31:29
3	A. The Web site.	10:31:30
4	Q. Itself.	10:31:31
5	A. Yes.	10:31:31
6	Q. Was the Web site and the company synonymous?	10:31:35
7	That is, did the company do anything other	10:31:38
8	than have the Web site?	10:31:40
9	A. As far as I'm as far as I know, it was	10:31:42
10	just the Web site.	10:31:48
11	Q. Okay. Other than that situation, had you	10:31:52
12	ever been retained to do expert work with respect to	10:31:59
13	valuing a Web site other than this case and that	10:32:03
14	case?	10:32:05
15	A. Yes, another case, too.	10:32:07
16	Q. When was that?	10:32:09
17	A. I want to say two or three years ago.	10:32:12
18	Q. And what was the nature of that assignment?	10:32:15
19	A. To value a different Web site for purchase	10:32:19
20	and potentially for litigation purposes.	10:32:29
21	Q. And if I understand your testimony this	10:32:33
22	may have been implicit in both cases, the	10:32:36
23	Web sites were your clients?	10:32:41
24	A. No. One of each.	10:32:42
25	Q. Okay. In the first case, the Web site was	

1	your client?	10:32:47
2	A. Yes.	10:32:47
3	Q. In the second case, you were retained by	10:32:49
4	somebody to value	10:32:51
5	A. They wanted to purchase the Web site and	10:32:55
6	potentially litigate against it.	10:32:56
7	Q. And what kind of Web site was that?	10:32:59
8	A. It was a content fan-based Web site.	10:33:02
9	Q. Did the your client end up purchasing the	10:33:09
10	Web site?	10:33:10
11	A. I don't know.	10:33:10
12	Q. Do you know if there was litigation over it?	10:33:12
13	A. I don't know.	10:33:13
14	Q. And in both of these circumstances, you	10:33:17
15	actually wound up providing a value for the Web site?	10:33:21
16	A. That is correct.	10:33:22
17	Q. We may come back to that in a bit.	10:33:30
18	Other than those two situations, have you	10:33:32
19	ever valued a Web site? And this case.	10:33:35
20	A. We have at CONSOR valued Web sites as part	10:33:39
21	of larger transactions. So we do work for government	10:33:45
22	entities and agencies and quasi governmental entities	10:33:51
23	that have Web sites and need those valued as part of	10:33:53
24	their portfolio of intellectual property, so we'll	10:33:56
25	also value their trademarks, copyrights, databases,	

1	but but, yes, we will value their Web sites in	10:34:01
2	those cases as well.	10:34:02
3	Q. And that's work that you personally have	10:34:04
4	done?	10:34:05
5	A. I have.	10:34:06
6	Q. How many times have you valued Web sites for	10:34:08
7	those government or quasi government entities?	10:34:11
8	A. Maybe two times.	10:34:19
9	Q. And who were those entities?	10:34:22
10	A. I I don't know the	10:34:22
11	MR. VOGT: Before you	10:34:22
12	THE WITNESS: Yeah.	10:34:22
13	MR. VOGT: before you answer that, I	10:34:27
14	can't allow him to answer any questions if he's	10:34:28
15	subject to confidentiality agreements	10:34:30
16	MR. BERRY: That's fine.	10:34:31
17	MR. VOGT: about those, so.	10:34:32
18	THE WITNESS: And these are and	10:34:34
19	they're I don't think I can tell you who the	10:34:36
20	conditions are, or who the entities are. I'm under a	10:34:40
21	con strict confidentiality on those.	10:34:41
22	BY MR. BERRY:	10:34:41
23	Q. Okay. In the second class of folks, the two	10:34:52
24	times with the government entities or quasi	10:34:54
25	government entities, those are not private	

1	corporations?	10:34:58
2	A. It's a it I don't know the answer to	10:35:00
3	that. Quasi governmental, meaning it's it's	10:35:03
4	confusing even to them sometimes. They're they	10:35:06
5	border between private and public and so it's it	10:35:09
6	can get a little I don't know the answer to that.	10:35:12
7	Q. And in those instances, without getting into	10:35:16
8	the details of who it was, what specifically were you	10:35:20
9	valuing in those two cases?	10:35:23
10	A. We valued their entire IP portfolio.	10:35:25
11	Q. Meaning trademarks. Right?	10:35:33
12	A. Trademarks, yes.	10:35:34
13	Q. And copyrights?	10:35:34
14	A. Yes.	10:35:36
15	Q. Did they have patents?	10:35:38
16	A. They might have had some patents. I don't	10:35:40
17	remember.	10:35:40
18	Q. What other stuff was in that IP portfolio	10:35:44
19	those IP portfolios?	10:35:45
20	A. Databases. Email marketing lists.	10:35:48
21	Web sites. Logos. Brand portfolio.	10:35:55
22	Q. Okay. Coming back to the report,	10:36:11
23	Exhibit 170, looking at page 17, there's a list of	10:36:18
24	memberships at the bottom of the page there.	10:36:20
25	Are these the only professional	

		]
1	organizations that you belong to currently?	10:36:25
2	A. Yes.	10:36:27
3	Q. Are you an officer in any of them?	10:36:29
4	A. No.	10:36:29
5	Q. Do you belong to any organizations for media	10:36:34
6	professionals?	10:36:34
7	A. No.	10:36:35
8	Q. Do you belong to any organization for	10:36:38
9	advertising professionals?	10:36:39
10	A. No.	10:36:39
11	Q. Do you belong to any organization for media	10:36:42
12	financial advisers?	10:36:45
13	A. Specific to media?	10:36:46
14	Q. (Nods head.)	10:36:47
15	A. No.	10:36:47
16	Q. Belong to any organization for Web site	10:36:50
17	financial advisers?	10:36:51
18	A. No.	10:36:53
19	Q. Turning to page 18. At the bottom of the	10:37:02
20	page there, it mentions that you've testified as an	10:37:07
21	expert in two cases over the past three years.	10:37:10
22	Right?	10:37:10
23	A. That is correct.	10:37:10
24	Q. And I think earlier you had mentioned both	10:37:12
25	of these situations.	

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	1	The first situation involved the Gaming Fund	10:37:17
	2	Group. What kind of matter is that?	10:37:19
	3	A. It's a database valuation.	10:37:22
	4	Q. What kind of database?	10:37:27
	5	A. It's a date a database full of data	10:37:33
	6	regarding gambling transactions. Dealers, for a	10:37:36
	7	dealer network.	10:37:36
	8	Q. And what kind of matter is this before the	10:37:39
	9	California Gambling Control Commission?	10:37:40
	10	A. It's not a typical litigation like this is.	10:37:43
	11	This is something where the Gambling Control	10:37:47
	12	Commission needs to approve of any purchase or sale	10:37:48
	13	of any asset. And so we did the valuation. The	10:37:52
	14	Gambling Control Commission needs to approve that.	10:37:53
	15	Q. The sale of the database?	10:37:54
	16	A. Correct.	10:37:55
	17	Q. And do you represent the buyer or the	10:37:58
	18	seller?	10:37:59
	19	A. The seller.	10:37:59
	20	Q. And that's ongoing currently?	10:38:02
	21	A. That is.	10:38:03
	22	Q. The second matter, Jason Olive versus	10:38:07
	23	General Nutrition Centers, Inc., this is the case	10:38:10
	24	that you had been deposed in?	10:38:11
	25	A. That's correct.	

JEFF ANDERSON - 3/24/2015

1	Q. What kind of matter was this?	10:38:15
2	A. It was a right of publicity case.	10:38:18
3	Q. And is that case still ongoing?	10:38:20
4	A. I believe it is, yes.	10:38:21
5	Q. What was the nature of your testimony?	10:38:26
6	Well, sorry, before I ask you that, tell me	10:38:30
7	just the background about the case.	10:38:32
8	It's a right of publicity case involving	10:38:34
9	what?	10:38:34
10	A. Involving the use of a model's image and	10:38:37
11	likeness to for General Nutrition stores.	10:38:41
12	Q. So this is like a GNC store?	10:38:43
13	A. The model's image was used in stores,	10:38:46
14	correct.	10:38:47
15	Q. For advertising purposes?	10:38:48
16	A. Sure. Advertising, marketing.	10:38:50
17	Q. And presumably that was without the person's	10:38:54
18	consent?	10:38:54
19	A. That's correct.	10:38:55
20	Q. In that case, were you representing the	10:38:57
21	model or GNC?	10:38:58
22	A. The model.	10:38:58
23	Q. And what was the nature of your expert	10:39:03
24	testimony in that case?	10:39:04
25	A. My testimony pertained to revenue growth and	

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1	store growth for General Nutrition Centers.	10:39:11
2	Q. And did you value that revenue growth and	10:39:16
3	store growth and then attribute it to their use of	10:39:21
4	the model?	10:39:21
5	A. I didn't do any valuation or there was no	10:39:24
6	attribution going on.	10:39:25
7	Q. Okay. So explain to me again what you were	10:39:28
8	doing.	10:39:28
9	A. I strictly testified to the revenue growth	10:39:30
10	and store growth and comp and annual growth rates.	10:39:33
11	Q. For GNC?	10:39:35
12	A. For GNC.	10:39:37
13	Q. And there was nothing in connection with the	10:39:37
14	damages in that case with the right of publicity	10:39:40
15	violation, alleged violation?	10:39:41
16	A. I only testified to the revenue and store	10:39:42
17	growth, yes.	10:39:43
18	Q. And you had your deposition taken in that	10:39:45
19	case?	10:39:45
20	A. I did.	10:39:46
21	Q. Do you know what stage that case is at now	10:39:48
22	in the litigation?	10:39:50
23	A. I don't know.	10:39:50
24	MR. BERRY: All right. I'm going to mark	10:39:55
25	another exhibit as 171.	

		]
1	(The document referred to was	10:40:19
2	marked as Exhibit 171.)	10:40:19
3	BY MR. BERRY:	10:40:23
4	Q. The document that you've been handed that is	10:40:25
5	171 is I guess one of those documents that you had	10:40:28
6	mentioned earlier that we had produced last week. So	10:40:31
7	for those, you'll see there's a little Bates number	10:40:33
8	at the bottom that says "GAWKER" and in this case	10:40:35
9	it's 28 sorry 24842.	10:40:38
10	A. Hm-hm.	10:40:39
11	Q. This I believe is your CV from the CONSOR	10:40:42
12	Web site. Is that right?	10:40:46
13	A. It looks like it, yes.	10:40:49
14	Q. Okay. On the second page there, there's a	10:40:54
15	list of eight examples of expert experience in	10:40:55
16	litigation support.	10:40:57
17	Do you see that?	10:40:57
18	A. I do.	10:41:01
19	Q. In which of these eight matters were you the	10:41:04
20	actual retained expert? You personally.	10:41:13
21	A. Number 3. And then I was the consulting	10:41:21
22	expert on number 2. And, well, 1 we talked about.	10:41:32
23	Q. We talked about.	10:41:34
24	A. Yeah, that's Gaming Fund's not on there.	10:41:42
25	I got to update that.	

1	I think that's it.	10:41:48
2	Q. Okay. Other than these eight items, have	10:41:53
3	you done any additional expert work?	10:41:56
4	A. I	10:41:59
5	Q. Or, sorry, and the GNC case, which is not on	10:42:03
6	here, so there's nine things.	10:42:04
7	A. GNC is number 1.	10:42:06
8	Q. Oh, sorry. The Gaming Fund. I apologize.	10:42:08
9	A. Yeah. Recently I was named as an expert I	10:42:10
10	think before actually within the last week on	10:42:12
11	another matter.	10:42:13
12	Q. Is that has your	10:42:16
13	A. No report yet.	10:42:18
14	Q retention been disclosed?	10:42:20
15	A. I don't know if it's been disclosed yet.	10:42:21
16	Q. What kind matter is that?	10:42:22
17	A. It's a patent valuation.	10:42:24
18	Q. Just in talking to you about the two	10:42:33
19	number 2 and number 3. In number 2, the Chevron	10:42:36
20	Corporation v. Donziger, who were you retained by in	10:42:39
21	that case?	10:42:40
22	A. By the Chevron, the Chevron side.	10:42:44
23	Q. And what was your the nature of your	10:42:49
24	expert work in that case?	10:42:50
25	MR. VOGT: Can I were you a consulting	
		J

1	expert?	10:42:55
2	THE WITNESS: Yes.	10:42:55
3	MR. VOGT: So you weren't disclosed?	10:42:57
4	THE WITNESS: I don't know if I was	10:42:58
5	disclosed.	10:43:00
6	MR. BERRY: Well, I mean, it's disclosed in	10:43:02
7	his public CV.	10:43:03
8	MR. VOGT: Right, right, right, but I'm	10:43:04
9	worried about him getting into specifics about what	10:43:07
10	he was consulted on.	10:43:10
11	MR. BERRY: Well, it actually says he filed	10:43:12
12	an expert report.	10:43:13
13	BY MR. BERRY:	10:43:13
14	Q. Did you file an expert report in that case?	10:43:15
15	A. There was an expert report filed by our	10:43:17
16	chairman, Weston Anson.	10:43:18
17	MR. VOGT: Okay.	10:43:19
18	BY MR. BERRY:	10:43:19
19	Q. Okay. And you helped	10:43:20
20	A. I'm aware of that report. He was the	10:43:22
21	testifying expert. I was the consulting expert.	10:43:24
22	Q. Okay. And so ult	10:43:26
23	Thanks for clarifying that. So	10:43:28
24	MR. VOGT: It takes a different meaning	10:43:29
25	sometimes.	

1	MR. BERRY: Right.	10:43:31
2	THE WITNESS: Sure. Sure.	10:43:32
3	BY MR. BERRY:	10:43:33
4	Q. So Mr. Anson was the identified disclosed	10:43:37
5	expert?	10:43:37
6	A. He testified in that matter, yes.	10:43:39
7	Q. Right. And you were helping him behind the	10:43:41
8	scenes?	10:43:41
9	A. Yes.	10:43:42
10	Q. Okay. What was the nature of Mr. Anson's	10:43:48
11	expert report in that case?	10:43:51
12	A. It's a trademark valuation.	10:43:53
13	Q. And what trademark were I mean was he	10:43:56
14	valuing?	10:43:56
15	A. The Chevron trademark.	10:43:57
16	Q. And what was that case concerning, do you	10:44:00
17	know?	10:44:01
18	A. Concerning Ecuador. It was against the	10:44:05
19	country of Ecuador. Ecuador actually seized the	10:44:09
20	Chevron trademarks in Ecuador, and so we had to value	10:44:09
21	the trademark for an international arbitration.	10:44:13
22	Q. So was this pending in the Southern District	10:44:17
23	of New York?	10:44:20
24	A. That's where the court was held, yes.	10:44:22
25	That's where he testified, was in New York.	

1	Q.	Did you all do two separate engagements for	10:44:30
2	that one	in	10:44:30
3	Α.	There were two engagements, yes.	10:44:32
4	Q.	In the case in New York, do you recall what	10:44:34
5	the natu	re of the expert report was?	10:44:36
6	Α.	Trademark valuation.	10:44:37
7	Q.	Of the Chevron trademark?	10:44:40
8	Α.	That's correct.	10:44:41
9	Q.	In the Direct Consumer Information versus	10:44:49
10	Florida	Panthers Hockey Club, you were the actual	10:44:53
11	identifi	ed retained expert in that case. Correct?	10:44:56
12	Α.	That is correct.	10:44:57
13	Q.	And you have prepared an expert report in	10:45:00
14	that cas	e?	10:45:02
15	Α.	I did, yes.	10:45:02
16	Q.	And that was disclosed to the other side	10:45:05
17	already?		10:45:05
18	Α.	That was.	10:45:06
19	Q.	What is the nature of that case?	10:45:09
20	Α.	That was a database valuation.	10:45:11
21	Q.	Who were you retained by in that case?	10:45:15
22	Α.	By the plaintiff.	10:45:16
23	Q.	Direct Consumer Information?	10:45:18
24	Α.	Correct.	10:45:19
25	Q.	And why did they sue the Florida Panthers	

1	Hockey Club?	10:45:26
2	A. There was an long story short, they had	10:45:31
3	an email marketing database they purchased from	10:45:33
4	Florida Panthers to do a deal-of-the-day email blast.	10:45:38
5	The email addresses they promised to provide were	10:45:42
6	opted out. It was an insufficient database per	10:45:46
7	per what the agreement was supposed to be. So they	10:45:49
8	needed a value of what the database should have been.	10:45:52
9	Q. And that's what you provided?	10:45:53
10	A. Correct.	10:45:54
11	Q. These other cases, number 4 through 8 on the	10:46:05
12	CV here, in each of these cases, these were	10:46:08
13	valuations also that were CON sorry. Let me	10:46:12
14	start.	10:46:12
15	In numbers 4 through 8, were these all	10:46:15
16	situations where somebody at CONSOR had been retained	10:46:17
17	to value something?	10:46:22
18	A. I don't know if 4 was a valuation. It might	10:46:27
19	have been licensing customs and practices, but I	10:46:30
20	not a hundred percent sure on that.	10:46:34
21	Five was a valuation. Six was a valuation.	10:46:38
22	Seven yeah, seven was a valuation. And eight was	10:46:43
23	also a valuation, yes.	10:46:46
24	Q. Okay. In 5, what were you valuing or	10:46:47
25	what was CONSOR valuing?	

		]
1	A. There, we were valuing a trademark.	10:46:56
2	Q. What trademark?	10:46:58
3	A. I believe it was Spitfire.	10:47:01
4	Q. And Spitfire is a production studio?	10:47:04
5	A. Yes.	10:47:08
6	Q. What kind of production studio?	10:47:09
7	A. I don't remember exactly.	10:47:10
8	Q. Okay.	10:47:11
9	A. But they're both in the production space.	10:47:13
10	They obviously have the same name and that's what	10:47:15
11	they were fighting over.	10:47:17
12	Q. Okay. And then in the Andrew Parower versus	10:47:23
13	Lauren Schachter Parower case, what was the valuation	10:47:25
14	for?	10:47:26
15	A. It was a copyright valuation.	10:47:27
16	Q. Do you recall specifically what it was that	10:47:34
17	CONSOR was valuing?	10:47:35
18	A. I want to say that was a pitch book, a deck	10:47:40
19	for a basically a business plan book.	10:47:45
20	Q. And you were valuing the copyright in the	10:47:51
21	pitch book?	10:47:52
22	A. Right.	10:47:52
23	Q. How about in the number 7, the Syngenta	10:47:56
24	Seeds case, do you recall what CONSOR was valuing?	10:48:00
25	A. It was a I want to say it was a mix of	

1	trademark and patent.	10:48:07
2	Q. Do you recall what it was specifically that	10:48:10
3	you all were valuing?	10:48:12
4	A. I think it was both the trademark and the	10:48:14
5	patent. There was a specific patent for a specific	10:48:19
6	compound.	10:48:20
7	Syngenta does they're a big seed company.	10:48:23
8	So I don't remember. What more specifically do you	10:48:27
9	want?	10:48:27
10	Q. You valued the patent on the compound.	10:48:27
11	Right?	10:48:31
12	A. I think there was a patent and a trademark	10:48:33
13	on the patent, so they traveled together, and so it	10:48:37
14	was a value of both.	10:48:39
15	Q. And then the Youngblood Timepieces case,	10:48:44
16	what were you all valuing there?	10:48:45
17	A. That was a trademark case.	10:48:47
18	Q. And what trademark were you valuing there?	10:48:53
19	A. I believe it was Youngblood.	10:48:55
20	Q. In these cases 4 through 8, can you just run	10:49:08
21	through each and tell me whether you were retained by	10:49:11
22	the plaintiff or by the defendant?	10:49:16
23	A. One was plaintiff. Two was plaintiff.	10:49:20
24	Q. Wait. So you're starting with Jason Olive?	10:49:23
25	A. The	

1	Q. Okay.	10:49:24
2	A General	10:49:24
3	Q. Yeah. Yeah.	10:49:25
4	A. So 1 is plaintiff; 2 is plaintiff; 3 is	10:49:29
5	plaintiff; 4 is plaintiff; 5 I honestly don't	10:49:40
6	remember which side we were on on that one because	10:49:44
7	they're both Spitfire. Six was defendant; 7 was	10:49:50
8	plaintiff; 8 was defendant.	10:49:53
9	Q. And of these cases, it sounds like the Jason	10:50:00
10	Olive case was the only case that involved the right	10:50:03
11	of publicity claim?	10:50:06
12	A. That's yeah, that is correct.	10:50:13
13	Q. But just to be clear, your role in the Olive	10:50:16
14	case did not involve valuing the right of publicity.	10:50:21
15	Correct?	10:50:22
16	A. I provided foundational fact factual	10:50:26
17	testimony.	10:50:27
18	Q. About the revenue?	10:50:29
19	A. Revenues and store growth.	10:50:31
20	Q. For GNC?	10:50:36
21	A. Correct.	10:50:42
22	Q. Going back to the report on page 17 with	10:50:45
23	your bio. In the third paragraph, the first line	10:50:53
24	says:	10:50:53
25	"Mr. Anderson has performed	

1	valuations of intangible assets"	10:50:59
2	What is an intangible asset?	10:51:01
3	A. Intangible asset is an overarching umbrella	10:51:05
4	for intellectual properties. So you have	10:51:07
5	typically the dividing line you might know this	10:51:11
6	better than me being an attorney is whether or not	10:51:13
7	you can have protection on it, legal protection	10:51:16
8	versus you can't have protection.	10:51:18
9	So something like a trade secret, if you're	10:51:20
10	not actually filing it, you actually don't have a	10:51:22
11	legal protection on it. I mean, it can be protected,	10:51:25
12	but that would be more on the intangible asset side	10:51:28
13	of things. So that's kind of the basic explanation I	10:51:30
14	think I would give for that.	10:51:39
15	Q. Can you give me some other examples of what	10:51:41
16	an intangible asset might be?	10:51:41
17	A. Database could be an intangible asset. A	10:51:45
18	Web site could be an intangible asset. Could be.	10:51:47
19	There's some that are a gray area and fall	10:51:51
20	between intell a clear intellectual property	10:51:52
21	would be a trademark, copyright, or a patent. And	10:51:55
22	then you've got your trade secrets, know-how,	10:51:59
23	customer lists, relationships, those could be	10:52:03
24	intangible assets.	10:52:13
25	Q. In the Beach Mart case, number 4 on the CV,	

1	what were you valuing? Or	10:52:23
2	A. That was a trademark. It was trademark and	10:52:30
3	licensing customs and practices.	10:52:35
4	Q. So of these expert retentions, the nine	10:52:46
5	different expert retentions that we've talked	10:52:48
6	about	10:52:50
7	A. There's eight. Right?	10:52:51
8	Q. Eight well, eight on here and then the	10:52:53
9	Gaming Fund.	10:52:53
10	A. Oh, yeah.	10:52:54
11	Q. Two of them involve intangible assets.	10:52:57
12	Right? The Gaming Fund and the Direct Consumer	10:53:00
13	Information case?	10:53:06
14	A. That's yes, that's fair to say.	10:53:07
15	Q. And both of those cases involve valuing	10:53:10
16	databases. Right?	10:53:12
17	A. Yes.	10:53:12
18	Q. Going back to the report here, if you'd turn	10:53:19
19	to page 3. And I'm going to ask you about one	10:53:31
20	sentence and then turn back to 17.	10:53:33
21	Under section B, "Qualifications of the	10:53:35
22	Named Expert," there's a section paragraph that	10:53:37
23	starts "Mr. Anderson has a broad view."	10:53:40
24	Do you see where I'm at?	10:53:41
25	A. Yes.	

JEFF ANDERSON - 3/24/2015

1			
	1	Q. Okay. The second sentence there says:	10:53:43
	2	"He has lectured, spoken, and	10:53:44
	3	written on the topic of IP	10:53:46
	4	valuation, as well as the licensing	10:53:48
	5	of various intellectual property	10:53:50
	6	rights."	10:53:53
	7	Then continues on and talks about it	10:53:55
	8	says:	10:53:55
	9	"He is contributing author to a	10:53:57
	10	newly published book and he is the	10:53:59
	11	author and co-author of several	10:54:01
	12	articles on intellectual property	10:54:02
	13	valuation."	10:54:02
	14	Do you see that?	10:54:03
	15	A. I do.	10:54:03
	16	Q. Okay. If you turn back to the page 17 I	10:54:10
	17	apologize page 18.	10:54:10
	18	A. Okay.	10:54:11
	19	Q. On page 18 at the top of the page, there's	10:54:15
	20	three different sections. One, "Seminar, Speeches	10:54:18
	21	and Presentations," another "Books," another	10:54:20
	22	"Published Articles."	10:54:21
	23	Are those all the times that you've	10:54:23
	24	lectured, spoken, and written on IP valuation and	10:54:25
	25	licensing of various intellectual property rights	

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1	from the sentences we just talked about?	10:54:34
2	A. I think there's actually one more, Clear Law	10:54:38
3	Institute that I spoke at. So a CLE Webinar I did in	10:54:44
4	this year.	10:54:45
5	Q. And what did you talk about in that?	10:54:47
6	A. Valuation of intellectual property and	10:54:53
7	intangible assets.	10:54:54
8	Q. And for the Clear Law Institute, who is the	10:54:59
9	audience?	10:55:01
10	A. Typically attorneys but also other valuation	10:55:05
11	professionals. Accountants. It can really be	10:55:09
12	anybody that wants to listen in on it.	10:55:14
13	Q. And what do you discuss in the valuation of	10:55:16
14	intellectual property Webinars that you've done for	10:55:21
15	the Clear Law Institute?	10:55:22
16	A. We talk about how to value intellectual	10:55:24
17	property and intangible assets. We talk about the	10:55:27
18	difference between intellectual property and tangible	10:55:30
19	assets that we just spoke about.	10:55:32
20	We got a good diagram. I wish I had it to	10:55:34
21	show it you. It'd probably help that understanding.	10:55:36
22	We talk about how to value Web sites, how to	10:55:36
23	evaluate trademarks, how to evaluate patents,	10:55:39
24	copyrights. We go through a fairly good	10:55:42
25	demonstration of how you would go about valuing any	

1	intellectual property or intangible asset.	10:55:47
2	Q. How long does your present have your	10:55:51
3	presentations to the Clear Law Institute lasted?	10:55:55
4	A. I think they're set for 90 minutes.	10:55:59
5	Q. So it's just a broad overview of those	10:56:01
6	topics?	10:56:01
7	A. We do a broad overview and then we do some	10:56:03
8	case studies to get into specific examples.	10:56:06
9	Q. Just talking about Web site valuation, in	10:56:09
10	the Clear Law Institute presentations you have done,	10:56:13
11	have you used any case study examples for a Web site	10:56:15
12	valuation?	10:56:15
13	A. I have.	10:56:16
14	Q. What Web site valuation did you use as an	10:56:19
15	example?	10:56:19
16	A. I didn't use a specific case that we've	10:56:21
17	done, but we did a mock-up of a past case we've done.	10:56:26
18	And we teach how to value content Web sites based on	10:56:33
19	traffic.	10:56:36
20	Q. Any other technique?	10:56:37
21	A. I think in the example we give, it's the	10:56:39
22	only technique that we use. We try to there's	10:56:42
23	90 minutes is not enough time to do everything, but	10:56:44
24	for content Web sites, that's how we teach how to do	10:56:47
25	it.	

		]
1	Q. And when you talk about content Web sites,	10:56:51
2	what do you mean by a content Web site?	10:56:52
3	A. So content Web site would be a Web site that	10:56:55
4	has just that. It's content driven. There's	10:56:57
5	stories, videos, images. It's the content that	10:57:01
6	drives the user to the Web site as opposed to	10:57:04
7	ECommerce where like an Amazon where you're	10:57:07
8	actually selling products, or as opposed to like a	10:57:10
9	Wall Street Journal which has content but it's	10:57:10
10	subscription based.	10:57:13
11	Q. So this would be like just your typical	10:57:16
12	local newspaper Web site?	10:57:19
13	A. Could be that, sure.	10:57:20
14	Q. Or it could be like ESPN.com?	10:57:22
15	A. Sure.	10:57:24
16	Q. In the other two seminars or speeches for	10:57:27
17	the brand establishment conference and then this	10:57:29
18	other business valuation resources, did you discuss	10:57:34
19	Web site valuation at either of those?	10:57:39
20	A. I believe we touched on it, but I don't know	10:57:42
21	for certain.	10:57:43
22	Q. The book that's mentioned here, "Rights of	10:57:51
23	Publicity," that has yet to be published?	10:57:53
24	A. That's correct. It's coming out I believe	10:57:55
25	next month.	

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1	Q. And it's published by the ABA?	10:57:57
2	A. Correct.	10:57:58
3	Q. Anybody besides you and Weston Anson as	10:58:01
4	authors?	10:58:02
5	A. I believe there's one or two others from the	10:58:04
6	office who have contributed.	10:58:05
7	Q. The June 2014 article, "What is your client	10:58:12
8	really worth? Valuing the licensing potential of	10:58:15
9	celebrities, characters and athletes," who is that	10:58:19
10	published by?	10:58:20
11	A. I think it was The Licensing Book. Yeah,	10:58:22
12	that's what it says, The Licensing Book.	10:58:23
13	Q. Sorry. I should have asked a better	10:58:25
14	question.	10:58:26
15	Who publishes The Licensing Book?	10:58:28
16	A. I don't know that.	10:58:32
17	Q. Does that discuss the valuation of	10:58:41
18	Web sites?	10:58:45
19	A. I have to see the article to see if we	10:58:47
20	mention it. I don't recall off the top of my head.	10:58:49
21	Q. Do you recall in your book whether you all	10:58:52
22	discussed the valuing of Web sites?	10:58:57
23	A. The book's really rights of publicity	10:59:02
24	specific, but we do go through broad valuation	10:59:06
25	methodologies and techniques, so there may be a	

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1	mention of it. But I'd have to I'd have to look	10:59:09
2	at the book again to know for sure.	10:59:11
3	Q. Okay. Is Mr. Anson a lawyer?	10:59:13
4	A. No.	10:59:13
5	Q. His background is in business?	10:59:17
6	A. Yes.	10:59:17
7	Q. In the April 2013 article, "Putting a price	10:59:24
8	on trademarks: Trends in IP valuation and damages	10:59:27
9	calculations," is there any discussion in that	10:59:29
10	article about valuing Web sites?	10:59:31
11	A. I I don't know.	10:59:35
12	Q. Is the World Trademark Review a journal?	10:59:42
13	A. Yes.	10:59:43
14	Q. Do you know where that's published?	10:59:47
15	A. Where?	10:59:48
16	Q. (Nods head.)	10:59:48
17	A. I believe in the United States and abroad,	10:59:51
18	but I don't know for certain.	10:59:53
19	Q. Do you know who publishes it?	10:59:55
20	A. Not sure who the publisher is.	11:00:02
21	Q. In the book that is forthcoming that you	11:00:05
22	wrote with Mr. Anson, what was your contribution to	11:00:09
23	the book?	11:00:09
24	A. I wrote a chapter of the book.	11:00:11
25	Q. Which chapter?	
		]

1	Α.	On valuing rights of publicity.	11:00:15
2	Q.	Did you write any other part of the book?	11:00:18
3	Α.	No.	11:00:18
4	Q.	Has that book been published previously?	11:00:23
5	Α.	No.	11:00:23
6	Q.	In the report on page 3, it mentions that	11:00:29
7	you serv	ed as a teaching assistant for a course on IP	11:00:32
8	valuatio	n at Thomas Jefferson School of Law.	11:00:35
9		Where is Thomas Jefferson School of Law?	11:00:37
10	Α.	San Diego.	11:00:38
11	Q.	And when did you serve as a teaching	11:00:41
12	assistan	t?	11:00:41
13	Α.	The course is currently going on.	11:00:43
14	Q.	Have you done that before?	11:00:45
15	Α.	No.	11:00:46
16	Q.	So this is the first semester that you've	11:00:48
17	been a t	eaching assistant?	11:00:52
18	Α.	As yes, yes.	11:00:53
19	Q.	Who teaches that course?	11:00:54
20	Α.	Mr. Anson.	11:00:55
21	Q.	And so he's the professor?	11:00:58
22	Α.	Adjunct professor, yes.	11:01:00
23	Q.	Right. And what is your role, then, as	11:01:02
24	teaching	assistant?	11:01:03
25	Α.	I help him prepare course materials, prepare	
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1	an outline for what to discuss, get a presentation	11:01:10
2	together for him, with him.	11:01:12
3	Q. And what does that course teach?	11:01:16
4	A. It's intellectual property valuation.	11:01:18
5	Q. In that course, does Mr. Anson talk about	11:01:24
6	valuing Web sites?	11:01:25
7	A. I believe there's a section in the course,	11:01:30
8	but I I think that's for a later course that's	11:01:33
9	again, the course is going on right now, so I don't	11:01:37
10	know if it's been taught yet. I don't recall.	11:01:40
11	Q. Other than what we spoke about earlier, have	11:01:47
12	you had any experience in valuing media companies?	11:01:50
13	A. Media companies. What do you mean by that?	11:01:53
14	Q. Well, earlier you'd mentioned a couple of	11:01:56
15	Web sites that you had done work with either in	11:01:59
16	connection with litigation or just general valuation.	11:02:03
17	A. Hm-hm.	11:02:03
18	Q. Other than those experiences, have you done	11:02:06
19	any work valuing a media company?	11:02:09
20	A. We have.	11:02:09
21	Q. You personally.	11:02:11
22	A. I've been part of the team doing it, yes.	11:02:14
23	Q. Which ones?	11:02:17
24	A. We did some work it was a private	11:02:19
25	transaction, so I don't know if I'm allowed to get	

1	into this.	11:02:22
2	MR. VOGT: Is it subject to a	11:02:24
3	confidentiality agreement?	11:02:24
4	THE WITNESS: Definitely, yes.	11:02:25
5	MR. VOGT: Okay.	11:02:26
6	THE WITNESS: But it was a media mogul, big	11:02:30
7	name, involving a very large newspaper. And there	11:02:34
8	was a valuation of what he brought to the table for	11:02:35
9	this company who acquired another set of large names	11:02:40
10	you would know. And so we helped to value many of	11:02:44
11	the assets in that transaction, but I I don't	11:02:47
12	think I can say much more than that.	11:02:48
13	BY MR. BERRY:	11:02:49
14	Q. Did you value any of the newspaper Web sites	11:02:51
15	in connection with the that transaction?	11:02:54
16	A. I don't think the Web sites were involved.	11:02:59
17	THE VIDEOGRAPHER: Counsel	11:03:07
18	MR. BERRY: Shane, if you all are going to	11:03:08
19	put him on up as an expert on valuation on Web sites	11:03:11
20	and media, I think this is fair game to find out	11:03:13
21	specifically what he's done	11:03:14
22	MR. VOGT: I understand.	11:03:15
23	MR. BERRY: so.	11:03:16
24	MR. VOGT: And I don't want to keep you from	11:03:17
25	getting this stuff, but if he's subject to a	

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1	confidentiality agreement, we're going to have to	11:03:21
2	figure out how to address that, because that's not	11:03:23
3	really our call and it's not his call. It's the	11:03:26
4	client that client's call.	11:03:28
5	MR. BERRY: All right. Well, that makes	11:03:30
6	sense. I mean, we'll leave it there. I don't	11:03:38
7	MR. VOGT: It may be something we have to	11:03:40
8	address to the court and to the extent that you need	11:03:41
9	to come back later and	11:03:42
10	MR. BERRY: No, no, no. I think we can just	11:03:43
11	leave it here.	11:03:44
12	BY MR. BERRY:	11:03:45
13	Q. So other than those instances, have you done	11:03:47
14	any valuations for of media companies?	11:03:51
15	A. I don't recall off the top of my head, but	11:03:54
16	we deal with a lot of we deal with every industry,	11:03:57
17	every sector, all types of intellectual property.	11:04:00
18	I've worked on hundreds of cases, private and you	11:04:04
19	know, private transactions and litigations. There	11:04:07
20	may have been some others, but I off the top of my	11:04:09
21	head, I don't remember.	11:04:33
22	Q. Setting aside media and Web site companies,	11:04:39
23	have you done any valuation work for a company whose	11:04:42
24	revenue is derived principally from advertising?	11:04:51
25	A. There may have been some, but I don't know	

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1	the names or the specifics, but we deal with clients	11:04:56
2	who have revenues from, again, all different avenues	11:05:01
3	of revenue, so I'm sure we have.	11:05:02
4	Q. Right. But just you personally, do you	11:05:05
5	recall doing any valuations for a company that	11:05:06
6	derives its revenue principally from advertising?	11:05:16
7	A. I believe so. But, again, I don't know the	11:05:18
8	specifics, but I believe that I have, yes.	11:05:19
9	Q. Do you recall when that was?	11:05:20
10	A. Within the last three or four years.	11:05:23
11	Q. But you don't recall the specifics?	11:05:24
12	A. I don't.	11:05:32
13	Q. Do you know what Alexa is?	11:05:35
14	A. I've heard of Alexa.	11:05:36
15	Q. What is it?	11:05:38
16	A. They track Web site information.	11:05:42
17	Q. And what kind of information does it have	11:05:44
18	available?	11:05:45
19	A. I don't want to guess, but analytics of	11:05:48
20	sorts.	11:05:48
21	Q. Okay. Before you were engaged in this case,	11:05:51
22	have you analyzed Internet traffic data before?	11:05:55
23	A. I have.	11:05:56
24	Q. What kind of experience have you had with	11:05:58
25	Internet traffic data?	

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1	A. What do you mean by that?	11:06:00
2	Q. What kind of experience have you had with	11:06:05
3	it?	11:06:05
4	A. I'm not sure experience? Maybe try it a	11:06:12
5	different way.	11:06:12
6	Q. What kind of work have you done working with	11:06:15
7	Internet traffic data?	11:06:16
8	A. So the Web sites that I've that we spoke	11:06:20
9	about, we've looked at traffic data for those.	11:06:23
10	Q. And you personally have done that work?	11:06:25
11	A. Yes.	11:06:27
12	Q. Where did the data in those instances come	11:06:31
13	from?	11:06:32
14	A. I don't remember exactly. There's various	11:06:35
15	sources. I'm not sure.	11:06:36
16	Q. What sources have you used in the past?	11:06:43
17	A. We've looked at Alexa, Quantcast. I'm sure	11:06:49
18	there's others, but I don't remember the names off	11:06:51
19	the top of my head.	11:06:52
20	Q. Are you have you ever been responsible	11:06:54
21	for collecting the data on Internet traffic?	11:06:58
22	A. Responsible? I'm responsible for the	11:07:01
23	valuation department, so, in a sense, yes.	11:07:03
24	Q. Have you ever yourself actually collected	11:07:06
25	the data on Internet traffic?	

1	A. Sure.	11:07:08
2	Q. And you've done that through Quantcast?	11:07:12
3	A. Quantcast is one, yes.	11:07:16
4	Q. Have you ever collected it from anybody	11:07:17
5	else any other service?	11:07:19
6	A. I believe we've looked at others, yes.	11:07:19
7	Q. Have they you	11:07:22
8	A. I've looked at others, yes.	11:07:25
9	Q. Are you familiar with the different terms	11:07:33
10	that Quantcast used to describe the data that it	11:07:36
11	provides?	11:07:38
12	A. What terms are you speaking of?	11:07:39
13	Q. Well, just generally how it defines unique	11:07:43
14	page views, how it defines page views. There's a	11:07:46
15	glossary of terms that I think was attached as a	11:07:49
16	document that you had looked at.	11:07:51
17	Prior to this engagement, were you familiar	11:07:53
18	with those terms?	11:07:56
19	A. Prior to this engagement, I had generally	11:07:57
20	heard of those terms and used them, yes.	11:07:59
21	Q. Before you were engaged for this case, had	11:08:04
22	you ever looked at data from Google Analytics?	11:08:07
23	A. We have.	11:08:08
24	Q. In what context?	11:08:09
25	A. I don't recall the specific context, but	

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1	I we've used Google Analytics. We've looked at	11:08:16
2	it. We've analyzed it.	11:08:18
3	Q. For what kind of work?	11:08:19
4	A. For valuation work.	11:08:20
5	Q. For the kind of valuation work that we	11:08:22
6	talked earlier about in connection with the expert	11:08:24
7	services you've provided for Web sites' valuations?	11:08:29
8	A. Could be for that and maybe for other	11:08:31
9	private transactions that didn't necessarily involve	11:08:33
10	a Web site. I'm not sure.	11:08:35
11	I know we've used Google Analytics before.	11:08:38
12	I don't remember the exact context of that use.	11:09:07
13	Q. The other thing I should mention is, if you	11:09:07
14	want to take a break at any point I'm sure you	11:09:10
15	probably know this. Shane probably told you or	11:09:12
16	Charles if you want to step out, go to the	11:09:13
17	bathroom, grab a drink, feel free.	11:09:16
18	A. I appreciate that.	11:09:18
19	Q. Kind of change of gears here.	11:09:20
20	The expert report that you prepared in this	11:09:23
21	case, did other people assist you in the analysis	11:09:27
22	that you did in putting together that report?	11:09:30
23	A. I had one individual who helped me, yes.	11:09:32
24	Q. Who assisted you?	11:09:34
25	A. One of my senior analysts.	

1	Q. What is that person's name?	11:09:37
2	A. David Noble.	11:09:41
3	Q. And what assistance did Mr. Noble provide?	11:09:44
4	A. Under my direction, I might ask him to find	11:09:48
5	a specific piece of data, help me build the model.	11:09:53
6	Maybe, you know, read through, review the report,	11:09:56
7	check for errors. General assistance under my	11:09:59
8	direction. It really depends on if there's some	11:10:02
9	specific task I need help with, then he'll help me.	11:10:05
10	Q. Right. Just talking about this report in	11:10:07
11	particular, what do you recall Mr. Noble doing?	11:10:12
12	A. I don't remember any I don't know	11:10:15
13	specifically what he helped with. Again, he probably	11:10:17
14	helped with finding data. Maybe doing some research	11:10:21
15	for me. Developing helping to develop a model.	11:10:26
16	And, again, maybe reading through some of this and	11:10:29
17	helping to, you know, check for errors in the	11:10:30
18	writing.	11:10:31
19	Q. Did you personally draft this report?	11:10:35
20	A. I did, yes.	11:10:37
21	Q. And you personally prepared the analysis for	11:10:41
22	this report?	11:10:42
23	A. I did.	11:10:43
24	Q. And so I take it, then, you're sufficiently	11:10:48
25	knowledgeable to testify about the full report?	

1	A. Absolutely.	11:10:52
2	Q. And this report reflects your expert	11:10:54
3	opinion?	11:10:54
4	A. It does.	11:10:55
5	Q. There's no reason for Mr. Noble to testify	11:10:58
6	as an expert in this case. Right?	11:11:00
7	A. No.	11:11:00
8	Q. When were you retained?	11:11:10
9	A. I want to say a little under a year ago	11:11:13
10	roughly. I don't remember the specific date, but	11:11:15
11	about then.	11:11:16
12	Q. Approximately how many hours have you worked	11:11:19
13	on this case?	11:11:23
14	A. A hundred or more.	11:11:25
15	Q. How about Mr. Noble?	11:11:28
16	A. I don't know exactly.	11:11:30
17	Q. More or less than you?	11:11:34
18	A. I really don't know that.	11:11:36
19	Q. Following the deposition today, do you plan	11:11:39
20	on doing any additional work for this case?	11:11:42
21	A. I don't know.	11:11:43
22	Q. Your report discusses three approaches	11:11:55
23	three approaches to valuation. Right?	11:11:57
24	Talks about the income approach?	11:11:59
25	A. Yes.	

		1
1	Q. And the cost approach?	11:12:00
2	A. Yes.	11:12:01
3	Q. It talks about the market approach?	11:12:03
4	A. It does.	11:12:03
5		11:12:03
	Q. And what I'd like to do now is kind of go	11:12:08
6	through these approaches and	11:12:08
7	A. Sure.	
8	Q kind of under make sure that I	11:12:10
9	understand them.	11:12:11
10	The cost approach I understand you didn't	11:12:19
11	use. Correct?	11:12:21
12	A. Correct.	11:12:21
13	Q. And the reason that you didn't use it is	11:12:25
14	because you felt that the cost approach doesn't	11:12:27
15	provide an accurate measure of value to Gawker from	11:12:32
16	the Hulk Hogan video. Right?	11:12:35
17	A. Correct. Cost approach is for typically a	11:12:37
18	piece of software that's proprietary and it's not	11:12:40
19	licensed or sold. There's no transactions around it.	11:12:43
20	And you want to redevelop it, so you look at how much	11:12:48
21	would it cost to redevelop that software and then	11:12:50
22	that's the price you could acquire for rather than	11:12:53
23	putting in the development effort.	11:12:55
24	So it for this asset, no, it does not	11:12:56
25	make sense.	

		]
1	Q. Okay. Just kind of flagging ahead here.	11:13:01
2	We're going to be talking about the income	11:13:03
3	approach on page 8 in the report.	11:13:05
4	A. Okay.	11:13:06
5	Q. The income approach looks at the present	11:13:11
6	value of future income. Right?	11:13:14
7	A. That's correct. Well, earnings.	11:13:18
8	Q. Right. Basically how much money somebody	11:13:21
9	can expect to make off of something in the future.	11:13:21
10	Right?	11:13:25
11	A. Correct.	11:13:25
12	Q. And then that amount is discounted to	11:13:27
13	present value terms. Right?	11:13:28
14	A. Yes.	11:13:29
15	Q. So you get an idea of what the future money	11:13:32
16	that you'll be making off something would be and you	11:13:34
17	put it into today's dollars. Right?	11:13:36
18	A. You do a present value of the cash flow,	11:13:39
19	yes.	11:13:39
20	Q. But a present value of cash flow means what	11:13:44
21	that cash flow means to me today. Right?	11:13:46
22	A. Present value today.	11:13:47
23	Q. Right. So what somebody would be willing to	11:13:48
24	trade off the future cash flow for today?	11:13:51
25	A. For a lump sum today.	

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1	Q. So to undertake an analysis using the income	11:13:59
2	approach, you'd look at the company's actual	11:14:02
3	financial data. Right?	11:14:04
4	A. Yes.	11:14:04
5	Q. You'd look at actual revenue. Right?	11:14:07
6	A. Yes.	11:14:07
7	Q. You'd look at actual profits. Right?	11:14:10
8	A. Yes.	11:14:10
9	Q. You'd look at actual growth rates. Right?	11:14:13
10	A. Yes.	11:14:14
11	Q. You didn't factor Gawker's actual financials	11:14:19
12	into your analysis, did you?	11:14:21
13	A. Factor no, they're not part of the	11:14:24
14	conclusions in my report or my opinion, no.	11:14:26
15	Q. Okay. So you didn't factor in Gawker's	11:14:29
16	actual revenue. Right?	11:14:31
17	A. Gawker's actual revenue is not part of my	11:14:34
18	opinion.	11:14:34
19	Q. And neither is its actual profits. Right?	11:14:38
20	A. That's correct.	11:14:38
21	Q. And nor is the actual growth rates for its	11:14:42
22	finances. Correct?	11:14:43
23	A. Correct.	11:14:43
24	Q. You could have looked at this data, though.	11:14:43
25	Right?	

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		]
1	A. We could have.	11:14:48
2	Q. But you did not?	11:14:50
3	A. I believe we looked at the financials, but	11:14:53
4	we did not the financials were not used for my	11:14:56
5	opinion that's presented in the report.	11:14:58
6	Q. Why did you not use those financials in	11:15:04
7	preparing your report?	11:15:06
8	A. Because the income approach most of the	11:15:11
9	time, the vast majority of the time, will undervalue	11:15:14
10	a Web site.	11:15:15
11	Q. Why is that?	11:15:16
12	A. Because the future it's the future	11:15:21
13	monetization potential of Web sites through their	11:15:24
14	traffic that has value rather than the current income	11:15:29
15	stream they are generating.	11:15:36
16	Q. So the actual dollars that a Web site is	11:15:38
17	earning is a less good predictor of its value than	11:15:45
18	what?	11:15:47
19	A. Than the market.	11:15:48
20	MR. VOGT: Objection to form.	11:15:50
21	THE WITNESS: What the market so the	11:15:52
22	income of a a Web site's currently generating is a	11:15:56
23	far it's less of an indication of value of the	11:15:59
24	Web site than the traffic. And what markets show us	11:16:04
25	is the true value of a Web site, the market value of	

<b>[</b>	rage //	]
1	a Web site.	11:16:08
2	BY MR. BERRY:	11:16:08
3	Q. Is that true for all content-based	11:16:10
4	Web sites?	11:16:10
5	A. For most content-based Web sites that we've	11:16:15
6	seen, yes.	11:16:15
7	Q. What is that conclusion based on?	11:16:21
8	A. It's based on looking at content-based	11:16:27
9	Web sites. For example, if you look at some of the	11:16:30
10	comps that we used, the publicly traded comps, if you	11:16:36
11	valued those companies on an income approach, their	11:16:39
12	value would be a small fraction of what their actual	11:16:42
13	true market value is.	11:17:10
14	Q. So valuing a content-based Web site let	11:17:20
15	me ask it a different way.	11:17:21
16	Are there other industries in which the	11:17:24
17	income approach would work best?	11:17:26
18	A. Other industries?	11:17:27
19	Q. (Nods head.)	11:17:28
20	A. We use the income approach when it's	11:17:30
21	appropriate.	11:17:31
22	Q. And how do you determine whether the income	11:17:33
23	approach is appropriate for those industries?	11:17:38
24	A. Typically for mature industries,	11:17:42
25	brick-and-mortar industries, we'll use the income	

1	approach.	11:17:45
2	Q. How do you determine if an industry is	11:17:47
3	mature?	11:17:51
4	A. If its full growth potential has been	11:17:56
5	realized.	11:17:59
6	Q. How do you determine that?	11:18:00
7	A. Coca-Cola, for example, would be a mature	11:18:02
8	industry.	11:18:03
9	Q. Well, it right. Coca-Cola is not an	11:18:09
10	industry. It's a company. Right?	11:18:10
11	A. Mature company	11:18:10
12	Q. Right.	11:18:11
13	A within a mature industry.	11:18:13
14	Q. So soft drinks would be a mature industry?	11:18:16
15	A. Could be seen as that.	11:18:17
16	Q. Within the software [sic] industry, there's	11:18:22
17	different kind of drinks. Right?	11:18:22
18	A. Let's correct that. It's not a mature	11:18:25
19	industry. It's a mature company that you would	11:18:25
20	determine whether or not.	11:18:28
21	Q. Right, but you said before and I just	11:18:31
22	want to make sure that I understand.	11:18:32
23	You said before that Web-based	11:18:35
24	content-based Web companies use should not use the	11:18:38
25	income approach because the market values them	

1	differently. Right?	11:18:43
2	A. Market values them much higher.	11:18:45
3	Q. Right. For mature industries, would use the	11:18:51
4	income approach. Right?	11:18:54
5	A. You could use the income approach for a	11:18:55
6	mature industry, sure. You could also use the market	11:18:58
7	approach. But typically the market approach and the	11:19:01
8	income approach for a mature company like Coca-Cola	11:19:04
9	are going to yield similar results. Whereas for	11:19:09
10	Web sites or Internet-based companies, an income	11:19:12
11	approach is going to yield a far lower value than a	11:19:14
12	market approach and what is actually the company's	11:19:17
13	actually transacting at on the market.	11:19:21
14	So you would you'd take multiple	11:19:22
15	approaches if possible.	11:19:27
16	Q. You'd take multiple approaches if possible	11:19:29
17	to do what?	11:19:29
18	A. To value an asset.	11:19:31
19	Q. To make sure that the valuation is	11:19:35
20	consistent among approaches. Right?	11:19:39
21	A. To make sure that your assumptions are being	11:19:42
22	tested.	11:19:42
23	Q. Kind of a way to double-check your work?	11:19:44
24	A. Sure.	11:19:45
25	Q. What defines whether something is a mature	
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1	company?	11:19:53
2	A. I don't have an exact definition of a mature	11:19:56
3	company, but a company that has realized its growth	11:20:00
4	potential.	11:20:02
5	Q. And who makes that assessment?	11:20:08
6	A. I guess any of us could make that	11:20:10
7	assessment. I don't know who makes that specific	11:20:11
8	assessment.	11:20:11
9	Q. Right. So you could come in, though, as a	11:20:13
10	valuation expert and say that this company is a	11:20:16
11	mature company, but somebody else might come in and	11:20:18
12	say, well, they haven't reached their potential.	11:20:21
13	They're not a mature company. Right?	11:20:23
14	A. I don't know if that's the case.	11:20:25
15	Q. Well, is there some consensus on what's	11:20:30
16	mature and what's not a mature company?	11:20:32
17	A. I think you and I would both agree that	11:20:34
18	Coca-Cola is a mature company.	11:20:35
19	Q. Right.	11:20:36
20	A. So I think we have a consensus there.	11:20:38
21	Q. The RX company that you had worked for with	11:20:42
22	your MBA during the time that you were getting	11:20:44
23	your MBA was not a mature company. Right?	11:20:48
24	A. Correct.	11:20:48
25	Q. But there's other companies in the	

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1	pharmaceutical technology industry that would be	11:20:54
2	considered mature companies. Right?	11:20:56
3	A. Correct.	11:20:56
4	Q. Is it your belief in the Web-based the	11:20:59
5	content-based Web site arena that there are not	11:21:02
6	mature companies?	11:21:04
7	A. Yes.	11:21:06
8	Q. Is it your opinion that there are mature	11:21:08
9	companies within the content-based Web site's base?	11:21:14
10	A. I'm trying to think of any that would be	11:21:18
11	considered mature at this point. I'm not sure off	11:21:20
12	the top of my head.	11:21:40
13	Q. At what point will content-based Web site	11:21:45
14	companies become mature companies?	11:21:47
15	A. When they've realized their maximum value	11:21:53
16	potential and earnings potential, revenue potential.	11:21:55
17	Q. Could that be considered on a	11:21:57
18	company-by-company basis?	11:21:59
19	A. What do you mean?	11:21:59
20	Q. Well, could you determine, you know, company	11:22:03
21	A has met its earnings potential but company B has	11:22:06
22	not?	11:22:08
23	A. I don't know if you could do that or not.	11:22:10
24	I'd have to see company A and company B to figure	11:22:12
25	that out.	

1	Q. Well, within the content-based Web site	11:22:15
2	industry, could you make a company-by-company	11:22:18
3	assessment on whether something is mature or not	11:22:21
4	mature? Whether it's reached its full earnings	11:22:25
5	potential?	11:22:25
6	A. I think the general consensus is that most	11:22:30
7	content-based Web sites are not mature. They're in a	11:22:34
8	growth phase.	11:22:44
9	Q. And so I guess consistent with what you're	11:22:48
10	saying now, that you believe and I think this is	11:22:52
11	reflected in your report at page 8 that the	11:22:55
12	primary benefit to Gawker from posting the Hulk Hogan	11:23:00
13	video was an increase in its user traffic. Right?	11:23:03
14	A. There was a large increase in user traffic,	11:23:05
15	yes.	11:23:06
16	Q. And that was the primary benefit to Gawker	11:23:09
17	in in this circumstance. Right?	11:23:12
18	A. The benefit Gawker received was a large	11:23:14
19	increase in user traffic.	11:23:16
20	Q. And then do you believe that an increase in	11:23:23
21	user traffic is generally more valuable for the	11:23:25
22	future monetization potential of those additional	11:23:28
23	users because it provides a baseline for future	11:23:31
24	revenue from advertisers rather than using this	11:23:35
25	income approach we were talking about. Right?	

1	A. From advertisers or from other monetization	11:23:40
2	opportunities.	11:23:45
3	Q. And for that reason, looking at the current	11:23:47
4	income stream to Gawker, it was not appropriate?	11:23:51
5	A. It undervalues the company.	11:24:05
6	Q. Did you look at ways that Gawker could	11:24:07
7	increase the monetization of its users?	11:24:11
8	A. I was not asked to do that.	11:24:12
9	Q. Did you look at ways that Gawker does	11:24:14
10	monetize its users?	11:24:17
11	A. I've seen that they have advertising	11:24:21
12	revenue.	11:24:21
13	Q. But you weren't asked to evaluate whether it	11:24:24
14	could monetize its users further. Right?	11:24:28
15	A. That was not my task.	11:24:29
16	Q. It's just it's an assumption, though,	11:24:31
17	built into your ultimate analysis. Right?	11:24:34
18	A. What assumption?	11:24:35
19	Q. That it could mon provide additional	11:24:38
20	monetization of these users that came from the	11:24:43
21	Hulk Hogan video?	11:24:44
22	MR. VOGT: Objection to form.	11:24:46
23	THE WITNESS: The analysis looks at	11:24:49
24	comparable, other entities in the market, and	11:24:52
25	determines a value based on what those other	

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1	comparable entities transact at. So that's the	11:24:59
2	assumption we're using.	11:25:00
3	BY MR. BERRY:	11:25:01
4	Q. Right. And so if the income stream is less,	11:25:07
5	would value Gawker at less than you have valued	11:25:10
6	it, your assumption is that Gawker could be doing	11:25:13
7	more to monetize its user traffic. Right?	11:25:16
8	MR. VOGT: Objection to form.	11:25:20
9	THE WITNESS: No. The assumption is that	11:25:21
10	there's more value to a Web site than its income	11:25:24
11	stream presents.	11:25:26
12	BY MR. BERRY:	11:25:26
13	Q. But what is that value the value actually	11:25:29
14	means money. Right?	11:25:30
15	A. Well, value, could be whatever currency you	11:25:34
16	want. But value is more than what the income stream	11:25:40
17	would dictate it that it is.	11:25:43
18	Q. So a willing I think the phrase that you	11:25:52
19	use in your report is an arm's-length investor or	11:25:57
20	buyer.	11:25:57
21	An arm's-length buyer would be willing to	11:25:59
22	pay more for Gawker than Gawker actually makes in	11:26:05
23	revenue that would justify its value under an income	11:26:08
24	approach. Right?	11:26:09
25	A. An arm's-length investor is going to value	

1	Gawker based on the market approach and not on its	11:26:17
2	income stream that it currently generates.	11:26:22
3	Q. So it's been more than two years since	11:26:26
4	Gawker posted the Hogan video. Right?	11:26:31
5	A. Was	11:26:31
6	Q. Gawker posted the video on October 4,	11:26:35
7	2012	11:26:35
8	A. Came down	11:26:35
9	Q right?	11:26:35
10	A April 2013, so almost	11:26:37
11	Q. Almost two years since it	11:26:39
12	A. Almost two years.	11:26:39
13	Q came down. But it's been more than two	11:26:43
14	years since it was first posted. Right?	11:26:46
15	A. That's correct.	11:26:47
16	Q. So could you look to see whether Gawker	11:26:49
17	actually had monetized the posting of the video.	11:26:49
18	Right?	11:26:53
19	A. What do you mean?	11:26:53
20	Q. Well, whether Gawker had actually translated	11:26:57
21	that additional traffic into dollars in its pocket.	11:26:57
22	Right?	11:27:03
23	A. I don't know how that would have had any	11:27:04
24	effect on our analysis.	11:27:06
25	Q. You could have looked to determine, did	
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1	Gawker earn additional revenue from the user traffic	11:27:14
2	that was generated by the Hogan video. Right?	11:27:17
3	MR. VOGT: Objection to form.	11:27:18
4	THE WITNESS: We could have looked at that?	11:27:20
5	BY MR. BERRY:	11:27:20
6	Q. Yes.	11:27:20
7	A. It wouldn't have had any bearing on my	11:27:23
8	analysis.	11:27:23
9	Q. Because you used the market approach?	11:27:25
10	A. Sure. Companies today Internet companies	11:27:29
11	today are still valued based on the market approach,	11:27:33
12	not the income approach.	11:27:34
13	Q. Right. But you could have determined how	11:27:39
14	much revenue Gawker generated from the Hogan post.	11:27:43
15	Correct?	11:27:43
16	MR. VOGT: Objection to form.	11:27:44
17	THE WITNESS: I was not asked to look at the	11:27:47
18	revenue generated from that, no.	11:27:47
19	BY MR. BERRY:	11:27:48
20	Q. But you could have?	11:27:48
21	A. I don't know.	11:27:49
22	MR. VOGT: Objection to form.	11:27:51
23	BY MR. BERRY:	11:27:51
24	Q. You could have reviewed actual financial	11:27:53
25	data from Gawker to see if the additional traffic had	

1	been monetized. Right?	11:27:59
2	A. I haven't seen any I don't know the	11:28:00
3	answer to that. I haven't seen anything to that.	11:28:03
4	Q. It wasn't made available to you. Right?	11:28:06
5	A. I don't believe so.	11:28:18
6	Q. And so even if that financial data was	11:28:20
7	available to you, it would not have caused you to use	11:28:23
8	the income approach. Right?	11:28:24
9	MR. VOGT: Objection to form.	11:28:26
10	THE WITNESS: The market approach is the	11:28:28
11	appropriate approach, the most appropriate approach	11:28:30
12	to use when valuing a content-based Web site.	11:28:33
13	BY MR. BERRY:	11:28:37
14	Q. If you were going to do the income approach,	11:28:40
15	what documents would you need to see to be able to do	11:28:43
16	that?	11:28:44
17	MR. VOGT: Objection to form.	11:28:45
18	THE WITNESS: Off the top of my head, I'd	11:28:47
19	have to get a list of documents. I don't know off	11:28:49
20	the top of my head.	11:28:51
21	BY MR. BERRY:	11:28:51
22	Q. Well, in your experience valuing other	11:28:53
23	companies using the income approach, what kinds of	11:28:56
24	documents have you looked at?	11:28:56
25	A. Financials. Full financials.	

1	Q. Meaning what?	11:29:00
2	A. Income statement. Balance sheet. Cash flow	11:29:04
3	statement. Projections. Pro formas.	11:29:12
4	MR. BERRY: Why don't we take a quick break	11:29:13
5	and then we'll	11:29:14
6	THE VIDEOGRAPHER: Okay. Let's go off the	11:29:16
7	record. The time is 11:29.	11:29:17
8	(Recess taken.)	11:29:18
9	THE VIDEOGRAPHER: Back on the record at	11:42:23
10	11:42.	11:42:24
11	BY MR. BERRY:	11:42:32
12	Q. And so picking up with the report, the	11:42:35
13	analysis that you had done, the approach that you	11:42:38
14	ultimately used to analyze gawker.com's value is the	11:42:43
15	market approach. Right?	11:42:44
16	A. We used the market approach, yes.	11:42:46
17	Q. And I guess this was we alluded to this a	11:42:50
18	little bit before, but just to be explicit about it,	11:42:52
19	what the market approach basically does is compares	11:42:56
20	one thing that you're valuing to transactions of	11:42:59
21	other similar things to estimate a value for the	11:43:01
22	first thing. Right?	11:43:03
23	A. Other sales, transactions, it's really,	11:43:07
24	yeah, benchmarking, using other similar data points	11:43:11
25	to compare an asset and derive a value from that.	

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1	Q. And right. So you're comparing similar	11:43:20
2	assets to ultimately establish what the value is of	11:43:22
3	whatever it is you're looking at. Right?	11:43:24
4	A. Sure. It's like your house when you	11:43:26
5	refinance it, you they look at other market	11:43:29
6	comparables, similar homes, and help determine a	11:43:31
7	value based on how comparable they are.	11:43:33
8	Q. And here the asset that you valued initially	11:43:38
9	was gawker.com. Right? Like what you're looking at	11:43:42
10	and sorry.	11:43:43
11	A. You say "initially," I'm not sure.	11:43:45
12	Q. Well, ultimately what your report does is	11:43:50
13	attempt to assess the value sorry.	11:43:53
14	What your report ultimately does is attempt	11:43:56
15	to assess the increase in value to gawker.com from	11:44:00
16	posting the Hulk Hogan video. Right?	11:44:02
17	A. So we look at the value that Gawker	11:44:07
18	received gawker.com received from posting the	11:44:10
19	video on the Web site.	11:44:11
20	Q. And to do that you looked initially at the	11:44:15
21	value of gawker.com prior to posting the video and	11:44:20
22	compared it to its value after posting the video?	11:44:23
23	A. Correct.	11:44:23
24	Q. And by looking at the difference of those	11:44:29
25	things, you were effectively looking at the market	

1	value of a Hulk Hogan sex tape being posted on	11:44:36
2	Gawker's Web site. Right?	11:44:37
3	MR. VOGT: Objection to form.	11:44:38
4	THE WITNESS: No, that's not entirely right.	11 <b>:</b> 44 <b>:</b> 40
5	So we looked at the value of gawker.com before the	11 <b>:</b> 44 <b>:</b> 44
6	video. The exact dates we used were September 30th.	11 <b>:</b> 44 <b>:</b> 48
7	And I just want to check with my report if that's all	11 <b>:</b> 44 <b>:</b> 51
8	right. It was September 30th, 2012, that's one	11:44:55
9	valuation date. And then April 30th, 2013 after it	11 <b>:</b> 44 <b>:</b> 59
10	was removed, the video was removed. So that gives	11:45:01
11	you the increase in value of gawker.com.	11:45:04
12	We then apportioned that increase in value	11:45:06
13	based on the traffic that went to the video. So it's	11:45:09
14	not just the valuation after before. There's a	11:45:14
15	difference there. I think you yeah.	11:45:14
16	BY MR. BERRY:	11 <b>:</b> 45:16
17	Q. Right. Right. We'll kind of go through the	11:45:18
18	report and talk about each step. But ultimately what	11 <b>:</b> 45 <b>:</b> 20
19	you were looking at was the increase in value	11:45:23
20	attributable to it posting the Hulk Hogan sex tape on	11:45:28
21	the Web site. Right?	11:45:28
22	MR. VOGT: Objection to form.	11:45:30
23	THE WITNESS: Ultimately what we were trying	11:45:32
24	to do was determine the increase in value of	11:45:34
25	gawker.com that was due to the video of Hulk Hogan	

1	being posted.	11:45:39
2	MR. BERRY: Okay. And just, Shane, the	11:45:41
3	objection to form is to calling it the Hulk Hogan sex	11:45:43
4	tape or	11:45:44
5	MR. VOGT: It's to calling it the Hulk Hogan	11:45:47
6	sex tape. And it's also to the extent that it	11:45:48
7	mischaracterizes the opinions set forth in his report	11:45:50
8	and which he had already asked and answered.	11:45:53
9	BY MR. BERRY:	11:45:53
10	Q. Okay. Just as we go through the deposition,	11:45:57
11	I might call it "the Hogan video," "the Hulk Hogan	11:46:00
12	video," "Hulk Hogan sex tape," "Hogan sex tape,"	11:46:04
13	whenever I use any of those terms, what I'm referring	11:46:06
14	to is the excerpts that were posts on Gawker of	11:46:09
15	Hulk Hogan and Heather Clem together.	11:46:11
16	You understand that?	11:46:11
17	A. I understand.	11:46:12
18	Q. And	11:46:13
19	A. And if I get confused, I will ask you.	11:46:15
20	Q. Okay. I appreciate that.	11:46:18
21	So turning to your report, at the bottom of	11:46:24
22	page 8 onto page 9, and I think this is what we were	11:46:28
23	starting to get into a little bit when we were	11:46:31
24	talking about the income approach, you wrote:	11:46:32
25	"Specifically we analyzed the	

1	increase in value of gawker.com	11:46:36
2	based on market multiples"	11:46:37
3	A. What page are you on?	11:46:38
4	Q. Sorry. The bottom of page 8, the very last	11:46:42
5	line, "Specifically we analyzed"	11:46:43
6	A. Oh, okay.	11:46:44
7	Q "the increase in value of gawker.com	11:46:48
8	based on market multiples, a	11:46:51
9	variation of the market approach."	11:46:52
10	Do you see where I'm at?	11:46:53
11	A. I do.	11:46:54
12	Q. All right. For that sentence, you cite a	11:46:56
13	document number 50 in footnote 35?	11:46:59
14	A. (Nods head.)	11:46:59
15	Q. Just for clarification purposes, attached to	11:47:05
16	your report as Appendix B there's a list of documents	11:47:08
17	reviewed.	11:47:09
18	A. Correct.	11:47:10
19	Q. And I forget how many there is. Fifty	11:47:14
20	something documents, I believe. These are the	11:47:16
21	documents that you looked at in connection with this	11:47:18
22	case. Right?	11:47:20
23	A. These are the documents that helped me form	11:47:21
24	my opinion in this case, yes.	11:47:22
25	Q. Okay. We may be going back and forth to	
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1	that page, so I'm going to give you a paper clip so	11:47:27
2	you can mark it.	11 <b>:</b> 47 <b>:</b> 27
3	A. I got it. It's at the end. Thank you	11:47:29
4	though. Appreciate it.	11:47:30
5	Q. So I guess to decode the footnote 35	11:47:33
6	referring to document 50, if you turn to page 21, it	11:47:37
7	refers to something called IP valuation, exploitation	11:47:43
8	and finance from a WIPO workshop. Right?	11:47:46
9	A. Hm-hm.	11:47:46
10	MR. BERRY: Right. I'm going to mark as	11:47:54
11	Exhibit Number 172 what is referred to in your report	11:48:02
12	as document 50.	11:48:03
13	THE WITNESS: Okay.	11:48:03
14	(The document referred to was	11:48:14
15	marked as Exhibit 172.)	11:48:14
16	BY MR. BERRY:	11:48:18
17	Q. So Exhibit 172, is this document 50 in your	11:48:22
18	report?	11:48:25
19	A. I'm flipping through it, but yes, it looks	11:48:27
20	like it is.	11:48:36
21	Q. Okay. Yeah, I just want to make sure. If	11:48:38
22	there is any point where I start to ask questions	11:48:41
23	before you're done looking, just tell me and I'll	11:48:44
24	wait. I want to make sure you have time.	11:48:45
25	A. Sure.	

1	Q. You know, I'm only going to ask you ask	11:48:50
2	you about a couple things in here.	11:48:54
3	A. Okay. I mean, you can ask.	11:48:55
4	Q. Okay. In this Exhibit 172, it discusses	11:49:04
5	intangible assets which is something that we had	11:49:06
6	talked about earlier. Right?	11:49:07
7	A. It does.	11:49:09
8	Q. Okay. And in the circumstances of in	11:49:14
9	sorry.	11:49:14
10	The gawker.com Web site is an intangible	11:49:16
11	asset. Right?	11:49:19
12	A. It can be considered an intangible asset or	11:49:21
13	an intellectual property. It for the purposes of	11:49:24
14	our discussion, I think we can call those two	11:49:27
15	synonymous for this analysis.	11:49:29
16	Q. Okay. And what about the Hulk Hogan video,	11:49:33
17	is that an intangible asset?	11:49:35
18	MR. VOGT: Objection to form.	11:49:36
19	THE WITNESS: I haven't I haven't	11:49:37
20	classified that and it wasn't part of my assignment.	11:49:40
21	BY MR. BERRY:	11:49:41
22	Q. Based on your discussion of what intangible	11:49:44
23	assets are earlier, would that be considered an	11:49:46
24	intangible asset?	11:49:46
25	A. It could be an intellectual property. You	
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1	could copyright it. Right?	11:49:50
2	Q. But either way, the valuation of the video	11:49:53
3	would be the same whether it's considered	11:49:55
4	intellectual property or an intangible asset. Right?	11:49:57
5	A. Sure. Whether I'm	11:49:57
6	MR. VOGT: Objection to form.	11:49:58
7	THE WITNESS: Whether I'm doing a database	11:50:00
8	valuation of an intangible or a database valuation	11:50:03
9	that's an intellectual property, it's the same the	11:50:06
10	same methodologies, the same tools that we would use	11:50:09
11	to do that valuation.	11:50:10
12	So, again, for the purposes of our	11:50:11
13	discussion, I think you and I can call an intangible	11:50:14
14	asset and intellectual property synonymous.	11:50:17
15	BY MR. BERRY:	11:50:17
16	Q. Okay. If you turn to page 22 of	11:50:21
17	Exhibit 172.	11:50:26
18	MR. VOGT: Which page? I'm sorry.	11:50:27
19	MR. BERRY: 22.	11:50:29
20	BY MR. BERRY:	11:50:36
21	Q. This page discusses the market approach.	11:50:38
22	And the first line under this chart says that:	11:50:42
23	"Difficult to apply to	11:50:43
24	intangibles. Sufficient number of	11:50:45
25	transactions of truly comparable	

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1	assets is rarely available."	11:50:49
2	That is generally one of the difficulties in	11:50:52
3	the market approach. Right?	11:50:54
4	A. For certain assets, that can be difficult.	11:50:57
5	But there's no such thing as a truly perfect	11:51:02
6	comparable. But for some assets, sure, it's hard to	11:51:04
7	find comparables.	11:51:05
8	For Internet-based assets, that is not the	11:51:07
9	case. It is quite easy to find comparables.	11:51:10
10	Q. Okay. But just in general with the market	11:51:12
11	approach, you need to be sure that the assets that	11:51:14
12	you're comparing are actually comparable. Right?	11:51:19
13	A. Sure. It's important to have comparable	11:51:22
14	comparables.	11:51:22
15	Q. Right. So like in your example about	11:51:24
16	houses, when my wife and I bought a house and you get	11:51:28
17	comps, you are looking at houses in the same	11:51:30
18	neighborhood. Right?	11:51:31
19	A. Typically.	11:51:31
20	Q. Houses that have roughly the same number of	11:51:35
21	rooms. Right?	11:51:36
22	A. It can be a criteria, yes.	11:51:37
23	Q. Same number of bathrooms. Right?	11:51:40
24	A. Again, that can be one of the criteria.	11:51:42
25	Q. Same size yard?	

1	A. Sure.	11:51:46
2	Q. You want to look at a house that's in the	11:51:48
3	same condition. Right?	11:51:51
4	A. That can be something you look at.	11:51:52
5	Q. Okay. But all of those things	11:51:54
6	A. I don't do real estate appraisals, so.	11:51:56
7	Q. Right. Well, but you have been in the	11:51:57
8	mortgage industry you'd said.	11:51:58
9	A. I didn't do real estate appraisals, though.	11:52:00
10	Q. But you did loans on mortgages?	11:52:02
11	A. Well, yeah.	11:52:03
12	Q. But generally the idea is you try and find	11:52:05
13	something that's as comparable to the asset that	11:52:07
14	you're looking at so that you're comparing apples to	11:52:09
15	apples. Right?	11:52:10
16	A. That's correct.	11:52:11
17	Q. All right.	11:52:13
18	A. And they're never identical.	11:52:15
19	Q. Right, because you're not doing dealing	11:52:17
20	with two of the same exact things. Right?	11:52:19
21	A. Correct.	11:52:20
22	Q. You're just trying to find something that is	11:52:22
23	comparable so that you're comparing an apple to an	11:52:24
24	apple instead of comparing an apple to an orange?	11:52:26
25	A. Correct.	

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1	MR. BERRY: I'd like to mark as Exhibit	11:52:50
2	Number 173.	11:52:50
3	(The document referred to was	11:53:17
4	marked as Exhibit 173.)	11:53:17
5	THE WITNESS: Should I give this back to her	11:53:17
6	or	11:53:17
7	MR. BERRY: Well, you might just hold on	11:53:20
8	well, yeah, you can give it back to her. I don't	11:53:24
9	know that we'll be coming back to it.	11:53:24
10	THE REPORTER: Just put a stack there on the	11:53:26
11	table.	11:53:26
12	THE WITNESS: I'll stack them up.	11:53:26
13	THE BERRY: Yeah, we'll stack that up.	11:53:26
14	We'll go through a bunch of documents now, so.	11:53:27
15	THE WITNESS: We can do it that way.	11:53:28
16	BY MR. BERRY:	11:53:28
17	Q. All right. So the document that's been	11:53:30
18	handed to you is Exhibit 173 which is a publication	11:53:34
19	that at the top says "Traditional Intangible Asset	11:53:38
20	Valuation Techniques," and it's apparently an excerpt	11:53:41
21	from a book that was written by Weston Anson. And	11:53:45
22	I'll represent to you that is this an article that	11:53:47
23	came off of the CONSOR Web site.	11:53:49
24	Are you familiar with this article?	11:53:52
25	A. It's a chapter of a book. But I'm familiar	

1	with this, yes.	11:53:55
2	Q. Okay. So you've read this before?	11:54:01
3	A. Again, for the record, if my chairman reads	11:54:03
4	it, I don't know if I read it word for word, but I	11:54:06
5	have looked at this, yes.	11:54:07
6	Q. Okay. I won't tell him.	11:54:08
7	A. Thank you.	11:54:09
8	Q. I just want to ask you about one part of it,	11:54:13
9	which is and if you want to read, but I'm really	11:54:16
10	only interested in just a small portion of this.	11:54:19
11	From pages 3 to 4, it discusses the market approach	11:54:22
12	of valuation. And the specific part that I'd like to	11:54:24
13	ask you about is in the first full paragraph on	11:54:27
14	page 4. But if you want to take time to read the	11:54:30
15	whole thing, please feel free to do so.	11:54:33
16	A. Let me just read through it real quick just	11:54:36
17	to make sure.	11:54:38
18	Q. Yeah.	11:55:17
19	A. Okay.	11:55:18
20	Q. All right. So	11:55:19
21	A. Thank you.	11:55:19
22	Q. My pleasure.	11:55:20
23	And if you want to go back and look at it	11:55:22
24	again after I ask I'm only going to ask you a	11:55:24
25	couple of questions about it.	

1	That first full paragraph on page 4 starts,	11:55:29
2	"In addition to the type of asset." On the next	11 <b>:</b> 55 <b>:</b> 34
3	A. The next page?	11 <b>:</b> 55:35
4	Q. Page 4.	11 <b>:</b> 55 <b>:</b> 35
5	A. Okay.	11 <b>:</b> 55 <b>:</b> 36
6	Q. The very last sentence says:	11 <b>:</b> 55 <b>:</b> 38
7	"Along with the possible	11 <b>:</b> 55 <b>:</b> 39
8	adjustments listed above, the price	11 <b>:</b> 55 <b>:</b> 42
9	information contained in comparable	11 <b>:</b> 55 <b>:</b> 44
10	sale and licensing transactions	11 <b>:</b> 55 <b>:</b> 45
11	will frequently have to be adjusted	11 <b>:</b> 55 <b>:</b> 48
12	using a common reference point such	11:55:50
13	as sales, profit margin or net	11:55:52
14	income."	11:55:52
15	Do you see that?	11:55:53
16	A. I do.	11 <b>:</b> 55 <b>:</b> 53
17	Q. Okay. Do you agree with that statement?	11 <b>:</b> 55 <b>:</b> 57
18	A. In certain contexts, I do.	11:56:00
19	Q. In what contexts?	11:56:02
20	A. This is really speaking to licensing	11:56:06
21	context, if you look at geographical constraints. I	11:56:11
22	mean, exclusivity I'm at the top of this paragraph	11:56:13
23	now exclusivity, payment mechanisms, time frame,	11:56:17
24	among others. This is specifically referring to a	11:56:20
25	licensing arrangement, not an asset like a Web site.	

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1	And I know this because I've spoken to my	11:56:28
2	chairman specifically about this chapter. We've	11:56:30
3	rewritten this chapter in subsequent books. In fact,	11:56:33
4	the new book that's coming out, we rewrote this	11:56:36
5	chapter, so. But that's that's what that pertains	11:56:38
6	to.	11:56:38
7	Q. Okay. But just in principle, then, the	11:56:42
8	price information contained in comparable sales	11:56:45
9	transactions continuing on "will frequently	11:56:49
10	have to be adjusted using a common reference point	11:56:52
11	such as sales, profit margin or net income."	11:56:54
12	In sales transactions, would there have to	11:56:59
13	be adjustments using a common reference point such as	11:57:01
14	sales, profit margin, or net income?	11:57:04
15	MR. VOGT: Objection to form.	11:57:05
16	THE WITNESS: Not sure what you mean by	11:57:06
17	"sales transactions."	11:57:07
18	BY MR. BERRY:	11:57:07
19	Q. In an asset sale. Right? If you're valuing	11:57:11
20	something using the market approach for a sale	11:57:12
21	A. Okay.	11:57:13
22	Q do you agree that you would have to	11:57:17
23	frequently adjust the value assessed by a market	11:57:23
24	approach using a common reference point such as	11:57:25
25	sales, profit margin, or net income?	

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1	MR. VOGT: Objection to form.	11:57:29
2	THE WITNESS: Okay. I understand what	11 <b>:</b> 57 <b>:</b> 30
3	you're saying now.	11 <b>:</b> 57 <b>:</b> 30
4	And yes, that's how the market approach	11 <b>:</b> 57 <b>:</b> 32
5	works. And it's exactly what we did in this case.	11 <b>:</b> 57 <b>:</b> 34
6	It's so sales would be if you're using the	11:57:37
7	market approach to come up with, let's say, a revenue	11 <b>:</b> 57 <b>:</b> 39
8	multiple, EBITDA multiple, an EBIT multiple, a net	11:57:44
9	income multiple I'm sure you've heard of some of	11:57:46
10	these multiples that's what makes that adjustment.	11 <b>:</b> 57 <b>:</b> 48
11	So if you're looking at a multiple of some	11 <b>:</b> 57 <b>:</b> 50
12	revenue numbers, so clearly the revenue is going	11:57:53
13	if the revenue changes, the value will change.	11:57:59
14	Does that make sense?	11:58:00
15	BY MR. BERRY:	11:58:00
16	Q. Right. So how did you do that in this case?	11:58:02
17	A. Well, we used a different multiple. We used	11:58:04
18	a unique user multiple. A viewership multiple. So	11:58:08
19	it's the same concept.	11:58:10
20	Q. So in this case and we'll get to this in	11:58:18
21	just a second the common denominator was unique	11:58:23
22	users, and you used that to come up with a market	11:58:26
23	multiple and that is what this sentence refers to,	11:58:31
24	you coming up with some sort of market multiple	11:58:34
25	whether it's based on sales, profit margins, or net	

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1	income?	11:58:37
2	MR. VOGT: Objection to form.	11:58:38
3	THE WITNESS: Okay. A common reference	11:58:44
4	point such as sales, profit margin, and or net	11:58:47
5	income, so if you use a multiple of revenue or net	11:58:50
6	income, then clearly the revenue or profit is what	11:58:53
7	you're using that multiple on, so that can change the	11:58:56
8	value.	11:58:56
9	In this case, we used monthly unique users,	11:58:59
10	and so more or less monthly unique users you have	11:59:03
11	will change the value accordingly.	11:59:06
12	BY MR. BERRY:	11:59:06
13	Q. And there's no, then, back-end analysis	11:59:10
14	that's done to adjust for actual revenue income	11:59:14
15	growth or anything like that. Right?	11:59:15
16	MR. VOGT: Objection.	11:59:16
17	THE WITNESS: Again	11:59:17
18	MR. VOGT: Objection to form.	11:59:18
19	THE WITNESS: Again, valuing content-based	11:59:21
20	Web sites based on their income or revenue is going	11:59:24
21	to undervalue that site in an arm's-length	11:59:27
22	transaction. So you use the market approach and	11:59:31
23	compare it to market-based benchmarking to determine	11:59:35
24	what its true value is.	11:59:37
25	BY MR. BERRY:	

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	1	Q. And no adjustment is made on the back side	11:59:43
	2	based on any differences between the comps. Right?	11 <b>:</b> 59 <b>:</b> 47
	3	MR. VOGT: Objection to form.	11:59:48
	4	BY MR. BERRY:	11:59:48
	5	Q. Once you get the	11:59:49
	6	A. I'm not sure.	11:59:50
	7	Q the value based on the market multiple	11:59:53
	8	you've come up with with unique user, there's no	11:59:55
	9	adjustment made for differences in revenue, profits,	11:59:58
	10	income. Right?	12:00:00
	11	MR. VOGT: Objection to form.	12:00:01
	12	THE WITNESS: Again, revenue and profits	12:00:02
	13	don't come into play in this valuation.	12:00:04
	14	BY MR. BERRY:	12:00:04
	15	Q. Okay. All right. And touching on this same	12:00:15
	16	point and coming back to something we just mentioned,	12:00:20
	17	in the market approach, you used sorry, let me	12:00:29
	18	start again.	12:00:30
	19	In the market approach, you're using a	12:00:32
	20	market multiple to value comparable assets based on a	12:00:37
	21	ratio of some common denominator. Right?	12:00:39
	22	A. We're looking to the common denominator	12:00:43
	23	being monthly unique users.	12:00:44
	24	Q. Just in general, though, you're looking at a	12:00:46
	25	common denominator when you use the market approach.	

1	Right?	12:00:49
2	A. Sure, you use a common denominator.	12:00:52
3	Q. And you're assuming, then, that the ratios	12:00:59
4	that come from that common denominator value some	12:01:06
5	flow specific variable the same across all firms.	12:01:09
6	Right? Across the comps you're using.	12:01:11
7	MR. VOGT: Objection to form.	12:01:12
8	THE WITNESS: There's always going to be	12:01:13
9	variations in that and that's why you use averages.	12:01:17
10	Sometimes you'd use a median.	12:01:19
11	In this case, we were conservative. We used	12:01:21
12	the minimum to the average, so because they're	12:01:25
13	never say "never" but almost never going to be	12:01:27
14	identical. That's why you look at a set of	12:01:31
15	comparables for your analysis.	12:01:32
16	BY MR. BERRY:	12:01:34
17	Q. Could you select any common denominator when	12:01:39
18	doing the market approach?	12:01:40
19	MR. VOGT: Objection to form.	12:01:41
20	THE WITNESS: For what purpose?	12:01:43
21	BY MR. BERRY:	12:01:43
22	Q. For valuing the company. Could you here	12:01:46
23	you used unique users. Right? Could you choose some	12:01:48
24	other common denominator?	12:01:51
25	A. If there was a common denominator that there	
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1	was information on, sure, another common denominator	12:01:58
2	could potentially be used. It depends on the context	12:02:01
3	of any valuation. They're all slightly different.	12:02:04
4	It's all what information do you have, what's	12:02:06
5	available, what makes the most sense given the	12:02:09
6	situation that you're in.	12:02:10
7	Q. Just talking about content-based Web sites,	12:02:14
8	could you use the common denominator of the number of	12:02:16
9	posts per day?	12:02:18
10	A. I have not seen that before, but that's not	12:02:21
11	to say it couldn't be done. I have not personally	12:02:23
12	done that.	12:02:23
13	Q. Could you look at server size used by the	12:02:28
14	Web site?	12:02:29
15	A. I don't know.	12:02:30
16	Q. How do you go about selecting a common	12:02:36
17	denominator in the market approach?	12:02:39
18	A. For a content-based Web site, traffic is the	12:02:43
19	key driver of value. These Web sites are after	12:02:47
20	ultimately advertising and maybe something beyond	12:02:50
21	that later, but it's traffic which is the key driver	12:02:53
22	of value.	12:02:54
23	So for a common denominator for a	12:02:58
24	content-based Web site, it would be just that. It	12:03:00
25	would be traffic.	

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<b></b>		]
1	Q. In other contents in other contexts, what	12:03:05
2	do you look at in determining whether something is an	12:03:07
3	appropriate common denominator in using the market	12:03:10
4	approach?	12:03:10
5	MR. VOGT: Objection to form.	12:03:11
6	THE WITNESS: In other contexts?	12:03:13
7	BY MR. BERRY:	12:03:14
8	Q. (Nods head.)	12:03:14
9	A. Like what?	12:03:15
10	Q. When you set out to use the market approach,	12:03:17
11	how do you assess what the appropriate common	12:03:21
12	denominator would be?	12:03:22
13	A. Unfortunately, I don't know the direct	12:03:24
14	answer to that question. I wish I did, but it	12:03:27
15	depends on the situation and the context at hand and,	12:03:29
16	again, what information is available. So I don't	12:03:31
17	I don't know the answer to that.	12:03:33
18	Q. And here, then, explain and this may have	12:03:41
19	been in your prior answer, but explain to me clearly	12:03:44
20	why you chose unique viewers as the benchmark to	12:03:48
21	compare assets?	12:03:49
22	A. Because Web site, content-based Web site	12:03:52
23	value is directly tied to the amount of traffic they	12:03:57
24	have, the amount of viewers that go to the Web site.	12:04:01
25	That, in turn, drives potential advertising dollars	

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		]
1	and potential future monetization through having that	12:04:08
2	collection of users and viewers that come to your	12:04:10
3	site. Traffic is key.	12:04:17
4	Q. And is traffic a key because ultimately that	12:04:19
5	will determine what kind of revenue is generated from	12:04:23
6	the Web site based on advertising. Right?	12:04:25
7	MR. VOGT: Objection to form.	12:04:26
8	THE WITNESS: Not necessarily just	12:04:27
9	advertising. But it's traffic is what drives the	12:04:31
10	value, drives that future potential monetization	12:04:34
11	value, and it drives it drives advertising, too,	12:04:37
12	absolutely.	12:04:38
13	BY MR. BERRY:	12:04:40
14	Q. How else would it drive how else does	12:04:44
15	traffic drive value?	12:04:47
16	A. Aside from future monetization potential?	12:04:50
17	Q. Aside from sorry. Aside from	12:04:52
18	advertising.	12:04:53
19	A. Future monetization potential.	12:04:54
20	Q. How else do you monetize traffic on a	12:04:56
21	content-based Web site?	12:04:58
22	MR. VOGT: Objection to form.	12:04:59
23	THE WITNESS: I don't know the specific	12:05:00
24	answer to that. I think that's something a lot of	12:05:03
25	Web sites are figuring out.	

1	BY MR. BERRY:	12:05:05
2	Q. But might not have figured out yet?	12:05:07
3	A. I don't know if they have or haven't.	12:05:08
4	Q. Are unique viewers useful to a Web site if	12:05:12
5	they can't be monetized?	12:05:13
6	MR. VOGT: Objection to form.	12:05:14
7	THE WITNESS: Again, I don't they can	12:05:17
8	have future value.	12:05:18
9	BY MR. BERRY:	12:05:22
10	Q. Right. But if they can't be monetized, do	12:05:25
11	they have any value?	12:05:26
12	MR. VOGT: Objection to form.	12:05:27
13	THE WITNESS: I'm sure they could. I don't	12:05:28
14	know the answer to that question.	12:05:29
15	BY MR. BERRY:	12:05:29
16	Q. Have you ever worked in a space of trying to	12:05:31
17	convert unique users to actual income?	12:05:35
18	A. Have we at CONSOR worked on that?	12:05:37
19	Q. You personally.	12:05:38
20	MR. VOGT: Objection to form.	12:05:38
21	THE WITNESS: I'm not sure. Give me an	12:05:41
22	example of what you're talking about.	12:05:42
23	BY MR. BERRY:	12:05:42
24	Q. Have you ever worked for a company let me	12:05:45
25	start over.	

1	Have you ever worked for a Web site,	12:05:48
2	content-based Web site to turn users into income?	12:05:53
3	MR. VOGT: Objection to form.	12:05:55
4	THE WITNESS: I have not.	12:05:55
5	BY MR. BERRY:	12:06:04
6	Q. In the report at page 9, in the first full	12:06:23
7	paragraph that starts "For the purpose of our	12:06:25
8	analysis."	12:06:25
9	A. Okay.	12:06:26
10	Q. It says:	12:06:26
11	"Over the last several years,	12:06:27
12	CONSOR has valued numerous Web	12:06:29
13	sites using monthly unique user	12:06:32
14	multiples in the context of	12:06:33
15	litigation and private	12:06:33
16	transactions."	12:06:35
17	Earlier we talked about several of those.	12:06:37
18	Is that what that the things that we've talked	12:06:39
19	about previously, what that sentence refers to?	12:06:39
20	A. Yes.	12:06:46
21	Q. And then in the next sentence, it says:	12:06:49
22	"CONSOR employees have also	12:06:50
23	taught this methodology extensively	12:06:52
24	in valuation presentations and	12:06:52
25	continuing legal education	

1	Webinars."	12:06:57
2	Earlier we talked about what you had taught	12:06:59
3	personally. That is covered by this sentence?	12:07:01
4	A. That's correct.	12:07:08
5	Q. Has CONSOR ever valued a Web site using the	12:07:16
6	market multiple of average unique viewers where the	12:07:20
7	Web site has actually sold for that amount?	12:07:23
8	A. I don't know what happens after our	12:07:25
9	valuation. We are typically not filled in on the	12:07:29
10	results of any of our advice or reports. It's just	12:07:34
11	it's that's not typical.	12:07:35
12	Q. Are you aware of any situation where CONSOR	12:07:38
13	has ever valued a Web site using this approach that	12:07:42
14	you used in this case where that value was actually	12:07:45
15	awarded as damages in litigation?	12:07:48
16	A. Again, when it comes to outcomes of cases, I	12:07:51
17	wish I knew the answers to some of them, and I don't	12:07:54
18	know.	12:07:55
19	Q. Outside of the work that CONSOR has done,	12:08:05
20	over the past five years, are you aware of any	12:08:08
21	situation in which a Web site was valued for	12:08:13
22	commercial purposes based on unique visitors?	12:08:15
23	MR. VOGT: Objection to form.	12:08:17
24	THE WITNESS: For commercial purposes? What	12:08:18
25	do you mean by that?	

		1
1	BY MR. BERRY:	12:08:19
2	Q. For sales. Like for the sale of the Web	12:08:23
3	site.	12:08:25
4	A. Typically they don't make public how they	12:08:27
5	came up to any valuation. I'm sure that viewership	12:08:32
6	was used in some of those sales, but I don't have	12:08:36
7	data that shows that.	12:08:37
8	Q. But you personally are not aware of any	12:08:40
9	situations?	12:08:40
10	A. I have not I have not seen or heard of	12:08:43
11	any.	12:08:43
12	Q. Are you aware of any situations where	12:08:45
13	investments have been made to content-based Web sites	12:08:49
14	based solely on the valuation of the Web site using	12:08:53
15	the kind of analysis that you employed here looking	12:08:55
16	strictly at unique viewers?	12:08:58
17	MR. VOGT: Objection to form.	12:08:59
18	THE WITNESS: I don't have any specific	12:09:00
19	examples.	12:09:00
20	BY MR. BERRY:	12:09:01
21	Q. But you're not aware of any?	12:09:03
22	MR. VOGT: Objection to form.	12:09:04
23	THE WITNESS: Not that I'm aware of.	12:09:05
24	BY MR. BERRY:	12:09:05
25	Q. Are you aware of any loans that have been	

1	made to Web sites based on the kind of analysis that	12:09:10
2	you undertook in this case?	12:09:13
3	MR. VOGT: Objection to form.	12:09:14
4	THE WITNESS: Again, I don't know the how	12:09:16
5	they came up with the valuations when they did it at	12:09:18
6	the time. That was not made public.	12:09:19
7	BY MR. BERRY:	12:09:20
8	Q. But you personally are not aware of any	12:09:22
9	instances in the past five years where loans have	12:09:24
10	been made based on the analysis the kind of	12:09:26
11	analysis that you did in this case?	12:09:27
12	MR. VOGT: Objection to form.	12:09:28
13	THE WITNESS: Other than the articles that	12:09:30
14	I've cited to that speak to it, other than the other	12:09:33
15	investment or investment, consulting, and financial	12:09:38
16	valuation houses that also speak to using market	12:09:41
17	multiples, I don't know of any specific cases. And I	12:09:44
18	think anybody would be hard pressed to find that	12:09:47
19	because they don't make that information public just	12:09:49
20	like our valuations are not made public.	12:09:51
21	BY MR. BERRY:	12:09:54
22	Q. But the bottom line is, you're not aware of	12:09:57
23	any situation then?	12:09:58
24	MR. VOGT: Objection to form.	12:09:59
25	THE WITNESS: I don't have any specifics,	

1	no.	12:10:01
2	BY MR. BERRY:	12:10:05
3	Q. I want to come back and ask you about a	12:10:07
4	couple of the articles. But first I wanted to	12:10:10
5	mention to ask you something about on page 9, kind	12:10:14
6	of picking up where we left off here.	12:10:17
7	In the following paragraph, which I think is	12:10:20
8	the second full paragraph on page 9 that starts	12:10:21
9	"Third-party valuation professionals."	12:10:24
10	A. Okay.	12:10:25
11	Q. The very last sentence says:	12:10:26
12	"For sites without much	12:10:28
13	revenue, price per user can often	12:10:30
14	be a more accurate gauge of a	12:10:32
15	site's value than a revenue	12:10:33
16	multiple."	12:10:34
17	Do you see that?	12:10:34
18	A. I do.	12:10:35
19	Q. Is Gawker a site without much revenue?	12:10:37
20	MR. VOGT: Objection to form.	12:10:39
21	THE WITNESS: I would say yes.	12:10:40
22	BY MR. BERRY:	12:10:42
23	Q. How so?	12:10:45
24	A. Again, we go back to the previous	12:10:47
25	conversation about maximum maximizing your	

1	potential, potential revenue. So I would say they	12:10:53
2	are still in a growth cycle.	12:10:55
3	Q. How much revenue did Gawker have in 2014?	12:11:00
4	A. I don't have the numbers in front of me.	12:11:03
5	Q. Did you ever look to see how much revenue	12:11:06
6	Gawker had in 2013?	12:11:08
7	A. We may have been presented those numbers.	12:11:10
8	I'm not I don't have them in front of me.	12:11:13
9	Q. How do you assess whether a site had much	12:11:16
10	revenue?	12:11:19
11	A. Again, it goes back to whether you're in a	12:11:23
12	mature cycle like a Coca-Cola or if you're in a	12:11:27
13	growth phase like the general consensus is that most,	12:11:30
14	if not all, content-based Web sites and I think Web	12:11:33
15	sites in general and Internet-based companies are	12:11:36
16	still in a growth phase.	12:11:39
17	Q. So any for any Web site, it doesn't	12:11:42
18	matter any content-based Web site, it wouldn't	12:11:45
19	matter how much revenue the site would have to	12:11:47
20	determine whether a revenue multiplier would be	12:11:49
21	appropriate or a market approach would be	12:11:52
22	appropriate. Right?	12:11:52
23	MR. VOGT: Objection to form.	12:11:53
24	THE WITNESS: I'm not going to say "any."	12:11:56
25	But, again, the majority and the general consensus is	

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	1	that content-based Web sites are, in fact, still in a	12:12:02
	2	growth phase and they have more potential than they	12:12:05
	3	are actually extracting.	12:12:07
	4	BY MR. BERRY:	12:12:16
	5	Q. The phrase here, "revenue multiple," what	12:12:20
	6	does that mean? The very last two words in that	12:12:25
	7	paragraph, "revenue multiple."	12:12:26
	8	A. So that would be a multiple of revenue, so	12:12:29
	9	it would be your value is twenty times revenue, ten	12:12:36
	10	times revenue, two times revenue. That would be a	12:12:39
	11	revenue multiple.	12:12:40
	12	Q. And for a revenue multiple when is a	12:12:43
	13	revenue multitude used to value something?	12:12:44
	14	MR. VOGT: Objection to form.	12:12:47
	15	THE WITNESS: It can be used in various	12:12:49
	16	instances. You can use it for commercial real	12:12:52
	17	estate. You can use it for valuing a business,	12:12:56
	18	valuing publicly traded companies. It's just it	12:12:58
	19	depends on the specific circumstances and instance	12:13:01
	20	we're talking about.	12:13:02
	21	BY MR. BERRY:	12:13:04
	22	Q. But you would you couldn't use a revenue	12:13:07
	23	multiplier for gawker.com to assess the value.	12:13:07
	24	Right?	12:13:12
	25	A. A revenue multiple would not be as accurate,	

1	would not provide an arm's-length market value for	12:13:19
2	the company as a user multiple will.	12:13:23
3	Again, the traffic is what is key and what	12:13:26
4	is what drives value for these content-based Web	12:13:29
5	sites.	12:13:30
6	Q. Okay. So going up to that the top part	12:13:34
7	of this paragraph, it says:	12:13:36
8	"Third-party valuation	12:13:37
9	professionals have also recognized	12:13:39
10	the ability to value Web sites	12:13:41
11	based on a multiple of monthly	12:13:43
12	unique users."	12:13:44
13	Do you see that?	12:13:45
14	A. I do.	12:13:45
15	Q. And so earlier you'd mentioned that a couple	12:13:49
16	articles in here I think this is what you're	12:13:51
17	referring to it refers to, in footnotes 37 and 38,	12:13:55
18	documents 52 and 53.	12:13:58
19	Do you see that?	12:13:58
20	A. Those, and others. And other firms that if	12:14:01
21	you go on their valuation firms, you go on their	12:14:04
22	Web sites and they discuss the use of market	12:14:07
23	multiples for valuing Web sites as well.	12:14:09
24	Q. Right. But here in this report you used	12:14:11
25	document 52 and 53. Right?	

1	A. Yeah, I'm just I'm telling you for the	12:14:15
2	first sentence, what I'm referring to in the first	12:14:17
3	sentence.	12:14:17
4	MR. BERRY: Okay. Why don't we mark as	12:14:33
5	Exhibit 174.	12:14:47
6	(The document referred to was	12:14:48
7	marked as Exhibit 174.)	12:14:48
8	BY MR. BERRY:	12:14:52
9	Q. Just using the decoder here from your	12:14:57
10	report, what I've handed you as Exhibit 174 is	12:15:01
11	what I think is referred to in your report as	12:15:03
12	document 52, which is a something from Cogent	12:15:07
13	Valuation titled "The Pricing of Online Media."	12:15:11
14	Is this the document that you used?	12:15:12
15	A. This is correct, yes.	12:15:13
16	Q. Okay. What is Cogent Valuation?	12:15:18
17	A. I believe it's a valuation firm.	12:15:23
18	Q. Have you worked with them before?	12:15:27
19	A. Not directly, no.	12:15:28
20	Q. Do you know when this article was written?	12:15:31
21	A. I believe this was written in the nineties.	12:15:37
22	Q. Okay. The article here he says, under	12:15:43
23	the on the first page, "The state of Internet	12:15:45
24	advertising." Well, if you want to take time to	12:15:47
25	look.	

1	Α.	Go ahead.	12:15:48
2	Q.	All right. On the first page, it says, "The	12:15:51
3	state of	Internet advertising." In the first	12:15:53
4	sentence	it says:	12 <b>:</b> 15 <b>:</b> 54
5		"Since its public inception	12:15:55
6		almost five years ago, the Internet	12:15:56
7		has become the fastest growing	12:15:58
8		medium in history with a current	12:16:00
9		reach of 43.2 million active	12:16:02
10		users."	12:16:03
11		Do you know how many active users the	12:16:05
12	Internet	has now?	12:16:06
13	Α.	I don't have an exact number, no.	12:16:08
14	Q.	It's more than 43.2 million. Right?	12:16:11
15	Α.	I would hate to guess.	12:16:13
16	Q.	Well, I mean, in your report, it said that	12:16:15
17	BuzzFeed	alone had 135 million users. Right?	12:16:19
18	Α.	It's more than 43 million, yes.	12:16:21
19	Q.	Okay. Has the Internet changed since 1999?	12:16:25
20		MR. VOGT: Objection to form.	12:16:28
21		THE WITNESS: In what sense?	12:16:30
22	BY MR. B	ERRY:	12:16:32
23	Q.	Have Web site media companies changed since	12:16:35
24	1999?		12:16:35
25		MR. VOGT: Objection to form.	
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1	THE WITNESS: I'm sure some things have	12:16:39
2	changed and others remain the same.	12:16:41
3	BY MR. BERRY:	12:16:43
4	Q. Looking at page 2. The very last paragraph,	12:16:58
5	the paragraph starts "The application of traditional	12:17:02
6	valuation methodologies"?	12:17:02
7	A. Hm-hm.	12:17:03
8	Q. Okay. The second sentence says "Lending to	12:17:06
9	this difficulty," and it's talking about valuing	12:17:08
10	Internet companies.	12:17:10
11	"Lending to this difficulty are	12:17:11
12	factors such as the lack of	12:17:12
13	earnings, uncertainty of the mature	12:17:14
14	state of the industry, and	12:17:16
15	unpredictability of further cash	12:17:16
16	flows."	12:17:18
17	Do you see that sentence?	12:17:20
18	A. I do.	12:17:20
19	Q. Are all those things still true?	12:17:24
20	A. To some degree, sure.	12:17:25
21	Q. Does gawker.com have a lack of earnings?	12:17:30
22	MR. VOGT: Objection to form.	12:17:38
23	THE WITNESS: I would say they some would	12:17:39
24	argue they do.	12:17:40
25	BY MR. BERRY:	

1	Q. Would you argue that they do?	12 <b>:</b> 17 <b>:</b> 41
2	MR. VOGT: Objection to form.	12 <b>:</b> 17 <b>:</b> 42
3	THE WITNESS: I think they have future	12 <b>:</b> 17 <b>:</b> 43
4	monetization potential that's not being realized	12:17:45
5	today.	12:17:46
6	BY MR. BERRY:	12:17:48
7	Q. Right. But I think my question was a little	12:17:50
8	different.	12:17:50
9	A. I'm sorry.	12:17:51
10	Q. Does gawker.com have a lack of earnings?	12:17:54
11	MR. VOGT: Objection to form.	12:17:56
12	THE WITNESS: And based on what I my	12:17:58
13	statement I just made, I would say yes.	12:18:00
14	BY MR. BERRY:	12:18:00
15	Q. So but your statement and let me know if	12:18:04
16	I'm mischaracterizing this in any way, but I think	12:18:07
17	your statement is that they could have more earnings.	12:18:09
18	Right?	12:18:09
19	It hasn't reached its monetization	12:18:11
20	potential. Correct?	12:18:12
21	MR. VOGT: Objection to form.	12:18:12
22	THE WITNESS: They have future monetization	12:18:14
23	potential, so they have the potential to earn more.	12:18:17
24	So because they could earn more I mean, you used	12:18:21
25	the word "lack," I don't know what your definition of	

1	it is, but, sure, they are lacking in the fact that	12:18:27
2	they could have more.	12:18:28
3	BY MR. BERRY:	12:18:29
4	Q. But it does have earnings. Right?	12:18:31
5	MR. VOGT: Objection to form.	12:18:33
6	THE WITNESS: I'd have to see their	12:18:35
7	financials, but I believe they have earnings.	12:18:37
8	BY MR. BERRY:	12:18:37
9	Q. Okay. Do you believe that there's an	12:18:41
10	unpredictability in Gawker's future cash flows?	12:18:45
11	MR. VOGT: Objection to form.	12:18:53
12	THE WITNESS: I think, sure. Sure, there's	12:18:55
13	unpredictability. I can't predict it exactly.	12:18:58
14	BY MR. BERRY:	12:18:58
15	Q. But could you predict for Coca-Cola?	12:19:00
16	MR. VOGT: Objection to form.	12:19:02
17	THE WITNESS: To some exact science, I don't	12:19:05
18	know that anybody can exactly predict, so there's	12:19:07
19	some unpredictability in nearly anything.	12:19:10
20	BY MR. BERRY:	12:19:10
21	Q. Do you know how long Gawker has been in	12:19:13
22	existence?	12:19:15
23	A. Since if I can turn to my report real	12:19:20
24	fast. I I could guess and be right but rather	12:19:23
25	just tell you.	

1	Since 2002.	12:19:29
2	Q. So at this point, over twelve years. Right?	12:19:34
3	A. Correct.	12:19:34
4	Q. In general, would the value of a company	12:19:53
5	sorry.	12:19:53
6	In general, would the value of a	12:19:55
7	content-based Web site go up as the number of unique	12:19:59
8	users increases?	12:20:02
9	A. Generally?	12:20:03
10	Q. (Nods head.)	12:20:04
11	MR. VOGT: Objection to form.	12:20:05
12	THE WITNESS: More unique users implies a	12:20:07
13	higher valuation.	12:20:08
14	BY MR. BERRY:	12:20:12
15	Q. Does the value of a Web site a	12:20:15
16	content-based Web site go up if the number of users	12:20:18
17	is increasing rapidly?	12:20:21
18	MR. VOGT: Objection to form.	12:20:23
19	THE WITNESS: I'm not sure what you mean by	12:20:24
20	that.	12:20:24
21	BY MR. BERRY:	12:20:25
22	Q. Well, you talk about future monetization	12:20:27
23	potential. Does the value go up if the number of	12:20:34
24	unique users for the Web site is going up more	12:20:36
25	quickly?	

1	MR. VOGT: Objection to form.	12:20:38
2	THE WITNESS: The value would go up in	12:20:41
3	relation to proportionally, to the number of unique	12:20:47
4	users that it has increased by.	12:20:49
5	BY MR. BERRY:	12:20:49
6	Q. So if it's increased by greater numbers, the	12:20:52
7	value would go up accordingly. Right?	12:20:54
8	A. If if you have an increase in your unique	12:21:01
9	user traffic, you would have an increase in value.	12:21:02
10	Q. So if the number of unique users coming to a	12:21:06
11	site increases by 50 percent over a period of time,	12:21:08
12	the value of the Web site would increase by	12:21:10
13	50 percent?	12:21:11
14	MR. VOGT: Objection to form.	12:21:12
15	THE WITNESS: It could in that instance.	12:21:14
16	I'd have to see the specific circumstances we're	12:21:16
17	talking about, but generally speaking.	12:21:19
18	BY MR. BERRY:	12:21:19
19	Q. And if it's a hundred percent growth, it's	12:21:22
20	value could increase a hundred percent. Right?	12:21:24
21	MR. VOGT: Objection to form.	12:21:25
22	THE WITNESS: It could.	12:21:25
23	BY MR. BERRY:	12:21:27
24	Q. If the growth were happening quickly, would	12:21:30
25	its value increase quickly?	

1	MR. VOGT: Objection to form.	12:21:35
2	THE WITNESS: It would depend on the	12:21:36
3	circumstances. I can't answer that directly	12:21:38
4	unfortunately.	12:21:39
5	BY MR. BERRY:	12:21:47
6	Q. Turning back to Exhibit 174 here. On	12:22:09
7	page 1, in that first paragraph, in the third line,	12:22:12
8	towards the end there's a sentence that starts	12:22:15
9	"However."	12:22:15
10	A. "For the time being"?	12:22:16
11	Q. Yeah. It says:	12:22:17
12	"For the time being, the	12:22:18
13	escalating valuations in the	12:22:19
14	Internet space and the Internet	12:22:21
15	content/community ('Online Media')	12:22:24
16	sector in particular, seem to defy	12:22:25
17	all sense of reliance on investment	12:22:27
18	fundamentals."	12:22:29
19	Is that still true?	12:22:30
20	MR. VOGT: Objection to form.	12:22:33
21	THE WITNESS: To some degree.	12:22:35
22	BY MR. BERRY:	12:22:35
23	Q. The valuation of online media companies	12:22:39
24	defies all sense of reliance on investment	12:22:44
25	fundamentals?	

1	MR. VOGT: Objection to form.	12:22:45
2	THE WITNESS: I don't know what the author	12:22:46
3	is defining as an investment fundamental, but to some	12:22:50
4	degree.	12:22:52
5	BY MR. BERRY:	12:22:54
6	Q. What do you consider investment	12:22:55
7	fundamentals?	12:22:56
8	MR. VOGT: Objection to form.	12:23:00
9	THE WITNESS: This would be your I don't	12:23:01
10	know what he means by that. But from my perspective,	12:23:04
11	it would be blue chip stocks. Investment	12:23:07
12	fundamentals like a basic PE, price-to-earnings	12:23:09
13	ratio.	12:23:10
14	You're going to see Internet-based companies	12:23:13
15	at much higher multiples of that than any other	12:23:17
16	measure, and so I believe that's what they're	12:23:19
17	speaking to here, and I believe to some degree, that	12:23:22
18	is still true.	12:23:23
19	BY MR. BERRY:	12:23:24
20	Q. To what degree is it not true?	12:23:25
21	MR. VOGT: Objection to form.	12:23:28
22	THE WITNESS: I don't know specifically how	12:23:30
23	it is or is not true. I just you're asking me in	12:23:33
24	general. And, in general, I believe to some degree	12:23:35
25	it is still true that there is still that it's	

1	the investment fundamentals are still slightly or to	12:23:43
2	some degree being overseen through an Internet	12:23:47
3	company.	12:23:48
4	BY MR. BERRY:	12:23:49
5	Q. Are Internet companies overvalued then?	12:23:51
6	MR. VOGT: Objection to form.	12:23:53
7	THE WITNESS: I don't I don't I don't	12:23:54
8	know the answer to that.	12:23:55
9	BY MR. BERRY:	12:23:56
10	Q. Let's take a look at page 3. There's a	12:24:09
11	paragraph there in the second paragraph that says	12:24:11
12	"Price to revenues," and it lists twenty publicly	12:24:14
13	traded online media companies.	12:24:16
14	After this article was published, do you	12:24:20
15	know what happened to Lycos's stock?	12:24:23
16	MR. VOGT: Objection to form.	12:24:24
17	THE WITNESS: Where do you see oh, Lycos.	12:24:28
18	I do not.	12:24:28
19	BY MR. BERRY:	12:24:28
20	Q. What about Infoseek?	12:24:31
21	MR. VOGT: Same objection.	12:24:32
22	THE WITNESS: I don't know.	12:24:33
23	BY MR. BERRY:	12:24:33
24	Q. Do you know what happened to xoom.com?	12:24:35
25	MR. VOGT: Same objection.	

1	THE WITNESS: I do not.	12:24:37
2	BY MR. BERRY:	12:24:37
3	Q. Do you know what happened to launch.com?	12:24:40
4	MR. VOGT: Same objection.	12:24:41
5	THE WITNESS: I do not.	12:24:42
6	BY MR. BERRY:	12:24:42
7	Q. Do you know how the stock did for goto.com?	12:24:45
8	MR. VOGT: Same objection.	12:24:46
9	THE WITNESS: I do not.	12:24:47
10	BY MR. BERRY:	12:24:50
11	Q. Following the publication of this article,	12:24:51
12	the value of tech stocks dropped dramatically.	12:24:56
13	Right?	12:24:56
14	MR. VOGT: Objection to form.	12:24:57
15	THE WITNESS: There was a market crash in	12:24:58
16	2000-2001, yes.	12:25:00
17	BY MR. BERRY:	12:25:01
18	Q. And people in common parlance refer to that	12:25:07
19	as the dot com	12:25:07
20	THE REPORTER: I'm sorry. Would you	12:25:07
21	BY MR. BERRY:	12:25:01
22	Q. People in common parlance refer to that as	12:25:07
23	the dot com bubble?	12:25:08
24	A. I've heard of the dot com bubble.	12:25:10
25	Q. And that occurred shortly after this article	
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1	was published, the bubble burst?	12:25:15
2	A. That is generally correct, yes.	12:25:17
3	Q. The second article that you mentioned here	12:25:19
4	is document 53 in your report on page 9. Right? And	12:25:32
5	footnote 38. Right? You referred to document 53?	12:25:38
6	A. 53, yup.	12:25:40
7	MR. BERRY: We'll mark as Exhibit 175.	12:25:40
8	(The document referred to was	12:25:51
9	marked as Exhibit 175.)	12:25:51
10	MR. VOGT: Are you done with 174?	12:25:54
11	MR. BERRY: Yes.	12:25:55
12	BY MR. BERRY:	12:26:01
13	Q. The document that has been handed to you is	12:26:03
14	Exhibit 175 which is titled "Valuation Metrics of	12:26:06
15	Large vs. Small Web Site Acquisitions."	12:26:09
16	This is exhibit sorry document 53 that	12:26:12
17	you referred to in footnote 39 of your report. Is	12:26:16
18	that right?	12:26:16
19	A. Yes. Can I take a minute and read through	12:26:18
20	this?	12:26:18
21	Q. Oh, absolutely.	12:26:19
22	A. Thank you.	12 <b>:</b> 27 <b>:</b> 27
23	Okay.	12:27:27
24	Q. Okay. So this is document 53 that you're	12 <b>:</b> 27:30
25	looking at?	

1	Α.	It is, yes.	12:27:30
2	Q.	And I apologize for standing. My back is	12:27:32
3	just kil	ling me.	12:27:32
4	Α.	That's fine. I hope your back feels better.	12:27:36
5	Q.	What is seekingalpha.com?	12:27:37
6	Α.	Seeking Alpha is an investment-related	12:27:39
7	Web site	· •	12:27:39
8	Q.	And do you know who James Nicholson is?	12:27:42
9	Α.	I don't know him personally, no.	12:27:45
10	Q.	Do you consider him to be a valuation	12:27:46
11	professi	onal?	12:27:51
12	Α.	I believe he's well knowledged in this	12:27:53
13	space.		12:27:53
14	Q.	What do you base that on?	12:27:54
15	Α.	I'm seen his name before on articles.	12:27:56
16	Q.	What kind of articles?	12:27:58
17	Α.	Investment-related articles,	12:28:00
18	valuatio	on-related articles.	12:28:01
19	Q.	What else have you read by him?	12:28:03
20	Α.	I don't remember.	12:28:04
21	Q.	What is alpha?	12:28:07
22	Α.	Alpha?	12:28:08
23	Q.	(Nods head.)	12:28:09
24	Α.	In terms of finance?	12:28:11
25	Q.	Yes.	
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1	A. It's it's what all investors seek to	12:28:16
2	find. It is the trying to figure for	12:28:22
3	your aunt, I'm trying to figure out how to explain	12:28:26
4	this.	12:28:30
5	In an equation for figuring out value, it's	12:28:32
6	the part that can't be explained but is there.	12:28:40
7	Q. Trying to find something's intrinsic value?	12:28:42
8	A. That's one way to put it.	12:28:44
9	Q. Do you know when this article was written?	12:28:49
10	A. August 27, 2008.	12:28:51
11	Q. Under the header "Revenue Multiple,"	12:29:06
12	Mr. Nicholson writes:	12:29:08
13	"Larger established Web sites	12:29:09
14	generally have been valued at	12:29:10
15	anywhere from three times to ten	12:29:15
16	times annual revenues."	12:29:16
17	Do you see that?	12:29:16
18	A. I do.	12:29:17
19	Q. Do you know what he means by "larger	12:29:19
20	established Web sites"?	12:29:26
21	A. This has YouTube being one of them, but	12:29:31
22	large sites like YouTube.	12:29:33
23	Q. But in his view, you could use a revenue	12:29:36
24	multiple for a large established Web site. Correct?	12:29:39
25	MR. VOGT: Objection to form.	

1	THE WITNESS: In his view, yes.	12:29:42
2	BY MR. BERRY:	12:29:43
3	Q. But I take it from our discussion earlier,	12:29:47
4	you wouldn't categorize gawker.com as a larger	12:29:50
5	established Web site. Correct?	12:29:53
6	MR. VOGT: Objection to form.	12:29:54
7	THE WITNESS: A revenue multiple would not	12:29:55
8	be appropriate to use for gawker.com.	12:29:57
9	BY MR. BERRY:	12:29:58
10	Q. But it's not a larger established Web site?	12:30:01
11	MR. VOGT: Objection to form.	12:30:05
12	THE WITNESS: I'm not going to use his words	12:30:07
13	to explain that gawker.com using a revenue multiple	12:30:11
14	would not be valued properly.	12:30:13
15	BY MR. BERRY:	12:30:14
16	Q. Okay. But the premise of his article	12:30:21
17	right? is to refers to smaller Web sites, it	12:30:24
18	says, being worth under a million dollars. Right?	12:30:28
19	A. Where do you see that?	12:30:29
20	Q. In the second paragraph:	12:30:31
21	"While looking into the market	12:30:32
22	for buying and selling smaller Web	12:30:34
23	sites generally with price tags	12:30:35
24	under a million dollars."	12:30:37
25	A. Okay.	

1	Q. Right. That's what he's talking about.	12:30:40
2	Right?	12:30:40
3	MR. VOGT: Objection to form.	12:30:42
4	THE WITNESS: As being smaller Web sites	12:30:44
5	are under \$1 million.	12:30:46
6	BY MR. BERRY:	12:30:47
7	Q. And you've valued gawker.com as being well	12:30:49
8	over a million. Right?	12:30:51
9	MR. VOGT: Objection to form.	12:30:52
10	THE WITNESS: Valued the Web site?	12:30:53
11	BY MR. BERRY:	12:30:53
12	Q. You valued in this case gawker.com to be	12:30:56
13	worth well more than a million dollars. Right?	12:30:59
14	A. We valued yes.	12:31:02
15	Q. Down under the "Cost per user" section here,	12:31:09
16	Mr. Nicholson writes:	12:31:10
17	"For sites without much	12:31:11
18	revenue, price per user can often	12:31:14
19	be a more accurate gauge of a	12:31:15
20	site's value than revenue	12:31:16
21	multiple."	12:31:18
22	Do you see where I'm at?	12:31:19
23	A. I do. I see that.	12:31:20
24	Q. So what he's talking about are sites without	12:31:24
25	much revenue. Right?	

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1	MR. VOGT: Objection.	12:31:28
2	THE WITNESS: That's what his statement	12:31:29
3	says, yes.	12:31:30
4	BY MR. BERRY:	12:31:30
5	Q. Is Gawker a site without much revenue?	12:31:32
6	MR. VOGT: Objection to form.	12:31:33
7	THE WITNESS: Again, that it could be	12:31:36
8	argued they have future monetization potential, and	12:31:39
9	so they are without much revenue in the sense that	12:31:43
10	they could have more.	12:31:43
11	BY MR. BERRY:	12:31:45
12	Q. Okay. Does this article anywhere say that	12:31:47
13	Web sites are actually valued using this cost per	12:31:52
14	user in the marketplace?	12:31:54
15	MR. VOGT: Objection to form.	12:31:56
16	THE WITNESS: What do you mean?	12:31:57
17	BY MR. BERRY:	12:31:58
18	Q. Well, does it say anywhere that a Web site	12:32:01
19	has been valued for sale using this cost per user?	12:32:06
20	MR. VOGT: Objection to form.	12:32:08
21	THE WITNESS: It doesn't explicitly say XYZ	12:32:14
22	Web site was valued using cost per user, but it	12:32:17
23	explains how it can be done.	12:32:18
24	BY MR. BERRY:	12:32:18
25	Q. Right. But he's not saying that any	

1	Web site has ever been sold using that. Right?	12:32:21
2	MR. VOGT: Objection to form.	12:32:22
3	THE WITNESS: It doesn't say that they	12:32:27
4	weren't either. It says that, based on the users and	12:32:31
5	the value, the price per user was X.	12:32:34
6	BY MR. BERRY:	12:32:34
7	Q. But he's not saying that anything was	12:32:36
8	actually valued in that way?	12:32:37
9	MR. VOGT: Objection to form.	12:32:39
10	THE WITNESS: And he's also not saying that	12:32:40
11	it wasn't valued in that way.	12:32:43
12	MR. BERRY: That's a fair point.	12:32:43
13	BY MR. BERRY:	12:32:46
14	Q. So, I mean, you point out that he mentions a	12:32:48
15	couple here. It says:	12:32:49
16	"eBay acquired StumbleUpon for	12:32:51
17	\$75 million last May."	12:32:53
18	Do you see that?	12:32:53
19	A. I do.	12:32:54
20	Q. It doesn't say that that \$75 million figure	12:32:57
21	was arrived at using a cost-per-user valuation, does	12:33:01
22	it?	12:33:01
23	MR. VOGT: Objection to form.	12:33:02
24	THE WITNESS: And it also doesn't say that	12:33:05
25	it wasn't arrived at using that analysis.	

1	BY MR. BERRY:	12:33:07
2	Q. Do you know how the valuation was arrived at	12:33:09
3	for StumbleUpon?	12:33:11
4	A. As I stated I think an hour or so ago, they	12:33:14
5	don't make public the actual calculations that go	12:33:18
6	into any of these transactions.	12:33:20
7	Q. Apart from these two articles, can you point	12:33:26
8	to any other documents that support your statement:	12:33:32
9	"Third-party valuation	12:33:33
10	professionals have also recognized	12:33:34
11	the ability to value Web sites	12:33:36
12	based on a multiple of monthly	12:33:38
13	unique users"?	12:33:39
14	MR. VOGT: Objection to form.	12:33:41
15	THE WITNESS: Again, I have seen other	12:33:42
16	valuation firms who write about using a user multiple	12:33:48
17	to value a Web site. I don't have them in front of	12:33:50
18	me.	12:33:51
19	BY MR. BERRY:	12:33:52
20	Q. Can you recall any specifically sitting here	12:33:53
21	today?	12:33:54
22	A. The name of the firms?	12:33:56
23	Q. The name of the publication, the name of the	12:33:58
24	firm?	12:33:58
25	A. I can't.	

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1	Q. None of the materials that you point to for	12:34:09
2	your report deals with actually valuing a single post	12:34:12
3	on a Web site, does it?	12:34:14
4	A. Single post?	12:34:14
5	Q. (Nods head.)	12:34:16
6	A. What do you mean by that?	12:34:17
7	Q. Well, here you valued the you or you	12:34:22
8	were assessing the increased value of the post that	12:34:25
9	contained the Hulk Hogan video. Right?	12:34:26
10	MR. VOGT: Objection to form.	12:34:27
11	THE WITNESS: We looked at the increase in	12:34:32
12	value of gawker.com at two points in time before	12:34:35
13	and after the video was posted and then we	12:34:37
14	apportioned that value based on the traffic that went	12:34:40
15	to the video.	12:34:43
16	BY MR. BERRY:	12:34:43
17	Q. Are you aware of any materials where that	12:34:48
18	kind of analysis has been done for a single post like	12:34:53
19	you did in this case?	12:34:54
20	MR. VOGT: Objection to form.	12:34:57
21	THE WITNESS: I don't know that that would	12:34:58
22	ever be available publicly.	12:35:00
23	What you have to understand here is that the	12:35:02
24	approach we took in valuing the Web site and	12:35:04
25	subsequently apportioning it to the Hulk Hogan video	

1	was probably the most common approach used in the	12:35:15
2	valuation of any intellectual property of tangible	12:35:19
3	real estate and other assets as well. We took the	12:35:22
4	market approach and we used benchmarking.	12:35:24
5	So while I don't know if there's any	12:35:27
6	literature that speaks to the specifics you're asking	12:35:31
7	about, I can tell you that the approach in general is	12:35:36
8	probably the most common.	12:35:38
9	BY MR. BERRY:	12:35:38
10	Q. Right. But have you are you aware of any	12:35:41
11	other instance in which the increase in value	12:35:44
12	attributed to a company from a single post followed	12:35:47
13	the methodology that you used in this case?	12:35:49
14	MR. VOGT: Objection to form.	12:35:50
15	THE WITNESS: It's no different from valuing	12:35:52
16	a Web site at two different points in time. So it's	12:35:56
17	the same approach we would use whether I'm going just	12:35:59
18	valuing a Web site or if I'm looking at the increase	12:36:02
19	in value that's attributable to a post, it's the same	12:36:06
20	approach.	12:36:07
21	BY MR. BERRY:	12:36:11
22	Q. Again, are you aware of any other instance	12:36:12
23	in which the increase in value attributed to a single	12:36:17
24	post followed the methodology you used in this case?	12:36:19
25	MR. VOGT: Objection to form.	

1	THE WITNESS: I don't know. I don't know.	12:36:23
2	BY MR. BERRY:	12:36:24
3	Q. Sitting here today, you are not aware of any	12:36:26
4	other circumstance in which this methodology has been	12:36:29
5	used to value or to assess the increase of value	12:36:34
6	attributable to a single post. Right?	12:36:35
7	MR. VOGT: Objection to form.	12:36:37
8	THE WITNESS: I know that this approach is	12:36:38
9	used to value a Web site.	12:36:40
10	BY MR. BERRY:	12:36:40
11	Q. My question is about a single post. Are you	12:36:42
12	aware of any other situation in which this	12:36:46
13	methodology has been used to assess the value of a	12:36:50
14	post?	12:36:50
15	MR. VOGT: Objection to form.	12:36:51
16	THE WITNESS: I don't know.	12:36:52
17	MR. BERRY: All right.	12:36:58
18	MR. VOGT: Can we take a break?	12:37:00
19	MR. BERRY: Yeah.	12:37:00
20	THE VIDEOGRAPHER: Let's go off the record.	12:37:03
21	The time is 12:37.	
22	(Whereupon at 12:37 P.M., the	
23	videotaped deposition of JEFF	
24	ANDERSON was adjourned for noon	
25	recess.)	
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1	(Whereupon, at 1:08 P.M., the	
2	videotaped deposition of JEFF	
3	ANDERSON was reconvened.)	
4		13:08:19
5	THE VIDEOGRAPHER: We are back for the	13:08:25
6	afternoon. The time on the video monitor is 1:08.	13:08:25
7		13:08:25
8	EXAMINATION (CONTINUED)	13:08:28
9		13:08:28
10	BY MR. BERRY:	13:08:35
11	Q. I'm going to talk to you now about the	13:08:37
12	specific analysis that you had done for this case,	13:08:40
13	and I think that's what we'll spend the balance of	13:08:42
14	our time today talking about.	13:08:44
15	And just, can we go off the record for a	13:08:47
16	second?	13:08:47
17	THE VIDEOGRAPHER: Sure. Off the record at	13:08:49
18	1:08.	13:08:51
19	(Discussion held off the record.)	13:09:13
20	THE VIDEOGRAPHER: Back on the record at	13:09:15
21	1:09.	13:09:16
22	BY MR. BERRY:	13:09:24
23	Q. As I understand it, you were asked to	13:09:26
24	provide an opinion regarding the benefit to Gawker as	13:09:29
25	measured by the increase in value of the gawker.com	

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1	Web site that resulted from Gawker posting on the	13:09:36
2	Web site the video of Mr. Bollea engaged in private	13:09:40
3	consensual sexual relations with Heather Clem.	13:09:40
4	Is that right?	13:09:43
5	A. Sounds like it was taken right from my	13:09:44
6	report, yes.	13:09:45
7	Are we done with this one, too? Can I put	13:09:47
8	this one away?	13:09:48
9	Q. Yeah, yeah, we're done with that.	13:09:49
10	A. Thanks.	13:09:49
11	Q. So just to be clear here, you only measured	13:09:53
12	the value of the gawker.com Web site. Right?	13:09:58
13	A. Gawker.com, yes.	13:09:59
14	Q. You didn't measure the value of Gawker	13:10:04
15	Media's other Web sites. Right?	13:10:05
16	A. That is correct.	13:10:05
17	Q. So you didn't consider the value of	13:10:08
18	gizmodo.com?	13:10:09
19	A. No.	13:10:09
20	Q. You didn't consider the value of	13:10:12
21	deadspin.com?	13:10:12
22	A. No.	13:10:13
23	Q. You didn't consider the value of	13:10:15
24	jezebel.com?	13:10:16
25	A. No.	
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1	Q. You didn't consider the value of any of the	13:10:18
2	other Gawker Media Web sites then. Right?	13:10:21
3	A. No.	13:10:22
4	Q. And you didn't consider the value of Kinja.	13:10:22
5	Right?	13:10:26
6	A. That's correct.	13:10:27
7	Q. Your consideration of value only focused on	13:10:30
8	the domain gawker.com. Right?	13:10:32
9	A. That's correct.	13:10:32
10	Q. So throughout the deposition, I guess I kind	13:10:36
11	of with key words here, whenever kind of going	13:10:39
12	forward I'm talking about Gawker, and particularly in	13:10:41
13	connection with users or visitors, I'm talking just	13:10:44
14	about gawker.com Web site. Unless I say otherwise,	13:10:48
15	I'm not talking about Gawker Media, just for clarity	13:10:48
16	sake.	13:10:52
17	A. Sure. Sure. Thank you.	13:10:52
18	Q. Gawker, gawker.com.	13:10:53
19	A. Got it.	13:10:54
20	Q. And if I understand this, and it's what I	13:11:00
21	read from your report, you measured the increase in	13:11:02
22	value that was solely attributable to the video.	13:11:04
23	Right?	13:11:05
24	A. Correct.	13:11:05
25	Q. Did you watch the video that was posted on	

1	gawker.com's Web site?	13:11:12
2	A. I did not see the video.	13:11:13
3	Q. Your expert opinion ultimately is that the	13:11:18
4	increase in value of gawker.com as a result of Gawker	13:11:22
5	posting the video is between \$4,995,000 and	13:11:28
6	\$15,445,000. Is that right?	13:11:32
7	A. And for simplicity, rather than the	13:11:35
8	decimals, we can if it's all right with you, we	13:11:37
9	can say that that 4.995 million, we can round it to	13:11:41
10	5 million, and the 15.445, we can just call it	13:11:46
11	15 million	13:11:46
12	Q. Right.	13:11:46
13	A otherwise, it gets lengthy.	13:11:48
14	Q. Yeah, no, that's all right.	13:11:49
15	So it's roughly between 5- and 15 million?	13:11:49
16	A. Five and 15 million, yes.	13:11:50
17	Q. And this value is based on the market	13:11:53
18	multiple per monthly unique users as measured by an	13:11:57
19	average monthly unique users. Right?	13:12:00
20	A. So there's a lot in that sentence. I	13:12:02
21	just I'm going to say it back to you so we make	13:12:04
22	sure we get it right for the record.	13:12:06
23	So this is based on using a monthly unique	13:12:08
24	user multiple value per monthly unique user and then	13:12:13
25	apportioning the value of the increase in the	

1	Web site to the value of the video based on the	13:12:19
2	traffic, the unique user traffic that went to the	13:12:22
3	video.	13:12:22
4	Q. Okay. And that was going to be my next	13:12:24
5	question, so. Yeah, they that's exactly right.	13:12:24
6	And what we'll do is, we go through some of this, and	13:12:27
7	in just a little bit, we'll go piece by piece through	13:12:28
8	the analysis so you can explain, or at least make	13:12:30
9	sure that I understand exactly what you did.	13:12:32
10	A. Sure.	13:12:32
11	Q. You're not, though, offering any opinions	13:12:35
12	other than what's in your report. Right?	13:12:37
13	A. My opinions are in my report, yes.	13:12:39
14	Q. You're only offering your opinion on the	13:12:41
15	increase in value to gawker.com attributable to the	13:12:45
16	Hulk Hogan video. Right?	13:12:47
17	A. Correct, unless something changes. And I	13:12:48
18	think I've noted in my report that I reserve the	13:12:52
19	right to amend or revise the analysis or respond to	13:12:55
20	opposing experts. But, yes, for now, my opinions are	13:12:57
21	strictly in my report.	13:12:58
22	Q. But you're not planning to do any further	13:13:00
23	analysis at this point. Right?	13:13:01
24	A. Only if necessary and if I'm asked to.	13:13:04
25	Q. Okay. You're not expressing any opinion	

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1	about any other theory of damages. Right?	13:13:16
2	MR. VOGT: Objection to form.	13:13:17
3	THE WITNESS: I'm not sure what you mean.	13:13:17
4	BY MR. BERRY:	13:13:18
5	Q. Other than the increase in value to	13:13:21
6	gawker.com, you're not assessing any opinion about	13:13:22
7	Plaintiff's other theory of damages. Right?	13:13:24
8	A. I don't	13:13:25
9	MR. VOGT: Objection to form.	13:13:26
10	THE WITNESS: I'm not an attorney, so I	13:13:27
11	don't know about theories to damages. I was asked to	13:13:31
12	value the increase in value of the Web site of	13:13:33
13	gawker.com and apportion it based on well, I	13:13:36
14	wasn't even asked to apportion it. We apportioned it	13:13:39
15	based on the number of users that went to the Hulk	13:13:42
16	video. That's all I was asked to do.	13:13:44
17	BY MR. BERRY:	13:13:45
18	Q. So you're not expressing any opinion on how	13:13:47
19	much profit Gawker earned from the video. Right?	13:13:50
20	A. I have not been asked to look at that, no.	13:13:53
21	Q. And you're not expressing any opinion on	13:13:54
22	what the video itself could have been sold for?	13:13:56
23	A. I'm not looking at that, no.	13:13:58
24	Q. And you're not offering an opinion on the	13:14:04
25	market value of the Hulk Hogan sex tape. Right?	

1	A. Again, I was asked to value how the	13:14:10
2	val the video impacted the value of gawker.com.	13:14:16
3	Q. And so this is, I think, implicit in what	13:14:19
4	you're saying you're not expressing any opinion on	13:14:21
5	whether Gawker or any of the other defendants are	13:14:24
6	liable in this case. Right?	13:14:24
7	A. I'm not jumping to any legal conclusions.	13:14:27
8	Again, I'm not an attorney. I was just asked to	13:14:29
9	value how the video increased the value of	13:14:29
10	gawker.com.	13:14:33
11	Q. So no opinion on whether Gawker committed an	13:14:35
12	invasion of privacy. Right?	13:14:36
13	A. I was not asked to testify to that.	13:14:38
14	Q. And no opinion on whether there was any	13:14:41
15	misappropriation of the plaintiff's image or name.	13:14:41
16	Right?	13:14:46
17	A. Correct.	13:14:47
18	Q. And no opinion on whether the defendant is	13:14:48
19	liable for infringing the plaintiff's right of	13:14:51
20	publicity. Right?	13:14:53
21	A. Was not asked to look at that.	13:14:54
22	Q. All right. So now we'll turn and talk	13:14:57
23	specifically about your report. And I'm going to go	13:15:00
24	step by step through different parts of the analysis	13:15:02
25	and just ask you about them to make sure that I	

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1	understand them.	13:15:06
2	Earlier you had mentioned the exhibits, and	13:15:08
3	as we get into this, I'll bring out the exhibits and	13:15:11
4	we can talk about those as well.	13:15:12
5	A. Sure.	13:15:13
6	Q. The first thing that I want to talk about is	13:15:17
7	this concept of a market multiple which we had talked	13:15:19
8	about earlier in the day.	13:15:20
9	As I understand it, what you did was is	13:15:25
10	set out to determine a market multiple per average	13:15:32
11	monthly unique user. Right?	13:15:33
12	A. Yes.	13:15:33
13	Q. And a monthly unique user, as I understand	13:15:36
14	it, is a single user that visits a Web site one or	13:15:39
15	more times in a month in a one-month period.	13:15:42
16	Is that a correct understanding?	13:15:43
17	A. That's correct.	13:15:44
18	Q. So if a person visits a site only once, that	13:15:46
19	person counts as a unique visitor. Right?	13:15:50
20	A. Correct.	13:15:51
21	Q. If that single user visits the Web site ten	13:15:54
22	times in a month, they'd still count as one unique	13:15:57
23	visitor for the month?	13:15:58
24	A. Correct.	13:15:58
25	Q. To calculate the number of unique visitors,	

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1	you looked at data provided by Quantcast Corp.	13:16:02
2	Right?	13:16:06
3	A. Wasn't provided by Quantcast, but we got it	13:16:09
4	off the Quantcast Web site, yes.	13:16:11
5	Q. And so that was available at Quantcast.com?	13:16:15
6	A. That's where we got the data, yes.	13:16:18
7	Q. There's a phrase in your report that comes	13:16:23
8	up a couple times, "the market multiple per monthly	13:16:26
9	unique user." That basically assesses a dollar value	13:16:30
10	assigned to each monthly unique user. Right?	13:16:33
11	A. It's the value of one unique user, yes.	13:16:36
12	Q. Right. So the market multiple just assigns	13:16:38
13	a specific dollar value to that average monthly	13:16:41
14	unique user. Right?	13:16:43
15	A. Well, to a monthly	13:16:44
16	MR. VOGT: Objection to form.	13:16:45
17	THE WITNESS: unique user.	13:16:47
18	BY MR. BERRY:	13:16:49
19	Q. Right. The dollar value to that monthly	13:16:51
20	unique user?	13:16:52
21	A. Right.	13:16:52
22	Q. Okay. In your view, then and I think	13:16:55
23	this is what you were saying before the break, but	13:16:57
24	just to refresh the market multiple represents the	13:16:59
25	amount added to a company's value for each average	

1	monthly unique user. Right?	13:17:05
2	MR. VOGT: Objection to form.	13:17:06
3	THE WITNESS: Added that maybe I want	13:17:08
4	to clear this up for you, so I'm trying to understand	13:17:10
5	your question.	13:17:10
6	BY MR. BERRY:	13:17:11
7	Q. For each average monthly unique user that is	13:17:15
8	added to a company's Web site, the value of that	13:17:18
9	Web site goes up by the market multiple. Right?	13:17:20
10	A. By that value per monthly unique user.	13:17:23
11	Q. Right.	13:17:24
12	A. Yes. Yes. It's not a multiple at that	13:17:26
13	point. It'd just be the absolute amount for that one	13:17:30
14	unique user, not a it's not a multiple anymore.	13:17:32
15	Q. Sorry, right, but that value represents the	13:17:35
16	value that would be increased that the Web site's	13:17:38
17	value would increase per each additional unique user?	13:17:41
18	A. Correct.	13:17:42
19	Q. And that value, the market multiple is	13:17:46
20	determined based on transactions involving other	13:17:48
21	companies. Right?	13:17:49
22	A. Correct.	13:17:50
23	Q. And	13:17:51
24	A. Other Web sites.	13:17:52
25	Q. Right. And so for that valuation of those	
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1	companies, you have looked at comparable Web sites.	13:17:59
2	Correct?	13:17:59
3	A. So Web sites, yes. We looked at comparable	13:18:02
4	Web sites.	13:18:03
5	Q. And then you used those valuations to	13:18:05
6	determine the market multiples. Right?	13:18:09
7	A. We looked at the monthly unique user traffic	13:18:12
8	those Web sites had and looked at their valuation at	13:18:17
9	some date and it's in the report and I'm sure	13:18:19
10	we'll talk about it to determine what that	13:18:21
11	multiple per monthly unique user was.	13:18:24
12	Q. Okay. So if I understand right, you divided	13:18:37
13	each company's valuation at a specific time by the	13:18:40
14	average of monthly unique users for the preceding	13:18:43
15	twelve-month period. Right?	13:18:48
16	A. Correct.	13:18:48
17	Q. And in the report, which is Exhibit 170, on	13:18:55
18	page 12, in the Web site that says sorry the	13:19:05
19	paragraph that says "Web site traffic fluctuates from	13:19:07
20	month to month"?	13:19:08
21	A. Okay.	13:19:09
22	Q. The next sentence says:	13:19:10
23	"An arm's-length buyer or	13:19:12
24	investor would not rely on a single	13:19:14
25	month's performance because vast	
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1	fluctuations in user traffic will	13:19:17
2	occur with nearly every Web site."	13:19:19
3	A. "Nearly all Web sites."	13:19:22
4	Q. Sorry. In "nearly all Web sites." And then	13:19:23
5	it continues on and explains that they would look at	13:19:27
6	the average monthly traffic the site had over some	13:19:29
7	period of time, typically, twelve months. Right?	13:19:33
8	A. Correct.	13:19:33
9	Q. Are you aware of any arm's-length buyers	13:19:36
10	that have relied on average monthly traffic data for	13:19:38
11	valuation in buying a Web site?	13:19:42
12	A. In purchasing a Web site? I don't know.	13:19:44
13	Q. Have you advised any buyers using that	13:19:47
14	valuation method?	13:19:47
15	A. We have.	13:19:48
16	Q. Do you know if the sales consummated based	13:19:52
17	on that valuation?	13:19:52
18	A. Again, I think we talked about this before,	13:19:54
19	typically, once our report or valuation is provided,	13:19:59
20	there's no more contact with the client after that.	13:20:01
21	So I have not seen in really any instance or	13:20:04
22	case we've worked on what happens post report.	13:20:08
23	Q. And the same question, are you aware of any	13:20:12
24	arm's-length investors that have relied on average	13:20:15
25	monthly traffic data for the valuation?	

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1	MR. VOGT: Objection to form.	13:20:21
2	THE WITNESS: That relied well, again	13:20:23
3	BY MR. BERRY:	13:20:23
4	Q. Relied solely on average monthly traffic	13:20:25
5	data for valuation?	13:20:26
6	MR. VOGT: Objection to form.	13:20:27
7	THE WITNESS: Well, again, we've done work	13:20:29
8	in this space, and I know that they used our report.	13:20:32
9	But I don't know what the outcome of the negotiation	13:20:35
10	or transaction was.	13:20:36
11	BY MR. BERRY:	13:20:37
12	Q. What the ultimate actual valuation was?	13:20:39
13	A. I don't know what they ultimately agreed to.	13:20:41
14	Q. In developing the market multiples, you	13:21:07
15	looked to find comparable companies. Right?	13:21:08
16	A. We did.	13:21:09
17	Q. And as I understand the report, you	13:21:12
18	identified six companies. Right?	13:21:13
19	A. Correct.	13:21:14
20	Q. In the Bleacher Report. Right?	13:21:16
21	A. Yes.	13:21:16
22	Q. BuzzFeed. Right?	13:21:18
23	A. Yes.	13:21:18
24	Q. Huffington Post?	13:21:20
25	A. Correct.	

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1		13:21:21
1	Q. Ozy?	
2	A. Yes.	13:21:22
3	Q. Grandparents.com?	13:21:24
4	A. Yes.	13:21:24
5	Q. And Yelp. Right?	13:21:26
6	A. Correct.	13:21:26
7	MR. BERRY: I'd like to now mark this	13:21:28
8	exhibit, which we'll mark as Exhibit 176.	13:21:28
9	(The document referred to was	13:21:58
10	marked as Exhibit 176.)	13:21:58
11	BY MR. BERRY:	13:22:13
12	Q. So Exhibit 176 are the five exhibits that	13:22:16
13	were attached to your report. Right?	13:22:18
14	A. Correct.	13:22:18
15	Q. And these were the exhibits that you had	13:22:20
16	expected to be there earlier in the day when we were	13:22:23
17	first looking at your report?	13:22:24
18	A. Correct.	13:22:25
19	Q. Turning first to Exhibit 3, this exhibit is	13:22:44
20	titled "Valuation Multiple Per Monthly Unique User."	13:22:44
21	Right?	13:22:48
22	A. That is the title, yes.	13:22:49
23	Q. And it basically shows a summary of your	13:22:53
24	work to get to the market multiples that we were	13:22:55
25	talking about earlier. Right?	

1	A. That is correct.	13:22:56
2	Q. And for each company, there's several	13:23:01
3	columns across the page.	13:23:03
4	Do you see that?	13:23:03
5	A. I do.	13:23:07
6	Q. Okay. And you used the data in the first	13:23:10
7	two columns there "Monthly Unique Users" and	13:23:13
8	"Company Value" to end up calculating the monthly	13:23:16
9	unique user. Right?	13:23:17
10	A. Multiple. The monthly	13:23:17
11	Q. Sorry, yeah, monthly	13:23:19
12	A unique user multiple, yeah.	13:23:20
13	Q. Yeah, I apologize.	13:23:23
14	A. Yes. Yes.	13:23:23
15	Q. So one of these columns shows the company's	13:23:25
16	value?	13:23:27
17	A. Yes.	13:23:28
18	Q. All right. And that's it shows the value	13:23:29
19	for each of these six companies. Right?	13:23:32
20	A. Correct.	13:23:33
21	Q. The next column right next to it says	13:23:35
22	"Valuation Date." That's the date that the valuation	13:23:37
23	was effective. Right?	13:23:39
24	A. Correct.	13:23:40
25	Q. And then there's the average monthly the	

1	column says "Monthly Unique Users," but that reflects	13:23:47
2	the average monthly unique users based on the	13:23:51
3	preceding twelve months. Correct?	13:23:52
4	A. Correct.	13:23:53
5	Q. And I understand for a couple of these you	13:23:55
6	didn't have data from Quantcast. Right?	13:23:58
7	A. Correct.	13:24:00
8	Q. One of them, I think, was Ozy in where you	13:24:02
9	only had one month of data, or two?	13:24:05
10	A. Right. We did it was from Quantcast.	13:24:07
11	Q. Sorry. But you only had one month's worth,	13:24:09
12	not twelve-month	13:24:09
13	A. Right.	13:24:12
14	Q average?	13:24:12
15	A. Right.	13:24:12
16	Q. And then for Huffington Post, the data	13:24:15
17	wasn't available on Quantcast. Right?	13:24:18
18	A. Correct.	13:24:20
19	Q. So the column, then, that says "Monthly	13:24:23
20	Unique User Multiple," the value under there is equal	13:24:27
21	to the company's value divided by the number in the	13:24:31
22	monthly unique user. Right?	13:24:34
23	A. Company value divided by monthly unique	13:24:37
24	user's column, yes.	13:24:38
25	Q. And that results in the dollar value per	
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1	monthly unique user. Right?	13:24:42
2	A. Correct.	13:24:43
3	Q. And so here in the that column, "Monthly	13:24:49
4	Unique User Multiple," the range is between \$6.25 and	13:24:55
5	\$41.44. Right?	13:24:57
6	A. Correct.	13:24:58
7	Q. The 6.25 is for BuzzFeed. Right?	13:25:01
8	A. Yes.	13:25:02
9	Q. And the 41.44 is for grandparents.com?	13:25:07
10	A. That is correct.	13:25:07
11	Q. And then going back to something I think you	13:25:11
12	said earlier before the break, you then added these	13:25:15
13	monthly unique user multiples for each company and	13:25:19
14	divided by 6 to come up with the average monthly	13:25:23
15	unique user multiple?	13:25:24
16	A. That's how you get an average, yes.	13:25:26
17	Q. And so, in this case, the average was	13:25:28
18	\$19.34?	13:25:30
19	A. Per monthly unique user, yes.	13:25:34
20	Q. There was nothing else that you did to	13:25:36
21	derive that 19.34 number. Right?	13:25:39
22	A. I didn't actually add them up and divide it	13:25:41
23	by 6. This was done in in Excel, so it's an Excel	13:25:45
24	function, but it's the same exact arithmetic you	13:25:48
25	would use to get to that, yes.	

1	Q. Okay. Why did you calculate the average?	13:25:54
2	A. We will typically look to an average of a	13:25:56
3	comp set when coming to an opinion of value, or if	13:26:02
4	we're looking at a multiple if we're looking at	13:26:05
5	any comps, then we would typically look at either an	13:26:08
6	average or a median.	13:26:10
7	Q. And because there's only six, there's not	13:26:12
8	much of a median here?	13:26:13
9	A. Because there's only six, we looked at an	13:26:16
10	average rather than a median.	13:26:18
11	Q. Okay. So then for Gawker, you looked at the	13:26:21
12	average monthly unique users before the video was	13:26:24
13	posted for a twelve-month period. Right?	13:26:26
14	A. Correct.	13:26:26
15	Q. And the video was posted I think we	13:26:32
16	talked about this before on October 4, 2012.	13:26:34
17	Right?	13:26:34
18	A. Can I can I look at the exact date? I	13:26:36
19	don't want to say something incorrect on the record.	13:26:38
20	I apologize.	13:26:39
21	Q. That's all right. I'll tell you that that's	13:26:40
22	when it was posted.	13:26:41
23	A. All right.	13:26:42
24	Q. You can look, but	13:26:43
25	A. I'm going to trust on you this one on the	

1	record here.	13:26:46
2	Q. All right. And so you looked at the	13:26:48
3	twelve-month period from October 1st, 2011 through	13:26:52
4	September 30th, 2012 right? to get the base	13:26:56
5	number of Gawker's valuation before the video was	13:26:59
6	posted?	13:27:00
7	A. Oh. For the twelve months prior to Octo	13:27:04
8	Septem September 30th, 2012.	13:27:06
9	Q. Right. So you looked from October 1, 2011	13:27:10
10	through September	13:27:10
11	A. September 30.	13:27:11
12	Q 2012?	13:27:11
13	A. Correct.	13:27:11
14	Q. Do you recall what where you drew that	13:27:14
15	data from? Was it from Quantcast?	13:27:16
16	A. Quantcast.	13:27:17
17	Q. And the way that you calculated that average	13:27:22
18	was to add each month's average unique users and then	13:27:27
19	divide by 12. Right?	13:27:29
20	A. Correct.	13:27:29
21	Q. And if you'd look on Exhibit 4 of	13:27:35
22	Exhibit 176, the average that you got for that time	13:27:41
23	period ended September 30th, 2012 was 11,989,092.	13:27:47
24	Right?	13:27:47
25	A. Correct.	

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1	Q. All right. You then looked at a monthly	13:27:51
2	unique users for the twelve-month period preceding	13:27:54
3	when the video was removed. Right?	13:27:56
4	A. Correct.	13:27:56
5	Q. And it was removed in April of 2013. Right?	13:28:00
6	A. April 25th, I believe.	13:28:02
7	Q. Okay. That, I don't know. I don't have the	13:28:04
8	correct date for it, but know it was in the month of	13:28:07
9	April.	13:28:10
10	A. Can I just check really fast? I'd rather	13:28:12
11	let's be specific. Right?	13:28:22
12	Actually, it's going to be right here.	13:28:25
13	April 25th, 2013.	13:28:28
14	Q. You have a good memory.	13:28:32
15	A. So do you.	13:28:32
16	Q. So you looked at the period, then, for	13:28:38
17	this the preceding twelve months of when it was	13:28:40
18	taken down, from May 1st, 2012 through April 30th,	13:28:44
19	2013. Right?	13:28:44
20	A. Correct.	13:28:45
21	Q. And for that, you also looked at the	13:28:48
22	Quantcast data. Correct?	13:28:50
23	A. We got the data from Quantcast, yes.	13:28:52
24	Q. And, again, you calculated the average	13:28:54
25	monthly number of unique users by looking at each	

1	month between that May of 2012 and April of 2013 and	13:29:00
2	got the average. Right?	13:29:02
3	A. Correct.	13:29:02
4	Q. And the average for that also is reflected	13:29:05
5	on Exhibit 4 to your report, was 14,788,500	13:29:12
6	well 578?	13:29:15
7	A. 578. Yeah.	13:29:18
8	Q. So roughly 15 million 14.8 million?	13:29:20
9	A. Yes.	13:29:22
10	Q. Okay. Some period of time there's some	13:29:25
11	period of time that overlaps between these two	13:29:29
12	twelve-month periods. Right?	13:29:30
13	A. Yes.	13:29:31
14	Q. So both periods ended up counting the number	13:29:34
15	of average unique visitors between May 2012 and	13:29:38
16	September 30th, 2012. Right? Like, you looked at	13:29:46
17	A. I'd have to draw it out, but there is a	13:29:48
18	there is a period of overlap.	13:29:50
19	Q. And that period was between May of 2012 and	13:29:56
20	September 2012. Right?	13:29:59
21	A. Do you have a calendar? I can write it	13:30:02
22	down. Does it is it pertinent to the next line of	13:30:05
23	questioning, 'cause I if so, I'd really like to	13:30:05
24	Q. Yeah, we could come back.	13:30:07
25	A just make sure	

1	Q. Yeah.	13:30:09
2	A you know.	13:30:09
3	Q. We will may well come back to it.	13:30:12
4	A. Sure. So we've got October 1, 2011 to	13:30:17
5	September 30th, 2012, and then here we've got May 1,	13:30:23
6	2012 to April 30, '13.	13:30:31
7	So, yeah, from May to September, May 1 to	13:30:35
8	September 30, and that's what you said?	13:30:37
9	Q. Correct.	13:30:37
10	A. Then you you have a good memory.	13:30:39
11	Q. But if both periods count those average	13:30:44
12	uniques for that period of time. Right?	13:30:47
13	A. Both periods look at the same data for	13:30:50
14	that from May 1, 2012 to September 30, 2012.	13:30:54
15	Q. Is that in any way double counting?	13:30:58
16	A. Absolutely not.	13:30:58
17	Q. Why?	13:31:01
18	A. Well, what what are we double counting?	13:31:03
19	Q. Is it double counting those average unique	13:31:07
20	users from that month in both periods? I mean, are	13:31:10
21	you you're counting them in both calculations.	13:31:11
22	Right?	13:31:12
23	A. Not I'm not sure what you're asking.	13:31:14
24	Q. You're using those same set of months in	13:31:17
25	both each trailing twelve-month periods. Right?	

1	A. Data from May 1, 2012 to September 30, 2012	13:31:25
2	is used in the average, the trailing twelve-month	13:31:29
3	average for both period calculations that we looked	13:31:31
4	at, yes.	13:31:31
5	Q. And from your point of view, that doesn't	13:31:34
6	present any problems. Right?	13:31:35
7	A. No.	13:31:36
8	Q. Then going back to your calculations for	13:31:41
9	gawker.com, for each twelve-month period, you	13:31:43
10	calculated the value of gawker.com by multiplying the	13:31:48
11	average monthly unique users by the valuation	13:31:51
12	multiples that you had derived from the comps.	13:31:51
13	Right?	13:31:54
14	A. Correct.	13:31:55
15	Q. Does it matter that the valuation dates from	13:32:01
16	the comps are different from the date that you were	13:32:03
17	valuing Gawker?	13:32:04
18	A. No.	13:32:04
19	Q. Why not?	13:32:06
20	A. We have done studies to show that, over a	13:32:08
21	period of time, that the multiples are not going to	13:32:13
22	have in fact, it's typically a fairly flat line,	13:32:16
23	especially when you're talking about such a close	13:32:18
24	period of time as these. I mean, we're within a	13:32:22
25	three-year range here on these comps, so it's a tight	

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1	enough range.	13:32:26
2	Now, if it had been thirty years ago, there	13:32:28
3	probably wouldn't be Internet-based companies if	13:32:31
4	we're talking about thirty years ago, but we might	13:32:33
5	look to that as being a potential issue. But a	13:32:36
6	three-year time frame is absolutely not an issue.	13:32:39
7	Q. So looking at Exhibit 4 to your report, the	13:32:54
8	low end multiple, market multiple that you used was	13:32:58
9	\$6.25 per unique user. Right?	13:33:01
10	A. Correct.	13:33:01
11	Q. And the valuation using that multiple as	13:33:07
12	shown on Exhibit 4, the valuation of gawker.com	13:33:10
13	increased from almost \$75 million to more than	13:33:13
14	\$92 million. Right?	13:33:15
15	A. That is correct.	13:33:15
16	Q. So the change in valuation was a little bit	13:33:19
17	more than \$17.5 million?	13:33:21
18	A. Correct.	13:33:22
19	Q. Flipping to Exhibit 5 to your report. You	13:33:30
20	used the average market multiple again from the six	13:33:34
21	comps that we looked at before. Right?	13:33:37
22	A. Right.	13:33:38
23	Q. And that average was the \$19.34 number?	13:33:41
24	A. That's correct.	13:33:42
25	Q. Right. And using that multiple, the	

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1	valuation for Gawker increased from nearly	13:33:47
2	\$232 million to almost \$286 million. Right?	13:33:52
3	A. That's correct.	13:33:52
4	Q. So the change in valuation over that period	13:33:56
5	was over \$54 million using these valuations. Right?	13:34:02
6	A. The increase in value of gawker.com over	13:34:03
7	that period, yes.	13:34:04
8	Q. Was over \$54 million?	13:34:07
9	A. Over 54 million, yes.	13:34:08
10	Q. So based on this analysis, if Gawker were to	13:34:16
11	have an average of 18 million unique users each	13:34:21
12	month, the upper end valuation would end up being	13:34:24
13	like \$350 million. Right?	13:34:28
14	MR. VOGT: Objection to form.	13:34:29
15	THE WITNESS: If they had more users at that	13:34:31
16	time?	13:34:31
17	BY MR. BERRY:	13:34:33
18	Q. (Nods head.)	13:34:33
19	A. Then there would have been a higher	13:34:34
20	valuation. I don't know the exact number, but yes.	13:34:36
21	Q. So for each additional unique user, you	13:34:39
22	would add value equivalent to either \$6.25 cents or	13:34:44
23	\$19.34. Right?	13:34:46
24	A. Correct.	13:34:46
25	Q. Could you total could you calculate the	
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1	total estimated value of Gawker Media that same way	13:34:58
2	if you looked at all the different component	13:35:00
3	Web sites that we'd mentioned before, the	13:35:03
4	deadspin.com, jezebel.com?	13:35:05
5	A. Yeah, I	13:35:06
6	MR. VOGT: Objection to form.	13:35:06
7	THE WITNESS: I don't know. I haven't I	13:35:07
8	haven't looked at those, so I can't tell you that.	13:35:09
9	BY MR. BERRY:	13:35:10
10	Q. But based on the market approach that you've	13:35:12
11	adopted with looking at market multiples of average	13:35:15
12	monthly unique users, if Gawker Media owned a set of	13:35:19
13	Web sites, you could get the total value of	13:35:22
14	Gawker Media by aggregating the value of each of	13:35:24
15	those Web sites. Correct?	13:35:25
16	MR. VOGT: Objection to form.	13:35:26
17	THE WITNESS: Again, I don't know that it	13:35:28
18	would be that simple. I don't know I don't know.	13:35:32
19	I'd have to see it. I'd have to really do the	13:35:35
20	analysis to tell you if that's true or not.	13:35:37
21	BY MR. BERRY:	13:35:38
22	Q. Why would it be more complicated than what	13:35:39
23	you've done here?	13:35:40
24	A. Because I don't know if there	13:35:41
25	MR. VOGT: Objection to form.	

1	THE WITNESS: I don't know if there are	13:35:45
2	users that are cross-pollinating between the Gawker	13:35:49
3	Web sites. I don't know. So I it would be a	13:35:51
4	different analysis, and I'd have to do that analysis	13:35:53
5	in order to truly answer that question with	13:35:56
6	conviction.	13:35:56
7	BY MR. BERRY:	13:35:57
8	Q. Could you look at any content-based Web site	13:36:00
9	and look at valuation using the same market	13:36:03
10	multiples?	13:36:04
11	MR. VOGT: Objection to form.	13:36:05
12	THE WITNESS: Using these	13:36:09
13	BY MR. BERRY:	13:36:09
14	Q. Right.	13:36:09
15	A market multiples?	13:36:09
16	Q. Right.	13:36:10
17	A. Potentially.	13:36:10
18	Q. Right. So if I wanted to know the value of	13:36:13
19	any Web site for a period ending April 30th, 2013, I	13:36:19
20	could use either of these two market multiples,	13:36:21
21	either the 6.25 or the 19.34, and come up with a	13:36:24
22	value for the Web site?	13:36:25
23	MR. VOGT: Objection to form.	13:36:26
24	THE WITNESS: I'd have to see the specifics,	13:36:28
25	but it is possible, yes.	

1	BY MR. BERRY:	13:36:31
2	Q. Would there be any reason that you'd use a	13:36:33
3	different analysis for a content-based Web site than	13:36:35
4	the one you used for Gawker?	13:36:37
5	MR. VOGT: Objection to form.	13:36:37
6	THE WITNESS: Again, everything in	13:36:39
7	valuation and I know we've touched on this but	13:36:41
8	it's all context specific. So I it could be used,	13:36:46
9	but to say a hundred percent that absolutely, I can't	13:36:50
10	answer it that way.	13:36:51
11	BY MR. BERRY:	13:36:52
12	Q. Okay. And just to be clear, on these	13:36:54
13	valuations that you did at gawker.com, that doesn't	13:36:58
14	show how much money Gawker actually made. Right?	13:37:02
15	A. No. This is value, the value of gawker.com,	13:37:07
16	not and remember, we revenue approach does not	13:37:10
17	work for content-based Web sites like Gawker. This	13:37:12
18	is not revenue. This is value.	13:37:14
19	Q. Right. So the value of gawker.com that you	13:37:18
20	calculate here is not actual money in Gawker's	13:37:22
21	pocket. Right?	13:37:24
22	A. Not unless they've sold it and put money in	13:37:26
23	their pocket, no.	13:37:27
24	Q. Okay. And these valuations don't measure	13:37:30
25	Gawker's revenue. Correct?	

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1	MR. VOGT: Objection to form.	13:37:33
2	THE WITNESS: Correct.	13:37:33
3	BY MR. BERRY:	13:37:34
4	Q. It doesn't these valuations are not	13:37:36
5	Gawker's profits. Right?	13:37:37
6	MR. VOGT: Objection to form.	13:37:38
7	THE WITNESS: This these valuations do	13:37:39
8	not have anything to do with revenue or profits.	13:37:41
9	BY MR. BERRY:	13:37:41
10	Q. Right. All it does is estimates the market	13:37:44
11	value of gawker.com. Correct?	13:37:46
12	MR. VOGT: Objection to form.	13:37:47
13	THE WITNESS: We are estimating the value of	13:37:49
14	gawker.com using the market approach and using market	13:37:53
15	comparables.	13:37:53
16	BY MR. BERRY:	13:37:57
17	Q. Right. And this would value what some	13:38:02
18	arm's-length buyer would pay for Gawker at a	13:38:03
19	particular moment in time. Right?	13:38:06
20	A. Correct.	13:38:06
21	MR. VOGT: Objection to form.	13:38:07
22	BY MR. BERRY:	13:38:07
23	Q. Do you know anybody who would pay	13:38:09
24	\$286 million for gawker.com as of April 30th, 2013?	13:38:14
25	MR. VOGT: Objection to form.	

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1	THE WITNESS: Do I personally know anybody?	13:38:17
2	BY MR. BERRY:	13:38:17
3	Q. Yes.	13:38:18
4	A. I I haven't asked. I don't know.	13:38:19
5	Q. Do you know anybody who would pay	13:38:21
6	\$92 million for gawker.com?	13:38:24
7	MR. VOGT: Objection to form.	13:38:25
8	THE WITNESS: I haven't gone out and	13:38:27
9	marketed it and tried to sell it, so I don't know.	13:38:30
10	BY MR. BERRY:	13:38:30
11	Q. So you don't know if there's actually a	13:38:32
12	buyer for gawker.com at this value. Right?	13:38:34
13	MR. VOGT: Objection to form.	13:38:35
14	THE WITNESS: I have not done that I have	13:38:37
15	not taken on that task, so I don't know.	13:38:39
16	BY MR. BERRY:	13:38:39
17	Q. This is all hypothetical. Correct?	13:38:41
18	MR. VOGT: Objection to form.	13:38:42
19	THE WITNESS: This is, to a reasonable	13:38:44
20	degree of certainty, what the fair value, the market	13:38:47
21	value of gawker.com would be at two points in time,	13:38:51
22	taking the difference in those two points in time,	13:38:53
23	that increase, and apportioning it based on the	13:38:56
24	traffic to the Hulk video.	13:38:59
25	BY MR. BERRY:	

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1	Q. As far as you know, nobody actually offered	13:39:05
2	to buy gawker.com at these values. Right?	13:39:07
3	A. I don't know if they have or haven't.	13:39:09
4	Q. And, as far as you know, no one other than	13:39:11
5	you has valued gawker.com this way. Right?	13:39:15
6	A. I only know what I know. Unless you tell me	13:39:17
7	that someone else has valued it, I don't know that	13:39:20
8	they have.	13:39:21
9	Q. Okay. Would you recommend to somebody that	13:39:22
10	they buy gawker.com for \$286 million as of	13:39:26
11	April 30th, 2013?	13:39:27
12	MR. VOGT: Objection to form.	13:39:28
13	THE WITNESS: It depends on the	13:39:30
14	circumstances.	13:39:30
15	BY MR. BERRY:	13:39:31
16	Q. Well, based on the circumstances of valuing	13:39:33
17	the company at \$286 million as of April 30th, 2013,	13:39:37
18	would you recommend that somebody buy gawker.com for	13:39:40
19	that amount of money?	13:39:40
20	MR. VOGT: Objection to form.	13:39:42
21	THE WITNESS: Who are we talking about	13:39:44
22	buying it?	13:39:44
23	BY MR. BERRY:	13:39:45
24	Q. An arm's-length buyer.	13:39:46
25	A. If there was	
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1	MR. VOGT: Objection to form.	13:39:48
2	THE WITNESS: an arm's-length buyer that	13:39:49
3	came to me and said I want to by gawker.com, how much	13:39:52
4	is it worth at April 30th, 2013, I would say that the	13:39:56
5	value is between an upper end of 285.9 million and at	13:40:03
6	a lower end, 92.479 million.	13:40:06
7	BY MR. BERRY:	13:40:07
8	Q. Would you advise that buyer to look at	13:40:08
9	gawker.com's balance sheet?	13:40:09
10	MR. VOGT: Objection to form.	13:40:10
11	THE WITNESS: If it depends on what	13:40:14
12	they're asking me to do.	13:40:15
13	BY MR. BERRY:	13:40:16
14	Q. If you were valuing them to buy if you	13:40:19
15	were advising them on whether to buy the company or	13:40:21
16	not for the values that you've assessed it at, would	13:40:24
17	you ask them would you suggest that they look at	13:40:24
18	the balance sheet?	13:40:25
19	MR. VOGT: Objection to form.	13:40:26
20	THE WITNESS: Typically, when a client comes	13:40:28
21	to us and asks us for a value, we're not giving them	13:40:31
22	legal advice on how to purchase it. It's strictly	13:40:35
23	how much CONSOR, or Mr. Anderson, how much is the	13:40:39
24	value? And I would tell them that the value at	13:40:42
25	April 30th, 2013 is between, again, 92.479 million	

1	and 285.938 million.	13:40:50
2	BY MR. BERRY:	13:40:50
3	Q. When you were getting your MBA at San Diego	13:40:52
4	State, did they suggest to advise buyers on prices	13:40:58
5	without looking at balance sheets?	13:40:59
6	MR. VOGT: Objection to form.	13:41:00
7	THE WITNESS: I don't know if there was any	13:41:01
8	class that spoke about that.	13:41:03
9	BY MR. BERRY:	13:41:03
10	Q. Would you advise a buyer without knowing	13:41:05
11	what the revenue of Gawker was?	13:41:07
12	MR. VOGT: Objection to form.	13:41:08
13	THE WITNESS: I'm sure you would look at	13:41:11
14	revenue as we looked at the revenue.	13:41:13
15	BY MR. BERRY:	13:41:13
16	Q. Would you advise a buyer to consider buying	13:41:19
17	gawker.com without knowing what its profit was?	13:41:20
18	MR. VOGT: Objection to form.	13:41:21
19	THE WITNESS: We would look at profit, but	13:41:23
20	that's not a again, that's not an an ultimate	13:41:25
21	indication, a reasonable indication of value by	13:41:28
22	looking at strictly profit or revenue. Sure, you'd	13:41:31
23	look at it as we looked at it and I looked at it,	13:41:34
24	but	13:41:34
25	BY MR. BERRY:	

1	Q. But it didn't factor into your analysis	13:41:36
2	here?	13:41:36
3	A. But if they're going to ask me what is a	13:41:38
4	fair market value for this company, I would tell	13:41:39
5	them, again, it's between 92 million and	13:41:43
6	285.938 million, rounding here.	13:41:44
7	Q. Do you know what kind of revenue multiplier	13:41:47
8	these values would mean for Gawker?	13:41:50
9	A. I don't.	13:41:52
10	Q. And it doesn't matter in your analysis.	13:41:55
11	Right?	13:41:56
12	MR. VOGT: Objection to form.	13:41:57
13	THE WITNESS: It's it's not necessarily	13:42:01
14	pertinent to the analysis, no.	13:42:02
15	BY MR. BERRY:	13:42:02
16	Q. Would it matter to an arm's-length buyer?	13:42:05
17	MR. VOGT: Objection to form.	13:42:06
18	THE WITNESS: Would what matter?	13:42:07
19	BY MR. BERRY:	13:42:07
20	Q. What kind of revenue multiplier they were	13:42:09
21	looking at?	13:42:10
22	MR. VOGT: Same objection.	13:42:11
23	THE WITNESS: It could.	13:42:11
24	BY MR. BERRY:	13:42:12
25	Q. Would it matter to an arm's-length investor?	

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1	MR. VOGT: Objection to form.	13:42:17
2	THE WITNESS: It could.	13:42:17
3	BY MR. BERRY:	13:42:23
4	Q. All right. Going back to Exhibit 4. And I	13:42:27
5	think the analysis you did for Exhibit 4 and	13:42:30
6	Exhibit 5 was the same, just using different market	13:42:33
7	multiples. Right?	13:42:33
8	A. Correct.	13:42:34
9	Q. Okay. So I'm just going to talk about	13:42:36
10	Exhibit 4 and assume, other than the numbers, that	13:42:38
11	the steps are the same that you went through. Right?	13:42:40
12	A. Sure.	13:42:41
13	Q. On Exhibit 4, there's a column labeled	13:42:58
14	"Trailing 12 Month Average Monthly Uniques."	13:43:01
15	Do you see that?	13:43:01
16	A. Yes.	13:43:04
17	Q. Here this shows, I think, what and	13:43:08
18	correct me if I'm wrong where you compared the	13:43:10
19	average monthly the number of monthly unique	13:43:12
20	users	13:43:12
21	THE REPORTER: I'm sorry. I lost some words	13:43:13
22	there. Would you mind starting over.	13:43:13
23	BY MR. BERRY:	13:43:15
24	Q. Looking at that column "Trailing 12 Month	13:43:18
25	Average Monthly Uniques," you compared the average	

1	number of monthly unique users for the two periods,	13:43:24
2	the one before the video was posted and the one that	13:43:27
3	included the period of time that the video was	13:43:29
4	posted. Right?	13:43:31
5	A. Before the period was before the video	13:43:33
6	was posted and after	13:43:35
7	Q. After.	13:43:35
8	A it was posted.	13:43:36
9	Q. Correct.	13:43:37
10	A. Yes.	13:43:38
11	Q. Okay. And you basically here you saw	13:43:40
12	that there was an increase in those two numbers.	13:43:40
13	Right?	13:43:45
14	A. Increase in there's an increase, and it's	13:43:47
15	one number we're looking at, monthly trailing	13:43:50
16	twelve-month average monthly means, that's one	13:43:51
17	Q. Number.	13:43:51
18	A number.	13:43:51
19	Q. That's right.	13:43:53
20	A. There was an increase in that one number at	13:43:55
21	two periods in time.	13:43:55
22	Q. Right.	13:43:56
23	A. Okay.	13:43:56
24	Q. And they total the average monthly	13:44:01
25	uniques increased from roughly 14.8 million from	

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1	almost 12 million. Right?	13:44:13
2	A. It went from just under 12 million to	13:44:16
3	14.7 million, yes.	13:44:16
4	Q. And so the change was roughly 2.8 million	13:44:21
5	unique users over that period. Right?	13:44:22
6	A. Roughly, correct.	13:44:24
7	Q. And that going back to your conversation	13:44:27
8	before, that increase in the number of average	13:44:31
9	monthly unique users is what caused the increase in	13:44:33
10	value that we were talking about. Right?	13:44:36
11	A. The value of gawker.com increased as a	13:44:39
12	result of the increase in monthly unique user	13:44:42
13	traffic, yes.	13:44:43
14	Q. Okay. And then your belief is that some	13:44:47
15	portion of that increase in the monthly average	13:44:51
16	unique users is attributable to the Hulk Hogan video.	13:44:51
17	Right?	13:44:55
18	A. That is correct.	13:44:55
19	MR. VOGT: Objection to form.	13:44:57
20	MR. BERRY: What's the objection?	13:44:58
21	MR. VOGT: I don't know that it's his	13:45:00
22	belief. I have a problem with the word "belief."	13:45:04
23	THE WITNESS: My opinion.	13:45:05
24	BY MR. BERRY:	13:45:05
25	Q. Your opinion is that some portion of that	

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1	increase good catch some portion of that	13:45:10
2	increase in monthly average of unique users is	13:45:12
3	attributable to the Hulk Hogan video. Right?	13:45:14
4	A. That is my opinion.	13:45:16
5	Q. Okay. And you then sought to determine what	13:45:18
6	that portion that was attributed to the video was.	13:45:18
7	Right?	13:45:22
8	A. We sought to determine it?	13:45:24
9	Q. Yeah. What portion of this 2.8 million was	13:45:28
10	attributable to the Hulk Hogan video, that was the	13:45:31
11	next step in your analysis. Right?	13:45:32
12	A. Right.	13:45:33
13	Q. And so on Exhibit 4, the next little chart,	13:45:40
14	shows that there were 5,357,572 unique page views of	13:45:47
15	the video. Right?	13:45:48
16	A. Correct.	13:45:48
17	Q. And you divided that number by the length of	13:45:54
18	time that the video was posted. Right?	13:45:56
19	A. Correct.	13:45:57
20	Q. And the length of time that it was posted	13:45:59
21	was 6.71 months?	13:46:02
22	A. Correct.	13:46:02
23	Q. And at that point, you concluded that an	13:46:06
24	average monthly unique views of the video was 700	13:46:12
25	was 798,821. Correct?	

1	A. That is correct.	13:46:18
2	Q. And that accounted in the next part of	13:46:22
3	that chart, that accounted for roughly 28.5 percent	13:46:27
4	of the increase of Gawker's average monthly unique	13:46:31
5	users. Right?	13:46:31
6	A. Correct.	13:46:33
7	Q. Do you recall where the number 5,357,572	13:46:38
8	came from?	13:46:40
9	A. I can tell you. That came from document 7.	13:46:50
10	We'll use my the code came from GAWKER 01148.	13:47:01
11	Q. Okay.	13:47:01
12	A. Google Analytics.	13:47:03
13	MR. BERRY: All right. So I'm going to mark	13:47:05
14	as Exhibit 177 what is referred to in your report at	13:47:23
15	document number 7, which is Bates-labeled	13:47:28
16	GAWKER 1148.	13:47:29
17	(The document referred to was	13:47:29
18	marked as Exhibit 177.)	13:47:29
19	BY MR. BERRY:	13:47:30
20	Q. So this is the document that you looked at	13:47:33
21	to derive that number. Correct?	13:47:34
22	A. Yes. This is pretty blurry, but, yes, this	13:47:38
23	was it.	13:47:38
24	Q. Okay. And so this shows that the unique	13:47:41
25	page views this shows that the unique page views	

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1	for this page on Gawker was this 5,357,000 number.	13:47:48
2	Right?	13:47:56
3	A. 572, yes.	13:47:57
4	Q. And this is your understanding that this	13:47:59
5	is the number of unique views of the Hulk Hogan	13:48:03
6	video?	13:48:03
7	A. That is correct.	13:48:04
8	Q. And that understanding is what your	13:48:08
9	valuation analysis is then based on. Right?	13:48:10
10	A. Or the apportionment of the increase in	13:48:13
11	value of gawker.com is based on the, we'll call it	13:48:16
12	5.4 million unique views of the video, yes.	13:48:20
13	Q. All right. Turning back to Exhibit 5 of	13:48:29
14	the or, sorry, Exhibit 4 of the report. To then	13:48:36
15	measure the value to Gawker attributable to the	13:48:41
16	video, you multiplied the change in value for Gawker	13:48:44
17	during this period that the video was posted by	13:48:49
18	sorry.	13:48:49
19	Let me start over.	13:48:51
20	A. Sure. Sure.	13:48:52
21	Q. Want to make sure that I'm	13:48:53
22	A. No problem.	13:48:54
23	Q. To measure the value to Gawker attributable	13:48:56
24	to the video, you multiplied the change in value for	13:48:59
25	Gawker during those two twelve-month periods by the	

1	percentage increase attributable to the Hulk Hogan	13:49:04
2	video. Right?	13:49:06
3	A. It's a lot there. I'm going to make sure we	13:49:09
4	got this right. So I'm going to repeat it	13:49:09
5	Q. Yeah, please do.	13:49:11
6	A back in the correct way and not that	13:49:12
7	it wasn't correct, but what we looked at was the	13:49:15
8	percentage of that change in average monthly unique	13:49:21
9	users from September on 30th, 2012 to April 30th,	13:49:25
10	2013. That percentage, 28.53 percent, we applied	13:49:29
11	that percentage to the increase in value of just over	13:49:32
12	17.5 million to come to the value that was	13:49:36
13	attributable to the Hulk video.	13:49:39
14	Q. Okay. So in Exhibit 4, what you're	13:49:43
15	referring to is the last set of calculations here	13:49:46
16	that shows the change in value from Gawker being	13:49:49
17	17.5 million?	13:49:49
18	A. Right.	13:49:50
19	Q. Multiply figured out what 28.5 percent of	13:49:53
20	that was. Right?	13:49:54
21	A. Correct.	13:49:55
22	Q. And the number that you arrived on the low	13:49:57
23	end of the valuation was 4.995 million. Right?	13:50:02
24	A. Correct. Rounded.	13:50:03
25	Q. Rounded?	

1	A. Rounded, yeah.	13:50:06
2	Q. On Exhibit 5 to your report, you did the	13:50:11
3	same calculation but for the average market multiple.	13:50:11
4	Right?	13:50:17
5	A. Correct.	13:50:17
6	Q. And there, again, in the last part of this	13:50:21
7	chart showed the change in value of Gawker was	13:50:25
8	roughly 54 million. Right?	13:50:27
9	A. Correct.	13:50:27
10	Q. And you found what 28.5 percent of that	13:50:30
11	number was. Right?	13:50:32
12	A. 28.53, yes.	13:50:34
13	Q. And the value, then, attributable to the	13:50:36
14	Hogan video at this level was 15.445 million,	13:50:42
15	rounded. Right?	13:50:43
16	A. Correct.	13:50:44
17	Q. Again, this is not money that's in Gawker's	13:50:47
18	pocket. Right?	13:50:49
19	A. No.	13:50:49
20	Q. No, it's not	13:50:52
21	A. No, it is not in Gawker's unless there's	13:50:55
22	something you want to tell me and they've sold the	13:50:58
23	company, it's in their pocket, but.	13:51:00
24	Q. But this is just the valuation. It's not	13:51:02
25	dollars that are flowing to Gawker. Correct?	

1	A. It's the value of gawker.com, right.	13:51:10
2	Well, the value of the video to gawker.com.	13:51:15
3	Q. Right.	13:51:20
4	Wait, the value of the video to gawker.com	13:51:22
5	or the	13:51:22
6	A. How the	13:51:22
7	Q. How it affected	13:51:23
8	A video affected the value of gawker.com.	13:51:28
9	Q. But it's not the value that Gawker would	13:51:30
10	place on the video. That might be something	13:51:31
11	different. Right?	13:51:32
12	MR. VOGT: Objection to form.	13:51:33
13	THE WITNESS: It's the value that gawker.com	13:51:39
14	that increased in value as a result of placing the	13:51:41
15	video on gawker.com.	13:51:43
16	BY MR. BERRY:	13:51:43
17	Q. Okay. On this Exhibit 4 and 5, when it says	13:51:48
18	"change attributable to the video," does that mean	13:51:50
19	that the video caused the increase in value?	13:51:59
20	A. The video was a portion of the increase in	13:52:02
21	value.	13:52:03
22	Q. Right. But the phrase "change attributable	13:52:09
23	to the video," does that mean that the video caused	13:52:12
24	the increase in value?	13:52:14
25	A. The video caused 28.53 percent of the	
L		1

1	increase in value.	13:52:22
2	Q. How do you know that the video caused that	13:52:24
3	increase in value?	13:52:26
4	A. Based on the traffic that went to the video.	13:52:29
5	Q. Do you know whether the increase in average	13:52:33
6	monthly uniques was caused by some other factor other	13:52:37
7	than the video?	13:52:39
8	A. Well, there	13:52:40
9	Q. For sorry. For just for this 20	13:52:42
10	sorry.	13:52:43
11	For the 28.5 percent that you said is	13:52:46
12	attributable to the video, do you know whether that	13:52:50
13	increase was might have been caused by some other	13:52:53
14	factor?	13:52:55
15	A. The 28.53 percent increase is it is the	13:52:59
16	traffic to the video. There's no it's not a	13:53:04
17	question or a hypothetical. It's it's a simple	13:53:07
18	calculation. Right? We just walked through it. It	13:53:10
19	is 28.53 percent of the increase in traffic.	13:53:13
20	Q. So	13:53:14
21	A. So there's nothing else. It's the video,	13:53:16
22	the traffic to the video. I mean, it's quite simple,	13:53:19
23	actually.	13:53:19
24	Q. Okay. So you didn't look at any other	13:53:21
25	factors of what might have contributed to that	

1	28.5 percent number. Right?	13:53:26
2	A. I'm not sure what you're asking there.	13:53:28
3	Q. Whether there were other market conditions	13:53:30
4	that caused the increase in traffic?	13:53:34
5	A. Again, the average traffic, the average	13:53:37
6	monthly traffic increased from September 30th, 2012	13:53:41
7	to April 30th, 2013 by almost 2.8 million monthly	13:53:46
8	unique users. That 28.53 percent, all that is is the	13:53:52
9	actual traffic. This isn't a hypothetical. This	13:53:54
10	is the actual traffic that went to the Hulk video	13:53:56
11	is 28.53 percent of gawker.com's increase in traffic.	13:54:09
12	Q. Is this correlation or causation?	13:54:14
13	MR. VOGT: Objection to form.	13:54:14
14	THE WITNESS: I'm not sure	13:54:15
15	BY MR. BERRY:	13:54:16
16	Q. Well, I mean, you're correlating the	13:54:17
17	increase in traffic to the Hogan video. You're not	13:54:22
18	saying that it caused, are you?	13:54:23
19	MR. VOGT: Objection to form.	13:54:23
20	BY MR. BERRY:	13:54:25
21	Q. Or are you saying that it's caused?	13:54:26
22	A. I'm I don't know how this I don't know	13:54:28
23	that it has to do with this analysis here. I'm not	13:54:31
24	sure what you're asking.	13:54:39
25	Q. The timing that you looked at, the two	

1	timings, you noticed an increase in average unique	13:54:44
2	users. Right?	13:54:46
3	A. There was from September 30th, 2012 to	13:54:49
4	I only looked at two points in time here.	13:54:51
5	Q. Correct.	13:54:51
6	A. So I want to just on the record. Right?	13:54:54
7	So between September 30th, 2012 and April 30th, 2013,	13:54:57
8	yes, there was an increase in monthly unique user	13:55:00
9	traffic, and the average over a trailing twelve-month	13:55:03
10	period was roughly 2.8 million.	13:55:07
11	Q. And that increase was correlated to the time	13:55:10
12	period that the Hogan video was posted. Right?	13:55:13
13	MR. VOGT: Objection to form.	13:55:14
14	THE WITNESS: That increase was correlated	13:55:16
15	to the time period that the Hulk video was posted?	13:55:20
16	BY MR. BERRY:	13:55:20
17	Q. Yes.	13:55:20
18	A. I'm not sure how that factors into this.	13:55:23
19	I'm not I'm not sure of the question.	13:55:33
20	Q. All right. Why don't we move on here.	13:55:37
21	Based on this analysis that you did for the	13:55:38
22	Hogan video, could I look at the unique users for any	13:55:42
23	post on gawker.com and figure out how much value that	13:55:45
24	post added?	13:55:46
25	MR. VOGT: Objection to form.	

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1	THE WITNESS: We could do an analysis of how	13:55:50
2	much value each post added, sure.	13:55:52
3	BY MR. BERRY:	13:55:52
4	Q. And you could walk through these same steps	13:55:55
5	to determine that. Right?	13:55:56
6	A. I could do that.	13:55:57
7	Q. You basically would then you'd consider	13:56:01
8	the number of unique viewers to a post as a	13:56:05
9	percentage of the unique monthly viewers during a	13:56:09
10	twelve-month period, and once you have that	13:56:10
11	percentage, you could do the multiple using the	13:56:13
12	market multiples you've come up with to assess the	13:56:16
13	change in value right? attributable to a post?	13:56:20
14	A. I could do an analysis to figure out the	13:56:22
15	value of a post.	13:56:23
16	Q. Okay. In your report on page 6 and page 7,	13:56:42
17	I think, you talk about Google Trends?	13:56:42
18	A. Yes.	13:56:57
19	Q. And on report on page 6 of the report,	13:57:01
20	you say that "Gawker benefited from the video by	13:57:04
21	receiving more than 5 million unique page views."	13:57:09
22	Do you see that? It's just right under	13:57:10
23	"Google Trends."	13:57:11
24	A. Oh, down here. Yes.	13:57:12
25	Q. How are you defining page views? Is that	

		1
1	based on the document 7 that we looked at earlier?	13:57:21
2	A. Right, the number of unique page views of	13:57:23
3	the video.	13:57:25
4	Q. Okay. Do you know how Google Analytics	13:57:27
5	defines page view?	13:57:30
6	A. I believe I've seen a definition at one	13:57:33
7	point in time, but do you have a definition you can	13:57:35
8	show me?	13:57:35
9	Q. No, I'm asking do you know how Google	13:57:39
10	Analytics defines page views?	13:57:40
11	A. I believe I've seen it. I could not repeat	13:57:42
12	it back to you word for word right now.	13:57:45
13	Q. In looking at the Google Trends on page 6,	13:57:56
14	you explain that "Google Trends measures search	13:58:00
15	engine interest of a particular term over a period of	13:58:03
16	time." It's at the end of that first paragraph.	13:58:05
17	A. That's correct.	13:58:05
18	Q. Explain what that means.	13:58:10
19	A. So Google Trends will track so we looked	13:58:14
20	at the search term "Gawker," just "Gawker," not	13:58:18
21	"gawker.com," just G-a-w-k-e-r, and it normalizes it.	13:58:26
22	So it takes the highest amount of search	13:58:31
23	terms for "Gawker," for example, and then whatever	13:58:33
24	that highest number is, it divides it by 100. So you	13:58:37
25	have a scale of 100. And then it tracks in	

1	comparison to before and after at any point in time	13:58:44
2	where the search term "Gawker" falls in comparison to	13:58:49
3	the peak, the highest point of that search term.	13:58:51
4	Q. It, basically, then, like, if you look at	13:58:55
5	I think this is what you're referring to Figure 1	13:58:57
6	on page 7?	13:58:58
7	A. Yes.	13:59:00
8	Q. It essentially shows how popular search term	13:59:03
9	"Gawker" is on Google at different points in time.	13:59:05
10	Right?	13:59:05
11	A. Correct.	13:59:06
12	Q. And that's what Figure 1 shows is Gawker's	13:59:12
13	popularity on Google as a search term over this	13:59:15
14	length of time?	13:59:15
15	A. How many searches for "Gawker" were	13:59:18
16	happening on Google.	13:59:18
17	Q. Other than print out this chart and look at	13:59:26
18	it, did you do anything else to analyze Google trend	13:59:29
19	data?	13:59:32
20	MR. VOGT: Objection to form.	13:59:33
21	THE WITNESS: There was no.	13:59:37
22	BY MR. BERRY:	13:59:42
23	Q. How does the Google Trend data factor into	13:59:45
24	your overall analysis of value to Gawker from posting	13:59:49
25	the video?	

1	A. This is strictly a reasonableness check, if	13:59:56
2	you will, to show that the highest point in	14:00:01
3	Google Trends. So the most search activity for	14:00:04
4	"Gawker" occurred directly after the Hulk video was	14:00:11
5	posted on gawker.com.	14:00:13
6	It's an indication that any time a search	14:00:17
7	term has its highest, after some point in time,	14:00:21
8	there's a there's an indication that there's	14:00:23
9	something there's something of interest going on	14:00:25
10	there. Potentially something of value.	14:00:29
11	Q. Right. So your belief, then, is that this	14:00:32
12	shows a spike in search for "Gawker" when it	14:00:35
13	published the Hulk Hogan sex tape. Right?	14:00:39
14	A. After it published the tape, correct.	14:00:46
15	Q. Off of Figure 1 here, there's a footnote 33	14:00:49
16	that refers to document 30, which	14:00:53
17	A. Go to my key here.	14:00:59
18	MR. BERRY: I would like to mark document 30	14:01:01
19	as an exhibit. And I think we're up to Exhibit 178.	14:01:20
20	(The document referred to was	14:01:21
21	marked as Exhibit 178.)	14:01:21
22	BY MR. BERRY:	14:01:27
23	Q. Exhibit 178 is Google Trends data. This is	14:01:34
24	what you referred to as document 30 in your report.	14:01:34
25	Is that right?	

1	A. I believe so, yes.	14:01:39
2	Q. And at the top right-hand corner, there's an	14:01:42
3	email address that's sort of cut off, but it refers	14:01:44
4	to davidnoble08.	14:01:47
5	Is that the David Noble who helped you	14:01:50
6	prepare your report?	14:01:51
7	A. That is.	14:01:52
8	Q. And what this well, wait, what does this	14:01:57
9	chart show that is on Exhibit 178?	14:02:02
10	A. This shows us the data points that were used	14:02:05
11	for our chart.	14:02:07
12	Q. The data points from Exhibit 178, then, were	14:02:10
13	folded into Figure 1 in your report on page 7.	14:02:14
14	Right?	14:02:15
15	A. Right. You can actually download the data	14:02:18
16	from Google Trends, so it's something that couldn't	14:02:22
17	be printed. But, yes, these show the data points	14:02:25
18	used for our chart. And our chart is more specific	14:02:28
19	because we actually downloaded the daily or weekly	14:02:32
20	units or data points.	14:02:34
21	MR. BERRY: Okay. I'd like to mark another	14:02:50
22	exhibit here as 179.	14:02:52
23	(The document referred to was	14:03:07
24	marked as Exhibit 179.)	14:03:07
25	BY MR. BERRY:	

1	Q. This is a screen shot of Google Trends data	14:03:12
2	that mirrors your chart, but I think is shown over a	14:03:16
3	month period, over a longer time.	14:03:18
4	Do you see that?	14:03:19
5	A. I can't	14:03:20
6	MR. VOGT: Objection to form.	14:03:21
7	THE WITNESS: I can't read the dates on it.	14:03:25
8	But is it the	14:03:26
9	BY MR. BERRY:	14:03:27
10	Q. The date's at the very bottom of the page.	14:03:29
11	A. I yeah, the date's underneath the graph.	14:03:31
12	Q. I think it's July 2012, January 2013,	14:03:34
13	July 2013, January 2014, July 2014.	14:03:40
14	A. Okay.	14:03:40
15	Q. What this shows is the peak period that's	14:03:47
16	reflected in Figure 1, the highest value for "Gawker"	14:03:50
17	search term occurred from October 14th to October	14:03:54
18	the week of October 14th through the 20th, 2012.	14:03:58
19	Do you see that?	14:03:58
20	A. Yes.	14:03:58
21	Q. Do you know what occurred during that week?	14:04:04
22	A. No.	14:04:04
23	Q. Are you aware that that was the week that	14:04:06
24	Hulk Hogan sued Gawker?	14:04:09
25	A. I I don't know.	

[		]
1	Q. Okay. If that was the week that this spike	14:04:13
2	occurred and not and it was almost two weeks after	14:04:16
3	the post, would that spike be attributable to the	14:04:18
4	post?	14:04:18
5	MR. VOGT: Objection to form.	14:04:20
6	THE WITNESS: Again, this is this is an	14:04:24
7	indication that there's some interest in the video.	14:04:30
8	This graph does not at all tie to the analysis or	14:04:37
9	valuation that was done. So I don't know that that	14:04:41
10	would have any effect at all. In fact, it would not	14:04:43
11	have any effect at all.	14:04:44
12	BY MR. BERRY:	14:04:45
13	Q. On your valuation analysis?	14:04:46
14	A. Correct.	14:04:46
15	Q. But it would reflect interest in "Gawker" as	14:04:49
16	a search term on Google. Right?	14:04:52
17	A. Sure.	14:04:52
18	Q. As a somebody who's an expert in	14:05:44
19	valuation, you could assess the value of a Hulk Hogan	14:05:50
20	sex tape in different ways. Right?	14:05:52
21	MR. VOGT: Objection to form.	14:05:53
22	THE WITNESS: Not sure what you mean.	14:05:55
23	BY MR. BERRY:	14:05:57
24	Q. A Hulk Hogan sex tape is either an	14:05:59
25	intangible asset or intellectual property. Right?	

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1	MR. VOGT: Objection to form.	14:06:02
2	THE WITNESS: It could be seen as that, yes.	14:06:04
3	BY MR. BERRY:	14:06:04
4	Q. Well, I mean, earlier you said it was one of	14:06:06
5	those two things. Right?	14:06:08
6	A. It could be seen as that, yes.	14:06:10
7	Q. So if you were going to value that sex tape,	14:06:12
8	you could do it in several different ways. Right?	14:06:14
9	MR. VOGT: Objection to form.	14:06:15
10	THE WITNESS: If I was going to value the	14:06:17
11	sex tape?	14:06:17
12	BY MR. BERRY:	14:06:18
13	Q. That intangible asset.	14:06:19
14	A. I didn't value the sex tape.	14:06:21
15	Q. I'm asking you as an expert in valuation, if	14:06:23
16	you were going to value the Hulk Hogan sex tape, you	14:06:25
17	could do it in several different ways. Correct?	14:06:29
18	MR. VOGT: Objection to form.	14:06:30
19	THE WITNESS: There likely could be	14:06:32
20	several one or more than one way to do it. But,	14:06:35
21	again, I was not asked to value the sex tape, so I	14:06:37
22	don't know how exactly I would do that at this point	14:06:39
23	in time.	14:06:39
24	BY MR. BERRY:	14:06:40
25	Q. Right. But you could use the market	

1	approach. Right?	14:06:44
2	A. I would	14:06:45
3	MR. VOGT: Objection to form.	14:06:45
4	THE WITNESS: look at the income, cost,	14:06:48
5	and market approach, and any derivations thereof of	14:06:52
6	those approaches, and determine based on the context,	14:06:55
7	the information available, what the appropriate	14:06:58
8	approach to take would be.	14:06:59
9	But, again, I was not asked to do that, so I	14:07:02
10	don't know specifically which approach would be taken	14:07:05
11	for doing that.	14:07:06
12	BY MR. BERRY:	14:07:06
13	Q. Okay. Well, let's go through them.	14:07:08
14	For the cost approach, you would look at	14:07:11
15	what it would cost to buy a Hulk Hogan sex tape.	14:07:15
16	Right?	14:07:15
17	MR. VOGT: Objection to form.	14:07:16
18	THE WITNESS: What it would cost to buy a	14:07:17
19	sex tape? I'm not sure what you mean by that.	14:07:19
20	BY MR. BERRY:	14:07:19
21	Q. Well	14:07:19
22	MR. VOGT: Counsel	14:07:20
23	BY MR. BERRY:	14:07:21
24	Q how would you value the cost of a how	14:07:22
25	would you value a Hulk Hogan sex tape using the cost	

1	approach?	14:07:25
2	MR. VOGT: Objection to form.	14:07:26
3	Can I just have a standing objection	14:07:28
4	MR. BERRY: Yeah, yeah, yeah.	14:07:28
5	MR. VOGT: to all questions about valuing	14:07:31
6	the Hulk Hogan sex tape?	14:07:33
7	MR. BERRY: Yeah.	14:07:33
8	MR. VOGT: Okay.	14:07:34
9	THE WITNESS: So how would I go about	14:07:35
10	BY MR. BERRY:	14:07:36
11	Q. Valuing the Hulk Hogan sex tape using the	14:07:37
12	cost approach?	14:07:37
13	A. On a cost approach? Well, the cost approach	14:07:40
14	takes into account what it actually would cost to	14:07:42
15	develop that. So it would be, you'd be looking at	14:07:45
16	production costs, actor costs, how much time would go	14:07:51
17	into it. There's literally any number of variables	14:07:54
18	that would have to go into it, and I don't know	14:07:57
19	off off the top of my head how exactly we would go	14:08:01
20	about doing that.	14:08:01
21	Q. How would you look at it from a market	14:08:05
22	approach?	14:08:06
23	A. It would depend on the situation at hand.	14:08:11
24	Q. Would you look at the value of other	14:08:13
25	similarly situated assets?	

		1
1	A. You could look at other similarly situated	14:08:19
2	assets.	14:08:19
3	Q. So you might look at the value added by	14:08:22
4	other celebrity sex tapes?	14:08:24
5	A. That might be one thing to look at.	14:08:26
6	Q. You could look at how much value celebrity	14:08:32
7	sex tapes have added to a particular company. Right?	14:08:35
8	A. What do you mean?	14:08:35
9	Q. Well, you look here at value that Hulk Hogan	14:08:38
10	sex tape added to gawker.com. You could look and see	14:08:42
11	what the value added to another Web site for posting	14:08:45
12	a celebrity sex tape was. Right?	14:08:49
13	A. I suppose if there was information, you	14:08:50
14	could look at that, but I I don't know without	14:08:52
15	having actually done it.	14:08:54
16	Q. You could look at pornography sites as	14:08:59
17	comps. Right?	14:09:00
18	A. I don't know the comparability of the Hulk	14:09:04
19	Hogan sex tape and the pornography sites.	14:09:06
20	Q. But that's something you could do	14:09:07
21	right? to value?	14:09:08
22	A. If we're doing "could," I suppose anything	14:09:11
23	could happen.	14:09:17
24	Q. You could if you were valuing something	14:09:20
25	involving Hulk Hogan, you could use him as the common	

1	denominator. Right?	14:09:24
2	MR. VOGT: Objection to form.	14:09:25
3	THE WITNESS: What do you mean by that?	14:09:26
4	BY MR. BERRY:	14:09:26
5	Q. Well, here we're talking about a Hulk Hogan	14:09:29
6	sex tape. Right?	14:09:30
7	A. Is that	14:09:30
8	Q. Yes.	14:09:31
9	A. Where you	14:09:31
10	Q. We're talking about we're talking about a	14:09:33
11	Hulk Hogan	14:09:33
12	A. Yeah.	14:09:33
13	Q sex tape. Right?	14:09:34
14	A. Okay.	14:09:34
15	Q. So you could use as a common denominator in	14:09:37
16	the market approach Hulk Hogan and see what value	14:09:39
17	added Hulk Hogan is for a different medium. Right?	14:09:42
18	MR. VOGT: Objection to form.	14:09:43
19	THE WITNESS: How would you do that?	14:09:44
20	BY MR. BERRY:	14:09:45
21	Q. Well, see how much money folks made from	14:09:47
22	using Hulk Hogan's likeness in other contexts.	14:09:49
23	Right?	14:09:50
24	MR. VOGT: Objection to form.	14:09:50
25	THE WITNESS: For a sex tape? I don't know	

1	that he's done another sex tape.	14:09:55
2	BY MR. BERRY:	14:09:56
3	Q. No. To get the value of this sex tape, you	14:09:59
4	might look at other contexts to see what the value is	14:10:01
5	of Hulk Hogan. Right?	14:10:02
6	MR. VOGT: Objection to form.	14:10:03
7	THE WITNESS: I'd have to see. It	14:10:07
8	valuation is all context, and if you've looked at any	14:10:10
9	of the CLEs we've given or any of the presentations	14:10:13
10	or the articles we've written, I think many times	14:10:16
11	throughout those, the books, context is everything	14:10:19
12	when it comes to valuation.	14:10:22
13	So in your hypothetical here, I don't know.	14:10:25
14	I don't know because I haven't done it.	14:10:26
15	BY MR. BERRY:	14:10:27
16	Q. Well, in valuing rights of publicity	14:10:29
17	right? which you are a co-author of a book on now,	14:10:33
18	right? how do you measure rights of publicity?	14:10:35
19	What are different ways?	14:10:37
20	A. There are various measures.	14:10:38
21	Q. You might look at endorsement deals. Right?	14:10:40
22	A. You could look at endorsement deals, Twitter	14:10:43
23	followers, Facebook likes. Any number of metrics.	14:10:49
24	Q. How might somebody have been paid to appear	14:10:52
25	in a television show. You could look at that?	

1	A. To do what?	14:10:55
2	Q. To assess their right of publicity, the	14:10:58
3	value of the right of the publicity?	14:10:59
4	A. Depending on what the value of their right	14:11:01
5	of publicity we're looking at for. It depends on the	14:11:04
6	situation. It it depends. But you could, yeah.	14:11:08
7	Q. But in this analysis, you didn't look at the	14:11:10
8	value that Hulk Hogan added to anything other than	14:11:14
9	this gawker.com stuff. Right?	14:11:16
10	MR. VOGT: Objection to form.	14:11:17
11	THE WITNESS: We were asked to look at how	14:11:22
12	gawker.com benefited from posting the video, the Hulk	14:11:25
13	Hogan video, on their Web site. So that's what we	14:11:28
14	looked at.	14:11:28
15	BY MR. BERRY:	14:11:29
16	Q. So you didn't look at the value that was	14:11:31
17	added to the Jimmy Kimmel show when he was on it one	14:11:34
18	night. Right?	14:11:34
19	MR. VOGT: Objection to form.	14:11:35
20	THE WITNESS: I was not asked to do that.	14:11:35
21	BY MR. BERRY:	14:11:37
22	Q. And you didn't look at the value he added	14:11:39
23	when he was a host on American Gladiators. Right?	14:11:41
24	MR. VOGT: Objection to form.	14:11:42
25	THE WITNESS: We were not asked to do that.	

1	BY MR. BERRY:	14:11:44
2	Q. You didn't look at the added value to Viacom	14:11:46
3	when his reality program was on VH1. Right?	14:11:50
4	MR. VOGT: Objection to form.	14:11:51
5	THE WITNESS: Again, we weren't asked to do	14:11:52
6	that.	14:11:53
7	BY MR. BERRY:	14:11:53
8	Q. Do you know if any of those things were in	14:11:56
9	the range of what you valued the increase in Gawker	14:12:01
10	to here?	14:12:01
11	MR. VOGT: Objection to form.	14:12:02
12	THE WITNESS: Having not done the analysis,	14:12:03
13	there's no way for me to answer that question.	14:12:09
14	MR. BERRY: Why don't we take a quick break	14:12:10
15	here.	14:12:11
16	THE VIDEOGRAPHER: Off the record at 2:12.	14:12:14
17	(Recess taken.)	14:24:58
18	THE VIDEOGRAPHER: We're back on the record	14:25:00
19	at 2:25.	14:25:01
20	BY MR. BERRY:	14:25:15
21	Q. Have you ever reviewed the gawker.com	14:25:18
22	Web site?	14:25:19
23	A. I've been on the Web site, yes.	14:25:20
24	Q. Describe what kind of content's on the	14:25:22
25	Web site.	

1	A. Stories, photos, some videos. Some of it	14:25:29
2	gossip related, some of it news related. General	14:25:34
3	content stories.	14:25:35
4	Q. I want to talk to you about the comps that	14:25:43
5	you selected here. Other than the six companies that	14:25:49
6	you used as comps, did you consider any other	14:25:53
7	companies?	14:25:53
8	A. Sure. We were we looked for as many as	14:25:57
9	we could find.	14:25:58
10	Q. Which other companies did you look at?	14:26:00
11	A. So we started with a screening of thousands	14:26:05
12	of Web sites and filtered it down based on there's	14:26:10
13	three or four basic criteria that had to be met in	14:26:13
14	order for them to be considered comparables for us.	14:26:17
15	One was they had to be a content-based	14:26:19
16	Web site, so not an ECommerce or a subscription-based	14:26:24
17	Web site that we talked about earlier.	14:26:26
18	Two, they had to generate revenues, the	14:26:29
19	majority of the revenues through advertising.	14:26:32
20	Three, they had to have a publicly available	14:26:35
21	valuation through a reliable source, so not just some	14:26:41
22	article placed out there in the ether. It had to be	14:26:44
23	through a a true valuation presented. And then	14:26:46
24	they had to have accurate monthly unique user traffic	14:26:50
25	data.	

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1	So those four criteria had to be met. And	14:26:52
2	these were the only six that met that criteria.	14:26:55
3	Q. Did you look at that over some period of	14:27:00
4	time?	14:27:00
5	A. We went back as far as ten years looking for	14:27:03
6	those, or more. I don't know in fact, to be	14:27:07
7	honest, I don't know that we put a date filter on	14:27:10
8	there.	14:27:10
9	Q. And when you ran this filter, what did you	14:27:13
10	filter through? Like, did you were you using some	14:27:16
11	database or how	14:27:17
12	A. We use Capital IQ.	14:27:19
13	Q. What is Capital IQ?	14:27:21
14	A. Capital IQ, it's an S&P company, like	14:27:25
15	S&P 500, Standard & Poor's. They it's an	14:27:27
16	aggregator of financial data. They track	14:27:30
17	transactions, mergers and acquisition. They have	14:27:32
18	financial records. It's got a lot of information	14:27:35
19	about businesses in general.	14:27:37
20	Q. And so the process that you went through is	14:27:41
21	to ask Capital IQ for Web-based companies. Right?	14:27:46
22	A. Correct.	14:27:47
23	Q. And then applied these four filters to them?	14:27:49
24	A. Not all four of those. They don't have a	14:27:52
25	filter for monthly unique user traffic. We preferred	

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1	to use sites that had Quantcast data just because	14:27:59
2	that's the we have information for Gawker from.	14:28:02
3	So that was not a Capital IQ function.	14:28:04
4	Q. Hm-hm.	14:28:08
5	A. And neither is content-based Web site.	14:28:11
6	Q. Does it have a coding field for	14:28:14
7	content-based Web sites in Capital IQ?	14:28:16
8	A. As I just said, content-based Web site is	14:28:19
9	not	14:28:19
10	Q. Sorry.	14:28:19
11	A. Yeah.	14:28:20
12	Q. Yeah. In Capital IQ, is there a coding	14:28:22
13	field for Web sites?	14:28:24
14	A. I believe there's something for	14:28:25
15	Internet-based businesses. I think it's called	14:28:28
16	Internet-based, but it might be Web site. I don't	14:28:30
17	remember off the top of my head.	14:28:31
18	Q. But you used that as the an initial	14:28:33
19	filter?	14:28:34
20	A. Correct.	14:28:34
21	Q. And then from there, you made the draw on	14:28:39
22	content-based Web sites looking at the ones that came	14:28:40
23	back?	14:28:40
24	A. Looking at them. If they were subscription	14:28:43
25	based, then they were removed. And if they were	

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1	ECommerce sites like Amazon.com, then obviously those	14:28:48
2	were removed as well.	14:28:50
3	Q. And I guess through Capital IQ, you were	14:28:54
4	able to get publicly available valuation data?	14:28:56
5	A. Correct.	14:29:01
6	Q. And how did you determine whether the	14:29:05
7	Web sites generated their revenue through ads?	14:29:08
8	Was that through Capital IQ?	14:29:11
9	A. No. By looking at the Web sites and, if	14:29:12
10	necessary, going through their if we had to look	14:29:15
11	at a 10-K or some filing or just most of the	14:29:18
12	Web sites, they'll tell you how they generate their	14:29:20
13	revenue.	14:29:21
14	Q. And these were the only six that came back?	14:29:26
15	A. That is correct. That met all four	14 <b>:</b> 29:30
16	criteria.	14:29:52
17	Q. So you weren't able to look at any companies	14:29:54
18	that weren't able to get financing. Right?	14:29:58
19	A. We say that again? I'm sorry.	14:29:58
20	MR. VOGT: Objection to form.	14:29:59
21	BY MR. BERRY:	14:30:00
22	Q. So, I mean, in screening through these	14:30:01
23	comps, if a company failed in its effort to get	14:30:04
24	financing, you weren't able to look at that company.	14:30:04
25	Right?	

1	A. We only looked at companies that had a	14:30:12
2	valuation, a publicly available valuation. So	14:30:16
3	whether that's as a publicly traded company they have	14:30:18
4	a valuation or if there was some round of financing	14:30:21
5	or investment where there was a post-money valuation	14:30:24
6	included, so those that's how we got the	14:30:26
7	valuations.	14:30:27
8	Q. But you weren't able there were no weak	14:30:31
9	performing companies that weren't able to get	14:30:33
10	financing in this	14:30:34
11	MR. VOGT: Objection to form.	14:30:35
12	BY MR. BERRY:	14:30:36
13	Q analysis?	14:30:36
14	A. I don't know if they're weak performing or	14:30:38
15	exceptionally well performing and not getting the	14:30:41
16	financing, but if the if there was a valuation	14:30:43
17	that was made public, then we did not then	14:30:46
18	obviously we couldn't use it.	14:30:54
19	Q. In your report, you wrote that each of those	14:30:57
20	companies has a comparable Web site with similar	14:31:00
21	monetization potential. Right?	14:31:01
22	A. Correct.	14:31:01
23	Q. And you believe that they have similar	14:31:04
24	potential because they're all content-based Web sites	14:31:07
25	that generate revenue from advertising. Right?	

1	A. I believe they have the same potential	14:31:15
2	potentially have the same monetization potential	14:31:17
3	based on the fact that they are their value and	14:31:21
4	ultimately their revenue is generated as a function	14:31:25
5	of having unique users that go to their sites.	14:31:30
6	Q. But those users are only valuable to these	14:31:36
7	companies to the extent that that translates into	14:31:39
8	advertising revenue. Right?	14:31:40
9	MR. VOGT: Objection to form.	14:31:41
10	THE WITNESS: I think we talked about that	14:31:42
11	before and that's not necessarily the case.	14:31:44
12	BY MR. BERRY:	14:31:51
13	Q. Do all content-based Web sites that generate	14:31:53
14	revenue from advertising have similar monetization	14:31:56
15	potential?	14:31:57
16	A. They potentially have the same monetization	14:32:01
17	potential, sure.	14:32:01
18	Q. Why is that?	14:32:02
19	A. It's the future monetization potential. So	14:32:05
20	it's the potential to convert those users into	14:32:10
21	dollars later on through whether it's through	14:32:13
22	advertising means or through some other means that	14:32:16
23	that we're not aware of or the owners of those sites	14:32:19
24	are not aware of.	14:32:20
25	It's similar to you know, Facebook didn't	

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1	know how they were going to generate revenue and now	14:32:25
2	they're generating revenue. So it's it's the	14:32:27
3	potential in the future to generate that revenue	14:32:28
4	because you have a large user base.	14:32:31
5	Q. So the valuation of let me ask a	14:32:38
6	different way.	14:32:38
7	The value of a reader or user of slate.com	14:32:43
8	would be the same as usweekly.com. Right?	14:32:45
9	Like the monetization potential is the same.	14:32:47
10	Right?	14:32:48
11	MR. VOGT: Objection to form.	14:32:50
12	THE WITNESS: I don't know.	14:32:50
13	BY MR. BERRY:	14:32:51
14	Q. Is the value of a reader under this	14:32:55
15	similar monetization potential theory, would the	14:32:57
16	value of a reader of vanityfair.com be the same as	14:33:02
17	ESPN.com?	14:33:04
18	A. It could potentially. I'd have to look at	14:33:07
19	the actual information and the circumstances to make	14:33:09
20	an absolute determination on that, but it potentially	14:33:12
21	could.	14:33:13
22	Q. The same for like babycenter.com and	14:33:16
23	hollywoodreporter.com?	14:33:17
24	A. I'm not too familiar with those sites, so I	14:33:19
25	can't answer that.	

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1	Q. How about latimes.com and tampabay.com?	14:33:25
2	A. Possibly.	14:33:28
3	Q. But there are differences in users. Right?	14:33:32
4	MR. VOGT: Objection to form.	14:33:33
5	THE WITNESS: What do you mean?	14:33:33
6	BY MR. BERRY:	14:33:34
7	Q. Well, in advertising, some users are more	14:33:37
8	valuable than others. Right?	14:33:40
9	MR. VOGT: Objection to form.	14:33:40
10	THE WITNESS: I've heard that that can be	14:33:42
11	the case, yes. What specifically	14:33:42
12	BY MR. BERRY:	14:33:42
13	Q. So	14:33:45
14	A. What specifically are you referring to?	14:33:46
15	Q. Well, let's talk about something. There	14:33:48
16	might be differences in location of readers. Right?	14:33:51
17	A. For a newspaper?	14:33:52
18	Q. For a Web site.	14:33:56
19	A. Sure.	14:33:56
20	Q. Yeah, so somebody L.A. Times derives more	14:34:03
21	traffic from Los Angeles than the tampabay.com.	14:34:05
22	Right?	14:34:05
23	MR. VOGT: Objection to form.	14:34:06
24	THE WITNESS: I don't know. I'd have to	14:34:07
25	look at that, but I'm not going make an assumption on	

<b></b>		1
1	that.	14:34:10
2	BY MR. BERRY:	14:34:10
3	Q. Right, but	14:34:10
4	A. It's possible.	14:34:11
5	Q. It's possible. But the readership of those	14:34:13
6	places is of those Web sites is likely different	14:34:15
7	based on location. Right?	14:34:16
8	A. It could be.	14:34:17
9	MR. VOGT: Objection to form.	14:34:18
10	THE WITNESS: But I don't know.	14:34:18
11	BY MR. BERRY:	14:34:19
12	Q. You also could have differences in readers	14:34:22
13	based on their interest. Right?	14:34:23
14	MR. VOGT: Objection to form.	14:34:24
15	THE WITNESS: You could.	14:34:25
16	BY MR. BERRY:	14:34:25
17	Q. So readers of like babycenter.com might be	14:34:31
18	interested in pregnancy and parenting. Right?	14:34:33
19	MR. VOGT: Objection to form.	14:34:34
20	THE WITNESS: I don't know what	14:34:37
21	babycenter.com is, but they could.	14:34:38
22	BY MR. BERRY:	14:34:38
23	Q. Are you are you familiar with the	14:34:42
24	knot.com, the wedding?	14:34:43
25	A. I am.	

1	Q. Okay. So people who are interested in	14:34:45
2	weddings would go to the knot.com. Right?	14:34:48
3	MR. VOGT: Objection to form.	14:34:49
4	THE WITNESS: Or people that are going to	14:34:50
5	weddings. It's not just people that are having	14:34:52
6	weddings but	14:34:53
7	BY MR. BERRY:	14:34:53
8	Q. But somebody who's interested	14:34:54
9	A it's possible.	14:34:54
10	Q in weddings is going to the knot.com.	14:34:58
11	Right?	14:34:58
12	MR. VOGT: Objection to form.	14:34:59
13	THE WITNESS: Interested in getting married?	14:35:00
14	BY MR. BERRY:	14:35:00
15	Q. Interested in weddings.	14:35:01
16	A. Just weddings in general?	14:35:02
17	Q. Well, that's what you said. You might be	14:35:04
18	going to a wedding, you might be getting married.	14:35:05
19	A. There's some yeah, there's some tie to a	14:35:08
20	wedding, sure.	14:35:09
21	Q. But you're not going there to read celebrity	14:35:11
22	gossip, are you?	14:35:12
23	A. I don't know if I don't know if the	14:35:14
24	knot.com has celebrity gossip on it.	14:35:16
25	Q. Readers of Hollywood Reporter are folks who	
		]

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1	are interested in the entertainment industry. Right?	14:35:20
2	MR. VOGT: Objection to form.	14:35:21
3	THE WITNESS: I don't read The Hollywood	14:35:23
4	Reporter, so I don't know.	14:35:24
5	BY MR. BERRY:	14:35:29
6	Q. Okay. But different advertisers would value	14:35:33
7	the knot.com differently based on the interests of	14:35:37
8	the likely readers of that site. Right?	14:35:38
9	MR. VOGT: Objection to form.	14:35:39
10	THE WITNESS: It's potential. It's	14:35:42
11	possible.	14:35:43
12	BY MR. BERRY:	14:35:43
13	Q. Right. So, I mean, but that's basically how	14:35:46
14	advertising works. Like somebody who sells wedding	14:35:48
15	dresses would advertise on the knot.com. Correct?	14:35:51
16	MR. VOGT: Objection to form.	14:35:53
17	THE WITNESS: I presumably. I wouldn't	14:35:53
18	know.	14:35:55
19	BY MR. BERRY:	14:35:55
20	Q. But they wouldn't advertise on ESPN.com?	14:35:58
21	A. I don't know.	14:35:58
22	MR. VOGT: Objection to form.	14:35:59
23	THE WITNESS: I don't know if that's true or	14:36:01
24	not.	14:36:01
25	BY MR. BERRY:	

1	Q. Advertisers try and target their ads to a	14:36:05
2	particular market, don't they?	14:36:06
3	MR. VOGT: Objection to form.	14:36:07
4	THE WITNESS: I'm not an advertising expert,	14:36:08
5	so I	14:36:09
6	BY MR. BERRY:	14:36:09
7	Q. But you're saying that Web sites	14:36:10
8	A. Probably.	14:36:10
9	Q content-based	14:36:10
10	A. Probably.	14:36:18
11	Q Web sites have simple	14:36:18
12	THE REPORTER: Hold on. There is	
13	overtalking in the record and it will be reflected as	
14	such and it's getting a little bit worse. One at a	
15	time. Thank you.	
16	MR. BERRY: You go first.	
17	THE REPORTER: Somebody pick up with a	
18	question.	14:36:23
19	THE WITNESS: Yeah, go ahead, you go first.	14:36:23
20	BY MR. BERRY:	14:36:27
21	Q. Well, you're valuing you're saying that	14:36:30
22	Web sites have content-based Web sites have	14:36:33
23	similar monetization potential, but that's based on	14:36:35
24	advertising revenue. But you don't know anything	14:36:37
25	about how advertising works. Right?	

1	MR. VOGT: Objection to form.	14:36:41
2	THE WITNESS: No, it's not just based on	14:36:43
3	advertising revenue. We talked about this.	14:36:45
4	It's advertising revenue is one part of	14:36:48
5	that, but it's also the future potential which could	14:36:50
6	be beyond advertising. So I just want to make that	14:36:55
7	clear.	14:36:56
8	BY MR. BERRY:	14:36:57
9	Q. But the Web sites that you looked at as	14:37:00
10	comps were all generated their revenue principally	14:37:03
11	from advertising. Right?	14:37:05
12	A. Through advertising, yes.	14:37:06
13	Q. And the way that advertising works is that	14:37:19
14	advertisers try and target their ads to specific	14:37:23
15	markets. Right?	14:37:23
16	MR. VOGT: Objection to form.	14:37:24
17	THE WITNESS: Again, I'm not an advertising	14:37:28
18	expert, but that's my general understanding.	14:37:31
19	BY MR. BERRY:	14:37:32
20	Q. So they might target certain demographics.	14:37:35
21	Correct?	14:37:35
22	MR. VOGT: Objection to form.	14:37:36
23	THE WITNESS: They could.	14:37:38
24	BY MR. BERRY:	14:37:40
25	Q. Right. So did you look at whether the comps	

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1	are actually able to monetize their unique users?	14:37:52
2	A. What do you mean by that?	14:37:53
3	Q. Well, when you were looking at the comps,	14:37:57
4	did you look at whether they were actually able to	14:37:59
5	derive revenue from their unique users?	14:38:01
6	MR. VOGT: Objection to form.	14:38:02
7	THE WITNESS: I'm not I'm not sure how	14:38:05
8	let's look at the comps. So how would what	14:38:09
9	specifically are you asking? I'm not I'm not	14:38:10
10	I'm not understanding the question. I apologize.	14:38:13
11	BY MR. BERRY:	14:38:14
12	Q. For any for a Bleacher Report, did you	14:38:17
13	look at how it generates revenue from its unique	14:38:21
14	users?	14:38:21
15	A. Well, all of the comps, as we discussed,	14:38:25
16	generate revenue through advertising.	14:38:28
17	Q. Did you look at any of the comps' ad	14:38:31
18	inventory?	14:38:32
19	A. Ad inventory? I don't have that data.	14:38:34
20	Q. Do you know what ad inventory is?	14:38:40
21	A. I don't even know what that is.	14:38:41
22	Q. Did you look at Gawker's ad inventory?	14:38:42
23	A. What is "ad inventory"?	14:38:44
24	Q. Do you know what kind of ads the comps use?	14:38:50
25	A. What kind of ads?	

1	Q. (Nods head.)	14:38:52
2	A. I don't know.	14:38:52
3	Q. Do you know what kind of ads Gawker uses?	14:38:56
4	A. I don't know.	14:38:57
5	Q. Do you know what percentage of the comps'	14:39:00
6	Web pages have ads on them?	14:39:04
5	A. I don't know.	14:39:04
6	Q. Do you know what percentage of Gawker's Web	14:39:08
2	pages have ads on them?	14:39:09
10	A. No.	14:39:09
11	Q. Do you know how many ads per Web page the	14:39:14
12	comps sell?	14:39:14
13	A. No.	14:39:14
14	Q. Do you know how many ads per page Gawker	14:39:17
15	sells?	14:39:18
16	A. No.	14:39:18
17	Q. If you were actually interested in	14:39:21
18	monetizing users, wouldn't that kind of information	14:39:24
19	be relevant?	14:39:25
20	MR. VOGT: Objection to form.	14:39:25
21	THE WITNESS: If I was interested in	14:39:27
22	monetizing users, I'd I might want to know that,	14:39:31
23	but I'm not here to monetize those users.	14:39:35
24	BY MR. BERRY:	14:39:35
25	Q. But in figuring out the potential, you'd	

1	want to understand that data, too, no?	14:39:40
2	MR. VOGT: Objection to form.	14:39:41
3	THE WITNESS: The potential, again, is based	14:39:42
4	on having a large unique user set. It's having	14:39:47
5	it's having those monthly unique users that gives you	14:39:51
6	the potential.	14:39:53
7	BY MR. BERRY:	14:39:53
8	Q. Regardless of the users' demographics.	14:39:56
9	Right?	14:39:56
10	MR. VOGT: Objection to form.	14:39:58
11	THE WITNESS: I have not seen any data that	14:39:59
12	shows the demographics are that that much	14:40:02
13	different.	14:40:03
14	BY MR. BERRY:	14:40:03
15	Q. Regardless of location of readers. Right?	14:40:06
16	MR. VOGT: Objection to form.	14:40:07
17	THE WITNESS: Readers regardless of what?	14:40:08
18	BY MR. BERRY:	14:40:08
19	Q. The location of where most of your readers	14:40:10
20	are?	14:40:10
21	A. What is regardless?	14:40:11
22	Q. The monetization potential.	14:40:13
23	A. Can you ask the whole question? I'm sorry.	14:40:15
24	Q. In your analysis, it's irrelevant where the	14:40:20
25	location of readers are to a Web site's monetization	

1	potential. Right?	14:40:24
2	MR. VOGT: Objection to form.	14:40:25
3	THE WITNESS: This analysis stands, yes,	14:40:30
4	without that analysis that you're talking about.	14:40:32
5	BY MR. BERRY:	14:40:33
6	Q. So you didn't consider the demographic	14:40:40
7	composition of the comps' users and looked to see if	14:40:43
8	that was similar to Gawker's users, did you?	14:40:46
9	A. We considered demographics, but there was	14:40:48
10	nothing to show that the demographics of the	14:40:51
11	different comp sites we had based on the information	14:40:54
12	we had would change our analysis at all.	14:40:58
13	Q. What did you look at to determine whether it	14:41:02
14	would affect the valuation at all?	14:41:06
15	A. There was some demographic information on	14:41:08
16	Quantcast we looked at.	14:41:09
17	Q. Right. And how did that factor into whether	14:41:12
18	the value of Gawker would change?	14:41:16
19	A. It didn't. There was not sufficient	14:41:18
20	information or evidence that there would be any	14:41:22
21	change in our analysis based on the demographic	14:41:25
22	information.	14:41:26
23	Q. So	14:41:27
24	A. Can we take a break? I'm just going to shut	14:41:30
25	this off.	

1	Q. Okay.	14:41:32
2	THE VIDEOGRAPHER: Okay. Let's go off the	14:41:33
3	record at 2:41.	14:41:36
4	(Off the record.)	14:42:09
5	THE VIDEOGRAPHER: Back on the record at	14:42:18
6	2:42.	14:42:19
7	BY MR. BERRY:	14:42:21
8	Q. So in your analysis, each unique user would	14:42:25
9	be valued the same. Right?	14:42:28
10	A. In this analysis that I've done?	14:42:29
11	Q. (Nods head.)	14:42:30
12	A. Each unique user is the same, yes.	14:42:32
13	Q. And for these purposes, the value of a	14:42:37
14	Gawker unique user is assumed to be the same as a	14:42:39
15	Bleacher Report user. Right?	14:42:43
16	I mean when you're looking	14:42:44
17	A. No.	14:42:44
18	Q at the comps.	14:42:45
19	A. No. That's not how we did it.	14:42:48
20	So we looked at if you go to page 13 of	14:42:51
21	my report, Exhibit whatever exhibit it is, 1	14:42:58
22	well, you know what exhibit it is. If you look at	14:43:01
23	Figure 2, we're not saying it's the same as Bleacher	14:43:06
24	because Bleacher Report has the 6.64 multiple.	14:43:09
25	Right?	

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1	Q. Right, right. No, that's a fair point.	14:43:11
2	A. So not saying that.	14:43:12
3	Q. But on the low end, it would have the same	14:43:14
4	as BuzzFeed. Right?	14:43:16
5	A. On the low end, yeah.	14:43:17
6	Q. And then on the average end, it'd have the	14:43:19
7	composite	14:43:20
8	A. The average	14:43:21
9	Q average?	14:43:21
10	A of the 6.	14:43:22
11	Q. Right.	14:43:25
12	Did you look at the distribution of	14:43:27
13	visitors' income for the comps to see if they were	14:43:30
14	the same as Gawker?	14:43:31
15	A. We did not.	14:43:33
16	Q. Do you see whether the average user of these	14:43:37
17	Web sites was wealthier than the average for Gawker?	14:43:40
18	A. We did not.	14:43:41
19	Q. Did you look at the distribution of users'	14:43:44
20	age for the comps to see if they were the same as	14:43:46
21	Gawker?	14:43:47
22	A. We did look at some age demographics, yes.	14:43:49
23	Q. For which sites?	14:43:51
24	A. I believe Quantcast had information for	14:43:53
25	Bleacher Report, grandparents.com, and Gawker. I	

think those three.	14:44:00
Q. But that didn't factor into the analysis?	14:44:04
A. Well, we saw showed that there's no	14:44:09
indication that age demographics would have any	14:44:13
impact on the valuation. Therefore it was not a	14:44:18
pertinent set of data to be used that would adjust	14:44:21
our valuation in any way.	14:44:22
Q. Did you look at whether users' educational	14:44:25
background for the comps was comparable to Gawker?	14:44:28
A. We did not.	14:44:28
Q. For the comps, did you research how long	14:44:32
each user spent on the site per visit?	14:44:35
A. Did not have that data.	14:44:37
Q. Did you research whether the users were	14:44:38
people who regularly visited the Web site?	14:44:41
A. We did not have that data.	14:44:42
We did ask for Google Analytics data and	14:44:47
Vastly data from your client, but we have not	14:44:49
received any of that.	14:44:50
Q. Right. But for the	14:44:53
A. So we'd have to see the data for Gawker in	14:44:57
order to compare it to data from the comps.	14:45:00
Otherwise, it's we're drawing a conclusion based	14:45:03
on not having, to use your analogy, apples to apples.	14:45:06
Right?	
	<ul> <li>Q. But that didn't factor into the analysis?</li> <li>A. Well, we saw showed that there's no indication that age demographics would have any impact on the valuation. Therefore it was not a pertinent set of data to be used that would adjust our valuation in any way.</li> <li>Q. Did you look at whether users' educational background for the comps was comparable to Gawker?</li> <li>A. We did not.</li> <li>Q. For the comps, did you research how long each user spent on the site per visit?</li> <li>A. Did not have that data.</li> <li>Q. Did you research whether the users were people who regularly visited the Web site?</li> <li>A. We did not have that data.</li> <li>We did ask for Google Analytics data and Vastly data from your client, but we have not received any of that.</li> <li>Q. Right. But for the</li> <li>A. So we'd have to see the data for Gawker in order to compare it to data from the comps.</li> <li>Otherwise, it's we're drawing a conclusion based on not having, to use your analogy, apples to apples.</li> </ul>

		1
1	And so we asked for that data and if we	14:45:09
2	receive it, I'd be happy to go back and reanalyze and	14:45:12
3	reassess based on that data, but we haven't we	14:45:15
4	haven't received it.	14:45:16
5	Q. Did you look on Quantcast to see what the	14:45:19
6	distribution of each Web site's users were considered	14:45:24
7	addicts?	14:45:25
8	A. I have not seen that, no. I did see	14:45:26
9	something I think on the pages you sent over on	14:45:28
10	Thursday.	14:45:29
11	Q. Okay. But that was not considered in this	14:45:31
12	analysis?	14:45:31
13	A. Not factored in.	14:45:33
14	Q. Did you consider whether the people who were	14:45:37
15	visiting these Web sites only visited occasionally?	14:45:39
16	A. No.	14:45:39
17	Q. So you didn't look on Quantcast to determine	14:45:41
18	if they were passers-by?	14:45:44
19	A. No.	14:45:44
20	Q. For the comps, did you research how users	14:45:48
21	interact with the Web sites?	14:45:50
22	A. What do you mean?	14:45:50
23	Q. Whether they can post content?	14:45:54
24	A. No.	14:45:55
25	Q. Did you research how often they post	

1	content?	14:45:59
2	A. No.	14:45:59
3	Q. Did you research how many users post	14:46:02
4	comments on those sites?	14:46:04
5	A. No.	14:46:04
6	Q. For the comps, did you look at how long the	14:46:08
7	companies had been in existence?	14:46:13
8	A. We did look at their the date that they	14:46:15
9	were started, I believe.	14:46:16
10	Q. Did that factor into your analysis at all?	14:46:18
11	A. No.	14:46:18
12	Q. So did you consider whether a company was a	14:46:23
13	startup?	14:46:23
14	A. No.	14:46:29
15	Q. Did you look at the specific kinds of	14:46:30
16	content each of the comps posted?	14:46:32
17	A. I looked at the content of each of the	14:46:34
18	sites, yes.	14:46:35
19	Q. Did you look to see if the kinds of content	14:46:37
20	they posted were the same as Gawker?	14:46:39
21	A. They're all content, so I did look at the	14:46:42
22	sites, yes.	14:46:43
23	Q. Did you see if the kinds of content that	14:46:46
24	they posted was the same as Gawker?	14:46:48
25	A. I'm not sure what you mean.	
L		_

	1 Q. Well, earlier you told me, I think, that	14:46:51
	2 Gawker posts news, gossip, photos, videos. Did you	14:46:55
	3 look to see whether these comps posted those kinds of	14:46:59
	4 things?	14:47:00
	5 A. Yes.	14:47:00
	6 Q. Did they?	14:47:01
	7 A. To some degree, yes.	14:47:02
	8 Q. For the comps, did you look at whether the	14:47:09
	9 average monthly unique users were increasing?	14:47:13
1	0 A. We did look at historical information on	14:47:16
1	1 user traffic, yes.	14:47:16
1	2 Q. Did you look at the rate of increase?	14:47:20
1	3 A. We did look at the rate of increase.	14:47:22
1	4 Q. Did that factor into your analysis at all?	14:47:28
1	5 A. Not to any effect of the conclusions we've	14:47:32
1	6 reached.	14:47:32
1	7 Q. Did you compare the rates of increase for	14:47:35
1	8 the comps to Gawker's trends for the number of users	14:47:38
1	9 that were visiting gawker.com?	14:47:40
2	0 A. No.	14:47:41
2	1 Q. I want to go through some of the specific	14:47:55
2	2 comps and talk about them for a couple minutes.	14:47:58
2	3 A. Sure.	14:47:59
2	4 Q. The Bleacher Report I think we'll just go	14:48:04
2	5 through the order that they're discussed in your	

	1 report on page 12 and 13.	14:48:09
2	2 A. Okay.	14:48:09
3	Q. Bleacher Report is a sports media Web site.	14:48:09
4	4 Right?	14:48:13
Ę	5 A. That's correct.	14:48:13
6	6 Q. So what kind of content does it post?	14:48:16
	7 A. Typically sports-related content.	14:48:18
8	8 Q. Like what kinds of things?	14:48:23
9	9 A. They have articles on trades happening,	14:48:26
10	0 recaps of games, stories on players. Maybe even some	14:48:31
11	l gossip on players, things happening. You know,	14:48:34
12	2 anything really relating to sports.	14:48:36
13	Q. In August 2012, Turner Broadcasting System	14:48:42
14	4 bought Bleacher Report. Right?	14:48:45
15	5 A. That is correct.	14:48:45
16	6 Q. And the value of that deal was	14:48:49
17	7 170 million or sorry. Yeah, the value of that	14:48:51
18	8 deal was let me start over.	14:48:53
19	9 When Turner Broadcasting System bought	14:48:58
20	0 Bleacher Report, the value of that deal was	14:48:59
21	1 \$170 million. Right?	14:49:00
22	2 A. Correct.	14:49:01
23	Q. Were you involved in that transaction?	14:49:04
24	4 A. No.	14:49:05
25	5 Q. Did you look at any of the documents from	

1	that transaction to see how that valuation was		
2	reached?		14:49:11
3	Α.	We did not have any information from that,	14:49:12
4	no.		14:49:13
5	Q.	Do you know whether it was reached through	14:49:17
6	assessin	g average monthly unique users?	14:49:20
7	Α.	I don't have that information.	14:49:22
8	Q.	So you don't know one way or the other?	14:49:25
9	Α.	I don't have that information.	14:49:26
10	Q.	Do you know whether it was evaluated using	14:49:28
11	the inco	me approach?	14:49:29
12	Α.	I don't know that.	14:49:30
13	Q.	Did you look at Bleacher Report's balance	14:49:34
14	sheet?		14:49:34
15	Α.	I did not.	14:49:34
16	Q.	Did you look at its income statement?	14 <b>:</b> 49:36
17	Α.	I did not.	14:49:37
18	Q.	Did you review any of its financials?	14:49:39
19	Α.	I don't believe we did, no.	14:49:41
20	Q.	Do you know what its revenue was at the time	14:49:45
21	it was s	old?	14:49:46
22	Α.	I do not.	14:49:49
23	Q.	Do you know what its profit was at the time	14:49:51
24	it was s	old?	14:49:51
25	Α.	I do not.	

1	Q. Do you know whether its valuation was based	14:49:56
2	on an expectation of future growth?	14:49:58
3	A. I can't know that for certain, but I can I	14:50:03
4	think safely say that most purchases are made with	14:50:08
5	the understanding that there's going to be some	14:50:09
6	future revenue or earnings generated from that.	14:50:15
7	Q. But you don't know one way or another with	14:50:17
8	respect to Bleacher Report?	14:50:18
9	A. I don't have any details pertaining to that	14:50:20
10	other than what's presented in my report.	14:50:22
11	Q. I'm going to be asking you some questions	14:50:24
12	that refer to documents that are referenced in an	14:50:28
13	Exhibit 3 to your report.	14:50:29
14	A. Sure.	14:50:29
15	Q. So if you want to grab that, we can go	14:50:32
16	through the key, decoding all these things.	14:50:35
17	For Bleacher Report, the monthly unique data	14:50:39
18	source was document 43. Right?	14:50:45
19	A. Yes.	14:50:45
20	MR. BERRY: I'd like to mark what I believe	14:51:08
21	is document number 43 as Exhibit 180.	14:51:08
22	(The document referred to was	14:51:37
23	marked as Exhibit 180.)	14:51:37
24	BY MR. BERRY:	14:51:37
25	Q. The document that is now marked as	

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1	Exhibit 180 is document 43 from your report?	14:51:45
2	A. It looks to be, yes.	14:51:47
3	Q. All right. If you turn to the page the	14:51:50
4	second page, this is a Quantcast printout concerning	14:51:57
5	Bleacher Report data. Correct?	14:51:59
6	A. Yes.	14:52:00
7	Q. And this would show the average number of	14:52:02
8	unique users over a period of time?	14:52:08
9	A. Yes.	14:52:08
10	Q. And the time period that you were looking at	14:52:10
11	was the twelve-month period preceding August 2012.	14:52:15
12	Right?	14:52:15
13	A. Right.	14:52:16
14	Q. On this chart, is it fair to say that there	14:52:20
15	is a steep increase during that time period?	14:52:26
16	MR. VOGT: Objection to form.	14:52:28
17	THE WITNESS: I don't know if you'd call	14:52:31
18	that a steep increase, but it's it looks to be	14:52:33
19	increasing almost linearly.	14:52:36
20	BY MR. BERRY:	14:52:38
21	Q. Linearly, meaning upward?	14:52:41
22	A. Linearly, meaning in a straight line. I	14:52:43
23	mean, there's a slight a slight upwards curve to	14:52:46
24	it, but I don't know that I would call it	14:52:54
25	exceptional.	

1	MR. BERRY: I'd like to mark as document	14:52:58
2	Exhibit 181.	14:52:58
3	(The document referred to was	14:53:10
4	marked as Exhibit 181.)	14:53:10
5	BY MR. BERRY:	14:53:11
6	Q. This is a Quantcast printout from	14:53:14
7	Bleacher Report that shows the time period from	14:53:19
8	August 1, 2011 through July 30th, 2012, which is the	14:53:24
9	same period that you looked at. Right?	14:53:26
10	A. That is correct.	14:53:30
11	Q. And how many unique visitors went to	14:53:40
12	Bleacher Report in August of 2011?	14:53:41
13	A. August, looks like 12,152,540.	14:53:52
14	MR. BERRY: Now, I'd like to mark as	14:53:56
15	Exhibit 182.	14:53:56
16	(The document referred to was	14:54:09
17	marked as Exhibit 182.)	14:54:09
18	BY MR. BERRY:	14:54:12
19	Q. Exhibit 182 is a Quantcast printout showing	14:54:15
20	the monthly unique users for that same period of time	14:54:18
21	with the data broken out for July of 2012.	14:54:23
22	What was the number of uniques in July of	14:54:27
23	2012?	14:54:27
24	A. Twenty just over 25 million.	14:54:29
25	Q. So in that twelve-month period, the number	
L		1

1	of unique	e visitors to Bleacher Report more than	14:54:35
2	doubled.	Right?	14:54:36
3	Α.	That's safe to say.	14:54:50
4	Q.	You can set that aside.	14:54:51
5	Α.	All Bleacher Report ones?	14:54:53
6	Q.	Yeah, we'll move on to BuzzFeed.	14:54:55
7	Α.	Okay.	14:54:56
8	Q.	BuzzFeed is the second comp that you looked	14:55:03
9	at. Rigł	nt?	14:55:03
10	Α.	Correct.	14:55:04
11	Q.	It's a media company that posts 700 pieces	14:55:07
12	of conter	nt a day. Correct?	14:55:10
13	Α.	Sounds close to, yes.	14:55:11
14	Q.	Well, that's what your report says. Right?	14:55:16
15	Α.	Yes.	14:55:17
16	Q.	So is that right?	14:55:19
17	Α.	Sounds accurate and it looks accurate, so.	14:55:21
18	Q.	Do you know how many pieces of content	14:55:23
19	Gawker po	osts each day?	14:55:25
20	Α.	I don't know exactly.	14:55:26
21	Q.	Have you ever been on BuzzFeed's Web site?	14:55:30
22	Α.	I have.	14:55:31
23	Q.	What kind of content does it post?	14:55:34
24	Α.	Entertainment, social news, news. General	14:55:39
25	content-	related topics. Articles.	

		]
1	Q. Do you know how long BuzzFeed has been in	14:55:47
2	existence?	14:55:49
3	A. I don't know exactly how many years, no.	14:55:51
4	Q. According to the report, in August 2014,	14:55:59
5	BuzzFeed received \$50 million in funding in a	14:56:02
6	Series E round of funding. Is that right?	14:56:04
7	A. That's correct.	14:56:04
8	Q. What is a Series E round of funding?	14:56:07
9	A. It's multiple rounds of funding they must	14:56:10
10	have had. And so this was a later round of funding	14:56:13
11	where they raised 50 million in capital with a post	14:56:15
12	money valuation of 850 million.	14:56:17
13	Q. And were you involved in that transaction?	14:56:19
14	A. No.	14:56:20
15	Q. And so after this funding, BuzzFeed was	14:56:24
16	valued at I think this is what you said at	14:56:27
17	\$850 million?	14:56:27
18	A. Post money valuation, yes.	14:56:29
19	Q. Did you look at any documents to see how	14:56:32
20	that valuation was reached?	14:56:33
21	A. There was no documentation as to	14:56:37
22	calculations or valuations done for that, no.	14:56:41
23	Q. Do you know whether it was reached through	14:56:43
24	assessing average monthly unique users?	14:56:46
25	A. I don't know for sure.	

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1	Q. Do you know whether it was evaluated using	14:56:54
2	the income approach?	14:56:56
3	A. That, I don't know.	14:56:57
4	Q. Did you look at BuzzFeed's balance sheet?	14:57:00
5	A. No.	14:57:00
6	Q. Did you look at its income statement?	14:57:02
7	A. No.	14:57:03
8	Q. Did you review any of its financials?	14:57:05
9	A. I don't think so, no.	14:57:09
10	Q. Do you know what its revenue was at the	14:57:13
11	time?	14:57:13
12	A. I do not.	14:57:14
13	Q. Do you know what its profit was at the time?	14:57:16
14	A. I do not.	14:57:17
15	Q. Do you know whether its valuation was based	14:57:21
16	on an expectation of future growth?	14:57:22
17	A. Again, I think that any purchaser is	14:57:25
18	expecting it to grow and earn additional revenues and	14:57:28
19	profits in the future, but I don't know for certain,	14:57:31
20	no.	14:57:31
21	Q. For BuzzFeed on Exhibit 3, it says that your	14:57:38
22	source for monthly unique data source was	14:57:41
23	document 44. Do you see that?	14:57:41
24	A. Yes.	14:57:42
25	MR. BERRY: I'd like to mark as Exhibit 183	

[	*****	
1	this document that you're being handed.	14:58:04
2	(The document referred to was	14:58:06
3	marked as Exhibit 183.)	14:58:06
4	BY MR. BERRY:	14:58:07
5	Q. Is Exhibit 183 document number 44 from	m your 14:58:10
6	report?	14:58:14
7	A. Looks like it, yes.	14:58:15
8	Q. And the second page on there shows aga	ain 14:58:23
9	Quantcast data. Right?	14:58:24
10	A. Right.	14:58:24
11	Q. And this data in page 2 is a chart the	at 14:58:27
12	shows the number of unique users per month. R	ight? 14:58:31
13	A. Correct.	14:58:31
14	Q. And how would you describe the number	of 14:58:36
15	the growth of unique users prior to the time of	f the 14:58:41
16	valuation?	14:58:43
17	A. Prior to the time of valuation?	14:58:45
18	Q. (Nods head.) In the twelve-month a	sorry. 14:58:48
19	How would you describe the growth of	unique 14:58:52
20	users in the twelve-month period preceding the	14:58:57
21	valuation?	14:58:57
22	A. So August 10th. So pretty healthy gro	owth. 14:59:05
23	Q. Did you factor that into your analysi:	s at 14:59:08
24	all?	14:59:08
25	A. No.	

1	MR. BERRY: I'd like to mark as Exhibit 184.	14:59:24
2	(The document referred to was	14:59:24
3	marked as Exhibit 184.)	14:59:24
4	BY MR. BERRY:	14:59:39
5	Q. This is Quantcast data showing the average	14:59:43
6	number of unique users from August 2013 through	14:59:47
7	July 2014. That's the same period that you used?	14:59:55
8	A. I'm not seeing through July. I'm seeing	14:59:57
9	August	14:59:59
10	MR. BERRY: Right. Why don't we do it this	15:00:00
11	way. I'll mark as Exhibit 185.	15:00:13
12	(The document referred to was	15:00:13
13	marked as Exhibit 185.)	15:00:13
14	BY MR. BERRY:	15:00:14
15	Q. This is Quantcast data. It's the same chart	15:00:16
16	with monthly unique users broken out for July 2014.	15:00:20
17	And 184 shows unique users as of August 2013.	15:00:26
18	Do you see that?	15:00:27
19	A. This 184 shows August 1 to August 30th, and	15:00:30
20	185 shows July 1 to July 30th, 2014.	15:00:34
21	Q. Right. It breaks out the data of unique	15:00:37
22	users for those two dates. Correct?	15:00:38
23	A. Right.	15:00:39
24	Q. But the chart itself is the same. It shows	15:00:41
25	the twelve-month period that you used in your	

1	analysis. Right?	15:00:49
2	It's a little hard to tell.	15:00:50
3	A. It's hard to tell, but I'm going to take	15:00:52
4	your word for it. It looks about correct.	15:00:54
5	Q. Okay. So in August 2013, how many unique	15:00:59
6	users did BuzzFeed have that month?	15:01:00
7	A. Almost 84 million.	15:01:01
8	Q. And looking at July 2014, how much did it	15:01:06
9	have?	15:01:07
10	A. Almost 159 million.	15:01:09
11	Q. So it had almost doubled the number of	15:01:12
12	unique users in a twelve-month period. Right?	15:01:15
13	A. Not quite doubled, but almost.	15:01:31
14	Are we done with that?	15:01:33
15	Q. Yeah, yeah.	15:01:34
16	Are you aware that BuzzFeed is the	15:01:36
17	seventh-ranked site by viewers in the United States	15:01:39
18	according to Quantcast?	15:01:42
19	MR. VOGT: Objection to form.	15:01:42
20	THE WITNESS: I believe I might have seen	15:01:45
21	something to that effect.	15:01:46
22	BY MR. BERRY:	15:01:46
23	Q. Did that factor into the value of the site	15:01:48
24	at all?	15:01:51
25	A. No.	
L		

		]
1	Q. Other than the fact that they have just a	15:01:56
2	large number of unique users, that would value into	15:01:59
3	any that would affect any site's value. Right?	15:02:02
4	A. Sure.	15:02:03
5	Q. The next comp you used is	15:02:07
6	huffingtonpost.com. Right?	15:02:08
7	A. That is correct.	15:02:08
8	Q. It's a media company that posts content to	15:02:12
9	the Web as well. Correct?	15:02:12
10	A. It's a content-based Web site media company,	15:02:15
11	yes.	15:02:15
12	Q. Do you know how many pieces of content it	15:02:17
13	posts each day?	15:02:17
14	A. I don't.	15:02:18
15	Q. Have you ever been on that site?	15:02:20
16	A. I have.	15:02:20
17	Q. What kind of content does it post?	15:02:24
18	A. News, entertainment. I think they even have	15:02:26
19	some sports, politics. General, you know, content	15:02:31
20	regarding a lot of different topics.	15:02:32
21	Q. In March 2011, AOL acquired Huffington Post	15:02:39
22	for \$295.9 million. Right?	15:02:43
23	A. That is correct.	15:02:43
24	Q. Were you involved in that transaction?	15:02:44
25	A. No.	

	1 Q.	Did you look at any of the deal documents	15:02:48
	2 for that	transaction to see how the valuation was	15:02:50
	3 reached?		15:02:52
	4 A.	We did not.	15:02:52
	5 Q.	Do you know whether it was reached through	15:02:55
	6 assessin	g average monthly unique users?	15:02:58
	7 A.	I do not.	15:02:58
	8 Q.	Do you know whether it was reached through	15:03:02
	9 using the	e income approach?	15:03:03
1	0 A.	I do not.	15:03:04
1	1 Q.	Do you know whether it was reached based on	15:03:07
1	2 an expec	tation of future growth?	15:03:09
1	3 A.	Again, I think that the buyer is expecting	15:03:13
1	4 there to	be future growth, revenue and profit	15:03:15
1	5 potentia	l from it. But I don't know for certain.	15:03:19
1	6 Q.	Did you look at Huffington Post's balance	15:03:22
1	7 sheet?		15:03:22
1	8 A.	I do not.	15:03:22
1	9 Q.	Did you look at its income statement?	15:03:24
2	0 A.	No.	15:03:25
2	1 Q.	Did you review any of its financials?	15:03:27
2	2 A.	No.	15:03:28
2	3 Q.	Did you know what its do you know what	15:03:33
2	4 its reve	nue was at the time of the sale to AOL?	15:03:36
2	5 A.	I do not have that information in front of	

1	me.	15:03:38
2	Q. Do you know what its profit was?	15:03:40
3	A. I do not know.	15:03:40
4	Q. Based on your report, I understand the data	15:03:47
5	about Huffington Post's monthly unique users was not	15:03:50
6	available on Quantcast. Right?	15:03:51
7	A. Correct.	15:03:51
8	Q. And so you used an article from	15:03:54
9	Business Insider?	15:03:54
10	A. That is correct.	15:03:55
11	Q. Did you do anything to verify the numbers	15:03:57
12	that were reported in Business Insider?	15:03:59
13	A. Business Insider has been a fairly reputable	15:04:02
14	source. We've used it before. And so we took their	15:04:06
15	their monthly unique user data at face value.	15:04:10
16	Q. But you did nothing to verify it?	15:04:12
17	A. We looked on Quantcast, but that information	15:04:15
18	was not available there.	15:04:16
19	Q. And so you didn't do anything to verify the	15:04:19
20	number that was reported by Business Insider?	15:04:22
21	A. I'm not sure how we would verify it. We,	15:04:25
22	again, took the information from Business Insider	15:04:27
23	that we find to be a reputable source and used it.	15:04:30
24	Q. Okay. And in that Business Insider	15:04:32
25	report well, actually, why don't we in I'll	

1	show you the document. We'll do it this way.	15:04:38
2	On Exhibit 3 for monthly unique data source,	15:04:42
3	it points to document 13?	15:04:43
4	A. Correct.	15:04:44
5	Q. Which is that Business Insider article.	15:04:46
6	Right?	15:04:46
7	A. I'll look, but I'm	15:04:51
8	Yes.	15:04:51
9	MR. BERRY: I'd like to mark that as	15:04:56
10	Exhibit 186.	15:05:09
11	(The document referred to was	15:05:10
12	marked as Exhibit 186.)	15:05:10
13	BY MR. BERRY:	15:05:19
14	Q. All right. So at the bottom of the first	15:05:24
15	page sorry.	15:05:25
16	Exhibit 186 is document 13 that's referred	15:05:29
17	to in your report. Is that right?	15:05:32
18	A. Yes.	15:05:32
19	Q. On the bottom of the first page I think is	15:05:35
20	the sentence that we were talking about. It says:	15:05:38
21	"Its audience has more than	15:05:40
22	tripled from 25 million people	15:05:42
23	before the AOL deal to 84 million	15:05:45
24	at the end of October."	15:05:47
25	Do you see that? It runs on to the next	

1	page.		15:05:49
2	Α.	Yes.	15:05:52
3	Q.	So in that in the time period following	15:05:58
4	the purch	ase, the number of unique users to	15:06:04
5	Huffingto	n Post more than tripled. Right?	15:06:06
6	Α.	That's correct.	15:06:06
7		MR. VOGT: Objection to form.	15:06:09
8	BY MR. BE	RRY:	15:06:15
9	Q.	The next comp that you used was ozy.com.	15:06:23
10	Right?		15:06:25
11	Α.	Yes.	15:06:25
12	Q.	And that's a media company that posts	15:06:28
13	content t	o the Web. Right?	15:06:29
14	Α.	That's correct.	15:06:29
15	Q.	Have you ever been on that site?	15:06:30
16	Α.	I have.	15:06:31
17	Q.	What do you what kind of content does it	15:06:35
18	post?		15:06:36
19	Α.	News. Current events.	15:06:38
20	Q.	Do you know how many posts it does a day?	15:06:41
21	Α.	I don't.	15:06:41
22	Q.	Do you know anything about the company?	15:06:45
23	Α.	Other than that they had a transaction and	15:06:48
24	when they	started, no.	15:06:50
25	Q.	Do you know when it started?	
L			J

1	Α.	Actually, I just I don't know exactly the	15:06:56
2	date tha	t it started.	15:06:57
3	Q.	Do you have an idea?	15:06:59
4	Α.	I don't.	15:06:59
5	Q.	Do you have a sense of whether it's a	15:07:01
6	relative	ly new Web site?	15:07:05
7	Α.	It's fairly new, I believe.	15:07:06
8	Q.	Do you have any sense of how new?	15:07:13
9	Α.	I don't. Sometime last year maybe.	15:07:19
10	Q.	Do you know what its projected ad revenue	15:07:24
11	is?		15:07:24
12	Α.	I do not.	15:07:25
13	Q.	Do you know whether it projects to have	15:07:29
14	future r	evenue streams other than advertising?	15:07:32
15	Α.	I do not. But that would be the potential	15:07:36
16	future m	onetization.	15:07:38
17	Q.	In March 2014, Ozy received \$20 million in	15:07:45
18	funding.	Right?	15:07:46
19	Α.	Yes.	15:07:46
20	Q.	Were you involved in that transaction?	15:07:48
21	Α.	No.	15:07:49
22	Q.	And at the time of that transaction, it was	15:07:53
23	valued a	t \$120 million. Right?	15:07:56
24	Α.	Post money valuation of 120 million, yes.	15:07:59
25	Q.	Did you look at any of the documents in that	

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1	transaction to see what that valuation was based on?	15:08:06
2	A. We did not have that information, no.	15:08:08
3	Q. Do you know whether it was reached through	15:08:10
4	assessing average monthly unique users?	15:08:12
5	A. I do not have that information.	15:08:14
6	Q. So you don't know?	15:08:15
7	A. I don't know.	15:08:16
8	Q. Do you know whether it was reached by	15:08:20
9	evaluating the income approach?	15:08:21
10	A. I do not know.	15:08:22
11	Q. Do you know whether the valuation was based	15:08:25
12	on expectations of future growth?	15:08:28
13	A. Again, I would assume that a purchaser of	15:08:30
14	that is going to expect there to be future growth	15:08:34
15	potential for revenue and earnings, but I don't have	15:08:36
16	that information.	15:08:37
17	Q. Did you look at Ozy's balance sheet?	15:08:40
18	A. I did not.	15:08:40
19	Q. Did you look at its income statement?	15:08:43
20	A. I did not.	15:08:43
21	Q. Did you review any of its financials?	15:08:45
22	A. I did not.	15:08:45
23	Q. Do you know what Ozy's revenue was at the	15:08:50
24	time of this funding?	15:08:50
25	A. I do not know.	

1	Q. Do you know what its profit was at that	15:08:54
2	time?	15:08:54
3	A. I don't know.	15:08:55
4	Q. For Ozy, according to Exhibit 3, footnote 2,	15:09:03
5	you only had one month of unique user visitor data	15:09:08
6	available. Right?	15:09:10
7	A. That is correct.	15:09:10
8	Q. And that was from October 2014. Is that	15:09:13
9	right?	15:09:13
10	A. Correct.	15:09:14
11	Q. You don't know what the unique user data was	15:09:16
12	for prior months. Right?	15:09:18
13	A. That's correct.	15:09:18
14	Q. On Exhibit 3, it says that the source for	15:09:28
15	monthly unique data was document 47. Do you see	15:09:31
16	that?	15:09:32
17	A. I do see that.	15:09:34
18	MR. BERRY: I'd like to go ahead and mark	15:09:51
19	that as Exhibit 187.	15:09:51
20	(The document referred to was	15:10:06
21	marked as Exhibit 187.)	15:10:06
22	BY MR. BERRY:	15:10:17
23	Q. Exhibit 187 is document 47 that you refer to	15:10:22
24	in your report?	15:10:23
25	A. That's correct.	
L		1

1	Q. And this document was printed on January	15:10:27
2	21st, 2015. Right?	15:10:29
3	A. Right.	15:10:32
4	Q. So this shows monthly uniques of that's	15:10:40
5	less than sorry. Sorry.	15:10:50
6	That was roughly three months, give or take,	15:10:53
7	after the three to four months after the funding	15:10:55
8	that it received?	15:10:57
9	A. Well, the valuation date was March 31st,	15:11:00
10	2014, so October would be seven months later.	15:11:04
11	Q. Okay. Sorry. My question was not either	15:11:09
12	correct or well stated. Let me ask the question I	15:11:12
13	meant to ask you.	15:11:13
14	A. Sure.	15:11:13
15	Q. This document was printed in January 2015.	15:11:13
16	Right?	15:11:22
17	A. That's what the date says.	15:11:23
18	Q. Excellent. All right. So this was three	15:11:25
19	months after the data was obtained for October 2014	15:11:29
20	that you used in the calculation of average monthly	15:11:34
21	uniques for Ozy. Right?	15:11:37
22	A. Almost three months.	15:11:38
23	Q. And at that point, Ozy had roughly 5 million	15:11:44
24	monthly unique users. Right?	15:11:47
25	A. Right. And by	

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1	Q. In October, two thou	15:11:51
2	A. In October, correct.	15:11:51
3	Q. Correct. So if you flip to the second page	15:11:54
4	of Exhibit 187, by the end of December, it had what	15:12:02
5	looks to be at roughly 9 million. Correct?	15:12:04
6	A. Approximately, yes.	15:12:07
7	Q. Again, that's slightly less than it's	15:12:10
8	almost doubled the number of unique users between	15:12:13
9	October and December. Right?	15:12:17
10	A. Not quite doubled, but.	15:12:20
11	Q. 80 percent increase or so?	15:12:22
12	A. About.	15:12:32
13	Q. For each of those first four comps that we	15:12:37
14	were talking about Bleacher Report, BuzzFeed,	15:12:45
15	Huffington Post, and now ozy.com do you know what	15:12:49
16	kind of ads any of them post?	15:12:52
17	A. I do not.	15:12:53
18	Q. Do you know the value of the ads that those	15:12:56
19	companies post?	15:12:57
20	A. What do you mean by that?	15:12:58
21	Q. How much revenue per ad those companies	15:13:04
22	generate?	15:13:04
23	A. I do not have that information.	15:13:07
24	Q. The fifth company you used was	15:13:15
25	grandparents.com?	

1	Α.	That is correct.	15 <b>:</b> 13:16
2	Q.	What is comparable between grandparents.com	15:13:20
3	and gawk	er.com?	15:13:22
4	Α.	They're content-based sites. They have	15:13:24
5	stories,	articles. They drive readers. They have	15:13:28
6	users th	at go to their site in order to absorb	15:13:31
7	content.		15:13:35
8	Q.	Grandparents.com, according to your report,	15:13:38
9	serves t	he age 50-plus demographic market. Right?	15:13:41
10	Α.	That's what grandparents.com states, yes.	15:13:45
11	Q.	In reality, though, don't most of	15:13:48
12	grandpar	ents.com's users, aren't their ages even	15:13:52
13	older th	an 50?	15:13:53
14	Α.	They're actually even younger.	15:13:55
15	Q.	Really?	15:13:55
16	Α.	Yeah.	15:13:55
17	Q.	Where is that data from?	15:13:56
18	Α.	From Quantcast.	15:13:58
19	Q.	Do you have that available?	15:14:00
20	Α.	I don't have it in front of me.	15:14:01
21	Q.	Is it something that you relied on?	15:14:04
22	Α.	It's something that I again, I think we	15:14:06
23	mentione	d this earlier, that we looked at the	15:14:08
24	demograp	hics data of the three sites that Quantcast	15:14:12
25	had info	rmation for so that was Gawker,	

1	grandparents.com, and Bleacher Report and the	15:14:19
2	grandparents.com demographics, according to the data	15:14:23
3	on Quantcast, actually, it skews fairly young.	15:14:26
4	There's actually a large position of that that's	15:14:30
5	under 18 years old.	15:14:31
6	So that's why there was no information in	15:14:33
7	that demographics data that we reviewed that showed	15:14:37
8	that demographics would have any effect on the	15:14:39
9	analysis or valuation that we did.	15:14:41
10	MR. BERRY: I'd like to mark as Exhibit 188.	15:14:41
11	(The document referred to was	15:16:34
12	marked as Exhibit 188.)	15:16:34
13	BY MR. BERRY:	15:16:39
14	Q. This is a Quantcast report for	15:16:41
15	grandparents.com that was printed on March 19th that	15:16:44
16	shows the distribution of unique users between	15:16:45
17	January 2014 and December of 2014 with the number for	15:16:50
18	December 2014 broken out separately?	15:16:53
19	A. I didn't give this to you.	15:16:54
20	Q. Correct.	15:16:55
21	A. Okay.	15:16:55
22	Q. We printed that out	15:16:56
23	A. Okay.	15:16:57
24	Q off of grandparents.com?	15:16:59
25	A. Okay. Well, off of Quantcast.	
L		1

1	Q. I'm sorry. Off of Quantcast about	15:17:02
2	grandparents.com.	15:17:02
3	If you turn to page 2, the top left-hand	15:17:08
4	corner, there's data about the demographics of	15:17:12
5	grandparents.com that shows the age distribution.	15:17:14
6	Do you see that?	15:17:15
7	A. I do.	15:17:15
8	Q. Is that the distribution that you looked at	15:17:19
9	when you said that it skews younger?	15:17:21
10	A. No, that's an index. That's different. I	15:17:23
11	actually looked at data it's on Quantcast that	15:17:26
12	shows the percentage of users that go to	15:17:29
13	grandparents.com. So what percentage of each of	15:17:31
14	these age groups are made of and that's the data I	15:17:36
15	was referring to. It was actually a very large	15:17:39
16	portion of the under 18 segment, I think it was I	15:17:42
17	don't want to guess, but the data was on Quantcast.	15:17:45
18	You have to click a little box. I think	15:17:47
19	maybe even the "See More" box right there, I'm not	15:17:50
20	sure there's a box, you click it and it drops down,	15:17:53
21	and then it gives you percentages of each of the	15:17:55
22	demographics. That's the data that I looked at.	15:17:57
23	Q. And what does this data here show?	15:18:00
24	A. This is an index, so it just shows that	15:18:03
25	I'm not sure how they're indexing it, to tell you the	

1	truth. I haven't seen this before.	15:18:17
2	Are we done with this one?	15:18:19
3	Q. For now.	15:18:20
4	You've been to the grandparents.com Web	15:18:27
5	page?	15:18:27
6	A. I have.	15:18:27
7	Q. What kind of content does it post?	15:18:30
8	A. Again, there's stories, articles. Content	15:18:34
9	to be read by the user base of grandparents.com.	15:18:37
10	Q. So what kind of content? What kind of	15:18:40
11	articles?	15:18:41
12	A. I don't remem I'm not going to guess the	15:18:43
13	exact stories, but I looked through four or five or	15:18:45
14	six different stories that were on there.	15:18:46
15	Q. Were they the kind of stories that you'd	15:18:49
16	also see on gawker.com?	15:18:51
17	A. I don't know if you would or not.	15:18:52
18	MR. BERRY: I'd like to mark this as	15:19:04
19	Exhibit 189.	15:19:04
20	(The document referred to was	15:19:17
21	marked as Exhibit 189.)	15:19:17
22	BY MR. BERRY:	15:19:22
23	Q. Exhibit 189 is a printout of the home page	15:19:24
24	of grandparents.com.	15:19:28
25	A. Okay.	

		]
1	Q. Grandparents.com is affiliated with this	15:19:36
2	American Grandparents Association. Right?	15:19:39
3	A. The AGA?	15:19:40
4	Q. Yes.	15:19:41
5	A. I would assume there's an affiliation.	15:19:46
6	There's a they're using the AGA logo and branding,	15:19:49
7	so there's probably some partnership or agreement	15:19:52
8	there.	15:19:52
9	Q. Well, you looked at the 10-K, didn't you?	15:19:54
10	A. Yeah.	15:19:55
11	Q. Isn't American Grandparents Association	15:19:58
12	grandparents.com?	15:20:00
13	They're one and the same?	15:20:01
14	A. I'd have to look at the 10-K. Do you have	15:20:03
15	it?	15:20:10
16	They very well could be. I just don't	15:20:12
17	remember off the top of my head if they're one and	15:20:14
18	the same.	15:20:15
19	Q. If you'd flip to page 4 or, sorry, the	15:20:19
20	last page on your 5 now. It says "Join Now." It's a	15:20:27
21	membership organization, isn't it?	15:20:29
22	MR. VOGT: Objection to form.	15:20:30
23	THE WITNESS: They're they want you to	15:20:32
24	join their site, sure. But it's not a	15:20:35
25	subscription-based organization.	

1	BY MR. BERRY:	15:20:40
2	Q. Well, it provides promotions and discounts	15:20:42
3	for members. Right?	15:20:43
4	A. They have	15:20:43
5	MR. VOGT: Objection to form.	15:20:44
6	THE WITNESS: They have promotions and	15:20:46
7	discounts, sure.	15:20:47
8	BY MR. BERRY:	15:20:47
9	Q. And there's certain content that's limited	15:20:49
10	to members. Right?	15:20:50
11	A. Some of the content is, yes.	15:20:51
12	Q. Is that like Gawker?	15:20:53
13	A. I don't know if Gawker has a membership. I	15:20:58
14	don't believe they do.	15:20:59
15	Q. Right. And before when you were telling me	15:21:01
16	which comps you selected, it was ones that weren't	15:21:03
17	subscription based. Right?	15:21:05
18	A. Subscription based, not membership based.	15:21:07
19	Q. Well, certain content of grandparents.com is	15:21:11
20	off limits unless you pay a membership. Right?	15:21:14
21	MR. VOGT: Objection to form.	15:21:15
22	THE WITNESS: I don't know if that's true	15:21:16
23	for how much of the content. I don't know.	15:21:18
24	BY MR. BERRY:	15:21:19
25	Q. But that's different than Gawker?	

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1	A. It's not different in the sense that there	15:21:24
2	is content that you can get from grandparents.com	15:21:27
3	directly off the Web site without having a	15:21:30
4	membership.	15:21:31
5	Q. Do you know whether gawker.com sells	15:21:33
6	memberships to see certain content?	15:21:36
7	A. I don't know if they do.	15:21:37
8	Q. Grandparents.com is a publicly traded	15:21:43
9	company. Right?	15:21:44
10	A. Correct.	15:21:44
11	Q. So its value changes daily?	15:21:51
12	A. It can change daily.	15:21:52
13	Q. As the stock value fluctuates, the value of	15:21:56
14	the company fluctuates. Right?	15:21:58
15	A. That is correct.	15:21:58
16	Q. And according to your report, the value of	15:22:00
17	grandparents.com on December 31st, 2014 is	15:22:04
18	\$31,280,000. Right?	15:22:07
19	A. Correct.	15:22:08
20	Q. And using the Exhibit 3 for	15:22:16
21	grandparents.com, the valuation source refers to	15:22:20
22	document 46.	15:22:21
23	Do you see that?	15:22:22
24	A. Yes.	15:22:45
25	MR. BERRY: I'd like to mark this as	

1	Exhibit 190.	15:22:46
2	(The document referred to was	15:23:00
3	marked as Exhibit 190.)	15:23:00
4	BY MR. BERRY:	15:23:00
5	Q. Exhibit 190 is document 46. Right?	15:23:08
6	A. That is correct.	15:23:09
7	Q. And the value this is from S&P	15:23:15
8	Capital IQ. Right?	15:23:16
9	A. Correct.	15:23:17
10	Q. This is the company you mentioned earlier?	15:23:18
11	A. I did, yes.	15:23:19
12	Q. Kind of changing gears to something I meant	15:23:22
13	to ask you earlier about S&P Capital IQ.	15:23:27
14	In the situations where there were	15:23:30
15	transactions dealing with either a sale of a company	15:23:33
16	or funding transactions as there were for Bleacher	15:23:37
17	Report, BuzzFeed, Huffington Post, or Ozy, where does	15:23:43
18	S&P Capital get the information that it provides to	15:23:46
19	you on those private funding transactions?	15:23:48
20	A. Typically, it's from public filings of some	15:23:50
21	sort. Investment houses, venture capital firms,	15:23:54
22	sometimes they make public filings. Sometimes they	15:23:57
23	make the information public.	15:23:59
24	I don't know for certain exactly where they	15:24:01
25	get the information, but it's public sources.	

1	Q. Do you know where it got the information on	15:24:08
2	any of the transactions that we talked about for	15:24:10
3	those four companies?	15:24:11
4	A. Again, probably from public filings of those	15:24:13
5	companies or of the investors that are investing into	15:24:17
6	those companies or Web sites.	15:24:18
7	Q. But you don't know you don't have a	15:24:20
8	specific knowledge for these four companies where	15:24:24
9	S&P Capital IQ got the information that's reported in	15:24:27
10	the printouts that you used?	15:24:29
11	A. I don't know specifically where S&P Capital	15:24:33
12	IQ got that information, but Capital IQ and S&P is	15:24:37
13	one of the most reputable data sources when it comes	15:24:40
14	to information like this, and we we have to, and a	15:24:43
15	lot of publicly com public companies that use	15:24:46
16	S&P Capital IQ for information, have to rely on their	15:24:48
17	data. It is it is sound data.	15:24:51
18	Q. Okay. Sorry for the little detour there. I	15:24:53
19	meant to ask you earlier.	15:24:53
20	A. Oh, sure.	15:24:55
21	Q. Going back to grandparents.com and	15:24:59
22	S&P Capital IQ, so document 1 Exhibit 190 shows	15:25:08
23	that the valuation as of December 31st, 2014 was	15:25:11
24	roughly \$31.3 million. Right?	15:25:13
25	A. Correct.	

1	Q. Are you familiar with Yahoo Finance?	15:25:25
2	A. I am.	15:25:26
3	Q. What is Yahoo Finance?	15:25:31
4	A. It's a Web site that has financial	15:25:33
5	information on publicly traded companies,	15:25:37
6	commodities, stocks, financial-related information.	15:25:40
7	Q. Is the information on there reliable?	15:25:45
8	A. It can be, yeah.	15:25:47
9	MR. BERRY: Before we get to Yahoo Finance,	15:25:50
10	I want to mark as Exhibit 191 another document from	15:26:04
11	S&P Capital IQ.	15:26:05
12	(The document referred to was	15:26:05
13	marked as Exhibit 191.)	15:26:05
14	BY MR. BERRY:	15:26:09
15	Q. And this I believe is document 23 in your	15:26:17
16	report if you look at page 13 of the report	15:26:23
17	A. Page 13?	15:26:25
18	Q in footnote 57.	15:26:27
19	A. Footnote 57 is document 23, the codex.	15:26:35
20	Looks correct.	15:26:41
21	Q. Okay. So this was another document from	15:26:46
22	S&P Capital IQ that you looked at. Right?	15:26:48
23	A. That's correct.	15:26:48
24	Q. All right. And this was printed on	15:26:50
25	December 23rd, 2014. Is that right?	

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1	A. That's appears to be correct, yes. Or I	15:27:02
2	don't know when it was printed.	15:27:03
3	Q. Well, it says at the bottom left-hand	15:27:06
4	corner	15:27:06
5	A. "Date Created"?	15:27:06
6	Q "Date Created"?	15:27:07
7	A. Yeah, I'm not sure what that means, but most	15:27:11
8	likely, yes.	15:27:12
9	Q. If you look on the side of that chart, it	15:27:16
10	shows the total enterprise value under	15:27:20
11	"Capitalization"?	15:27:20
12	A. Right.	15:27:20
13	Q. The total enterprise value there is	15:27:23
14	27,260,000. Right?	15:27:25
15	A. Correct.	15:27:26
16	Q. So assuming this was printed on December	15:27:30
17	23rd, the value increased 10 percent in eight days?	15:27:37
18	A. No. That's that information is not quite	15:27:40
19	accurate for the total enterprise value.	15:27:43
20	You see, they're mixing data from multiple	15:27:48
21	points throughout the year. The reason we use	15:27:51
22	December 31st, 2014 for our value of grandparents.com	15:27:56
23	is because that's using keeping an apples and	15:28:01
24	apples, not apples and oranges. Right? We're taking	15:28:05
25	information from December 31st and comparing it with	

1	information from December 31st.	15:28:09
2	The reason we didn't use this date or March,	15:28:11
3	as I believe you're going to show me with the	15:28:14
4	Yahoo Finance information, is because they're mixing	15:28:16
5	old information with current information. So current	15:28:18
6	market cap with old debt and cash information, so it	15:28:21
7	doesn't give you an accurate picture of the true	15:28:23
8	enterprise value.	15:28:24
9	So by looking at it at December 31st, 2014,	15:28:29
10	we're comparing apple data to apple data.	15:28:32
11	Q. And what explain to me what information	15:28:38
12	is available on December 31st that wouldn't have been	15:28:41
13	correct on December 23rd?	15:28:42
14	A. Well, companies file 10-Ks at the end of	15:28:45
15	their fiscal year, and so you're going to have	15:28:48
16	accurate and it takes time for companies to make	15:28:51
17	their filings. Typically, you know, a couple months	15:28:54
18	or so. And so their December 31 financials will be	15:28:58
19	complete a couple months later.	15:29:01
20	So in the March data or December data	15:29:05
21	here, they're likely using different debt and cash	15:29:10
22	information to come up with their enterprise value	15:29:12
23	calculation than they would, it so they're using a	15:29:15
24	different date for some information than other	15:29:18
25	information. Whereas if you look at the December	

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1	31st information that's presented, it's using	15:29:24
2	December 31st information and comparing it to	15:29:26
3	December 31st information.	15:29:28
4	So it's a more accurate representation of	15:29:29
5	value at that point in time.	15:29:31
6	Q. Do you know if the values used in	15:29:38
7	Exhibit 191 for those things that you said might	15:29:40
8	change, whether they did change between December 23rd	15:29:43
9	and December 31st?	15:29:46
10	A. I don't know if they did. But well, they	15:29:49
11	must have changed because, as you said, the values	15:29:52
12	are slightly different.	15:29:53
13	Q. Well, couldn't that also just be the value	15:29:57
14	of the stock changing?	15:29:58
15	A. It could be stock mixed with other items	15:30:00
16	that go into the enterprise value.	15:30:02
17	So that's why, to keep things consistent and	15:30:06
18	to have a common denominator of time, we used	15:30:09
19	December 31, 2014 as it's a more accurate	15:30:12
20	representation of the value of the company.	15:30:14
21	Q. Is that data also available in SEC quarterly	15:30:25
22	files?	15:30:26
23	A. It can be.	15:30:27
24	Q. Did looking at this Exhibit 191, the	15:30:46
25	share price of grandparents.com on that date was 21	

1	cents. Right?	15:30:52
2	A. That's correct.	15:30:52
3	Q. So this is sold as an over-the-counter	15:30:55
4	stock. Right?	15:30:59
5	A. I believe so, yes.	15:31:01
6	Q. I mean, in common parlance, when we talk	15:31:01
7	A. OTCPK, yeah.	15:31:01
8	Q. Yeah, people talk about these as penny	15:31:03
9	stocks?	15:31:03
10	A. Sure.	15:31:04
11	Q. Is the value of the stock contingent on	15:31:11
12	anything that's posted on grandparents.com?	15:31:15
13	MR. VOGT: Objection to form.	15:31:15
14	THE WITNESS: I'm not sure what you mean by	15:31:17
15	that.	15:31:17
16	BY MR. BERRY:	15:31:17
17	Q. Well, as the stock price changes, does it	15:31:19
18	change based on any posting to grandparents.com?	15:31:22
19	MR. VOGT: Objection to form.	15:31:24
20	THE WITNESS: I don't know if that's true or	15:31:26
21	not.	15:31:26
22	BY MR. BERRY:	15:31:39
23	Q. Jumping now to the Yahoo Finance.	15:31:40
24	A. Oh, we're going to do Yahoo now?	15:31:42
25	Q. Yeah.	

1	A. Okay.	15:31:43
2	MR. BERRY: Which we'll mark as Exhibit 192.	15:31:43
3	(The document referred to was	15:31:56
4	marked as Exhibit 192.)	15:31:56
5	THE WITNESS: I can put this one away?	15:31:58
6	MR. BERRY: Yeah.	15:31:59
7	BY MR. BERRY:	15:32:08
8	Q. So Exhibit 192 is a printout from	15:32:10
9	Yahoo Finance from March 19th, 2015.	15:32:21
10	Here in the first box under "Valuation	15:32:26
11	Measures," it reports that the enterprise value as of	15:32:28
12	March 19th, 2015 is 26.17 million?	15:32:33
13	Do you see that?	15:32:33
14	A. Yes.	15:32:36
15	Q. And I guess for the reasons that you	15:32:38
16	explained a couple moments ago, you feel that that	15:32:41
17	enterprise value number may not be accurate. Right?	15:32:44
18	A. It's not as accurate as looking at a	15:32:47
19	December 31st, 2014. You'll see there's a footnote 3	15:32:51
20	next to that number there?	15:32:51
21	Q. Hm-hm.	15:32:54
22	A. And so that footnote 3 says:	15:32:57
23	"Data derived from multiple	15:32:59
24	sources or calculated by	15:33:00
25	Yahoo Finance."	
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1	So the multiple sources there would be,	15:33:04
2	likely, and I don't I'm not I haven't seen the	15:33:07
3	data, but I know through Capital IQ how it works	15:33:10
4	because we actually looked at this and I thought	15:33:12
5	about this before selecting December 31st as the date	15:33:16
6	for the valuation, that they will draw data from an	15:33:20
7	older filing and incorporate it with market	15:33:24
8	information, including the current share price as of	15:33:27
9	today. And so you're mixing old information with	15:33:30
10	current information and it's not as accurate as	15:33:32
11	taking a December 31st where I have actual filings	15:33:35
12	for December 31st. So all the data necessarily go	15:33:38
13	necessary to go into that enterprise valuation is	15:33:40
14	from the same point in time.	15:33:41
15	Q. Do you know what the stock price of	15:33:43
16	grandparents.com was on December 31st?	15:33:46
17	A. I don't know the exact stock price.	15:33:49
18	Q. On March 19th or March 18th, according to	15:33:55
19	Yahoo Finance, it was a little over 20 cents a share.	15:33:55
20	Right?	15:33:59
21	A. March 19th? March 18th? Yes.	15:34:02
22	Q. And, again, that would the value of that	15:34:06
23	stock price would affect the overall valuation of the	15:34:08
24	company. Correct?	15:34:09
25	MR. VOGT: Objection to form.	

1	THE WITNESS: The value of the stock price	15:34:13
2	would have an effect on the value of the company,	15:34:16
3	sure.	15:34:16
4	BY MR. BERRY:	15:34:16
5	Q. So if the stock price was higher on	15:34:19
6	December 31st, the valuation would be higher than on	15:34:23
7	March 18th?	15:34:24
8	MR. VOGT: Objection to form.	15:34:26
9	THE WITNESS: That could be true.	15:34:28
10	BY MR. BERRY:	15:34:28
11	Q. And the converse could be true, too. Right?	15:34:31
12	If the valuation of the stock price was	15:34:33
13	lower, then it might be lower, overall valuation?	15:34:36
14	MR. VOGT: Objection to form.	15:34:37
15	THE WITNESS: It could be true. There's	15:34:39
16	also cash and debt that gets factored into the	15:34:42
17	calculation of enterprise value. So I say it could	15:34:45
18	be true 'cause I'd have to see specifically what	15:34:47
19	other items are included in that.	15:34:48
20	But it also should be noted that earnings	15:34:52
21	were negative for grandparents.com. In other words,	15:34:55
22	they had negative EBITDA. And this is just another	15:34:59
23	reason why to do an income approach on	15:35:03
24	grandparents.com, it wouldn't work. You have to do a	15:35:08
25	market approach.	

1	BY MR. BERRY:	15:35:12
2	Q. Hm-hm. Was any	15:35:39
3	A. Done with these?	15:35:41
4	Q. Yeah. The last comp that you used was Yelp.	15:35:41
5	Right?	15:35:49
6	A. Correct.	15:35:49
7	Q. Tell me what Yelp is.	15:35:52
8	A. It's a content-based Web site. Has	15:35:57
9	information relating to services, restaurants,	15:36:01
10	businesses, stores.	15:36:03
11	Q. So you've been on the Yelp Web site?	15:36:07
12	A. I have.	15:36:07
13	Q. Do you use Yelp in your personal life?	15:36:11
14	A. Sometimes.	15:36:11
15	Q. How is Yelp comparable to Gawker?	15:36:14
16	A. It's a content-based site. Drives revenue	15:36:17
17	through advertising. It has the potential to	15:36:20
18	monetize those users in the future. Again, it's a	15:36:24
19	content-based site.	15:36:25
20	Q. Yelp offers, I guess as you said, reviews	15:36:30
21	and information on restaurants. Right?	15:36:31
22	A. Correct.	15:36:32
23	Q. It offers reviews and information on	15:36:35
24	different shops. Correct?	15:36:37
25	A. Correct.	

1	Q. Offers reviews and information on spas and	15:36:41
2	salons, doesn't it?	15:36:43
3	A. I don't know if I've looked at a spa or	15:36:45
4	salon, but I'll believe you that you say that.	15:36:47
5	Q. You can go on Yelp and see when a business	15:36:50
6	is opened. Right?	15:36:51
7	A. I believe you can, yes.	15:36:52
8	Q. You can see where the business is located.	15:36:54
9	Right?	15:36:54
10	A. Correct.	15:36:55
11	Q. You can see for restaurants what's on the	15:36:58
12	restaurant menu. Right?	15:37:00
13	A. At times, yes.	15:37:01
14	Q. You can go and see what other people thought	15:37:04
15	of the business. Right?	15:37:05
16	A. Correct.	15:37:06
17	Q. For some restaurants, you can make	15:37:08
18	reservations through Yelp. Right?	15:37:11
19	A. I don't know for sure, but possibly.	15:37:13
20	Q. Basically with Yelp, people go there to find	15:37:17
21	places where they're going to spend their money.	15:37:17
22	Right?	15:37:20
23	A. Go there	15:37:20
24	MR. VOGT: Objection to form.	15:37:21
25	THE WITNESS: They go there to find the	

1	information.	15:37:24
2	BY MR. BERRY:	15:37:24
3	Q. When you go to Yelp, why do you go to Yelp?	15:37:26
4	A. If I'm looking for information.	15:37:27
5	Q. On?	15:37:30
6	A. A restaurant. A store.	15:37:31
7	Q. 'Cause you're considering going there?	15:37:33
8	A. Possibly, yes.	15:37:34
9	Q. And you're looking to spend your money at a	15:37:36
10	restaurant. Right?	15:37:38
11	A. Could be, yes.	15:37:38
12	Q. And you might be looking to spend your money	15:37:41
13	at a store. Right?	15:37:41
14	A. Possibly.	15:37:42
15	Q. There's no articles on Yelp, are there?	15:37:47
16	A. I do not know that there are any articles,	15:37:49
17	no.	15:37:49
18	Q. There's no news content on Yelp, is there?	15:37:52
19	A. No news well, I mean, reviews could be	15:37:56
20	considered news of sorts. It's information. It's	15:37:59
21	people go to Yelp to find information just as people	15:38:02
22	go to gawker.com to find information.	15:38:04
23	Q. Is there celebrity gossip on Yelp?	15:38:07
24	A. It's a different different type of	15:38:10
25	information. I don't think there's any celebrity	

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	1	gossip, but there could be in the reviews on Yelp.	15:38:15
	2	Q. Do you know what kind of ads Yelp posts?	15:38:17
	3	A. I do not know.	15:38:18
	4	Q. Do you know the revenue that's generated by	15:38:21
	5	individual ads on Yelp?	15:38:22
	6	A. Total aggregate revenue?	15:38:25
	7	Q. Aggregate, individual, any way?	15:38:27
	8	A. I don't have the exact number, but I know	15:38:29
	9	that it's 95 percent of revenue is derived from	15:38:33
	10	advertising.	15:38:33
	11	Q. But do you know for any individual ad what	15:38:36
	12	the revenue is?	15:38:37
	13	A. I don't.	15:38:38
	14	Q. Yelp has roughly a hundred million average	15:38:42
	15	monthly unique users. Right?	15:38:44
	16	A. 136 million.	15:38:46
	17	Q. And that's more than six times as many	15:38:49
	18	monthly uniques as Gawker has. Right?	15:38:51
	19	A. And about the same as BuzzFeed, yes.	15:38:54
	20	Q. Right, but does that affect valuation?	15:38:58
	21	A. There's	15:39:00
	22	MR. VOGT: Objection to form.	15:39:01
	23	THE WITNESS: There was no indication that	15:39:05
	24	the monthly unique user base or the size, whether	15:39:08
	25	it's a million or a hundred million, had any effect	

1	on the monthly unique user multiple.	15:39:15
2	BY MR. BERRY:	15:39:15
3	Q. What did you look at to come to that	15:39:18
4	conclusion?	15:39:19
5	A. We tried to run a regression analysis, but	15:39:21
6	there's insufficient data to show that there's any	15:39:24
7	statistical inferences that can be made from that.	15:39:27
8	In other words, the the results came back as null,	15:39:30
9	that there was nothing that could be shown from it.	15:39:32
10	So you couldn't say that a larger amount of	15:39:37
11	monthly unique user traffic generates a higher or	15:39:40
12	lower multiple or vice versa. There was insufficient	15:39:44
13	data to prove that, just to show that it didn't	15:39:46
14	really have an effect on it.	15:39:47
15	Q. In the regression analysis, were you only	15:39:49
16	looking at these six sites and Gawker?	15:39:52
17	A. Correct.	15:39:52
18	Q. What other factors did you use in the	15:39:55
19	regression analysis?	15:39:57
20	A. What do you mean?	15:39:57
21	Q. Well, what other well, when you run a	15:40:06
22	regression analysis, you're looking at different	15:40:07
23	variables to see what the effect is on sum total here	15:40:11
24	valuation. Right?	15:40:12
25	A. Sure.	

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1	Q. So what other variables did you use in	15:40:16
2	attempting to do a regression analysis?	15:40:18
3	A. We just looked at monthly unique users	15:40:21
4	compared to the multiple, the monthly unique user	15:40:24
5	multiple.	15:40:24
6	Again, there's only six. You really need to	15:40:27
7	have more to do a true statistical analysis of it.	15:40:31
8	So the point was there was not any there was not	15:40:34
9	sufficient information to show that the size of the	15:40:37
10	company or the Web site based on monthly unique user	15:40:41
11	traffic would have any effect on the valuation or on	15:40:44
12	our analysis that we did.	15:40:45
13	Q. Through Yelp, an advertiser could reach more	15:40:52
14	people than through Gawker. Right?	15:40:54
15	MR. VOGT: Objection to form.	15:40:55
16	THE WITNESS: Based on the monthly unique	15:40:57
17	users?	15:40:57
18	BY MR. BERRY:	15:40:58
19	Q. Hm-hm.	15:40:58
20	A. That could be inferred from that.	15:41:01
21	Q. Right. So	15:41:12
22	A. And about the same as BuzzFeed.	15:41:14
23	Q. Right. Do you know whether Yelp has been	15:41:17
24	around Yelp and BuzzFeed have been in existence	15:41:20
25	for the same amount of time?	

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15:41:23 Α. I don't know the exact dates that they 1 15:41:24 2 started. 15:41:26 3 Do you know whether anything has happened at Ο. 15:41:28 4 BuzzFeed over the past several years that would 15:41:31 5 affect its valuation? 15:41:32 6 MR. VOGT: Objection to form. 7 15:41:34 THE WITNESS: They received an investment. 15:41:37 8 I don't -- other than that, I don't know. 15:41:44 9 BY MR. BERRY: 15:41:47 10 Yelp is a publicly traded company. Right? Ο. 15:41:47 11 Α. Correct. 15:41:51 12 And so its valuation changes each day as its 0. 15:41:52 13 stock price changes. Right? 15:41:53 14 Correct. Α. 15:41:58 15 Ο. Yelp also is one of the largest Internet 15:42:00 16 companies in the country. Is that right? 15:42:02 17 Α. It's a large company. Large Web site. 15:42:06 18 It's in the top ten most visited Web sites Ο. 15:42:10 19 according to Quantcast. Is that right? 20 15:42:12 Α. It's a -- it's a popular Web site. I don't 15:42:12 21 know if --22 15:42:12 The point is --Ο. 23 -- it's top ten. I -- I don't remember 15:42:15 Α. 15:42:27 24 seeing that data. 25 Q. Do you know whether Yelp's valuation changes

1	at all based on any single post?	15:42:33
2	A. I do not know.	15:42:34
3	Q. Do you know whether the unique views for any	15:42:38
4	post affects Yelp's valuation?	15:42:40
5	A. I don't know.	15:42:41
6	Q. Do you know how many different pages there	15:42:44
7	are in Yelp?	15:42:45
8	A. I do not.	15:43:02
9	Can we take a quick break?	15:43:04
10	Q. Yeah, why don't we take a break. It's	15:43:06
11	actually a good time.	15:43:07
12	(Recess taken.)	15:58:31
13	THE VIDEOGRAPHER: Back on the record at	15:58:34
14	3:58.	15:58:34
15	BY MR. BERRY:	15:58:39
16	Q. So shifting gears, during the break, I asked	15:58:48
17	you to take a look at Exhibit 177, which is this	15:58:54
18	Gawker 1148 which shows the page views to the	15:59:01
19	Hulk Hogan video.	15:59:02
20	Do you have that in front of you now?	15:59:03
21	A. I do.	15:59:04
22	Q. Okay. This is the page that shows that the	15:59:07
23	number of unique views for the Hogan post was	15:59:11
24	5,357,572. Right?	15:59:14
25	A. That is correct.	

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1	Q. Do you know how those views translated into	15:59:19
2	revenue for Gawker?	15:59:21
3	A. I do not.	15:59:22
4	Q. Do you know whether those views translated	15:59:26
5	into profit for Gawker?	15:59:27
6	A. I do not.	15:59:28
7	Q. Do you know whether this post had any	15:59:32
8	advertising on it?	15:59:32
9	A. I do not.	15:59:33
10	Q. Do you know whether gawker.com actually	15:59:38
11	monetized these unique views?	15:59:42
12	A. I do not.	15:59:43
13	Q. This page also shows the distribution of	15:59:48
14	when those views occurred. Right?	15:59:50
15	A. Correct.	15:59:51
16	Q. These views didn't happen over a 6.71-month	15:59:55
17	period, did they?	15:59:57
18	A. They did.	15:59:59
19	Q. Nearly all of them occurred in October 2012.	16:00:01
20	Right?	16:00:02
21	A. Most of them, but they did occur there	16:00:09
22	were still small amounts that happened over that	16:00:12
23	6.71-month period.	16:00:13
24	Q. Right, but they I mean, nearly all of	16:00:16
25	them occurred in October 2012. Right?	

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1	MR. VOGT: Objection to form.	16:00:21
2	THE WITNESS: Nearly all of them? I'm not	16:00:24
3	going to say nearly all of them. A lot of them.	16:00:28
4	More occurred in that first month than in the latter	16:00:31
5	months.	16:00:31
6	BY MR. BERRY:	16:00:32
7	Q. In the latter months, is there even an	16:00:34
8	uptick on the chart that's Exhibit 177?	16:00:40
9	A. An uptick? There's it's it's	16:00:44
10	declining.	16:00:46
11	Q. Through October, it's declining. And then	16:00:48
12	from November on, is there even any uptick in the	16:00:51
13	number of views?	16:00:52
14	A. I think the scaling of this graph here is	16:00:55
15	going to make it difficult to say if there's any	16:00:58
16	uptick. Even if that's going from ten views to	16:01:02
17	twenty views, there would be an uptick, but you're	16:01:04
18	not going to see that given the scaling of this	16:01:07
19	graph.	16:01:07
20	Q. That's 'cause it shows that there were	16:01:10
21	almost 5 million page views right? at the	16:01:12
22	beginning October?	16:01:12
23	A. About 5 million, so you're to cut down	16:01:15
24	this, we're about a what? an inch of a graph	16:01:18
25	here to show something like only a hundred page	

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1	views, it's not going to show up as a tick on	16:01:24
2	because of the I mean, you understand 'cause the	16:01:26
3	size of this graph. Right?	16:01:27
4	Q. The distribution that's shown on Exhibit 177	16:01:33
5	is different than your the assumption you used in	16:01:38
6	the calculations in your report. Right?	16:01:40
7	MR. VOGT: Objection to form.	16:01:41
8	THE WITNESS: The distribution over time?	16:01:41
9	BY MR. BERRY:	16:01:45
10	Q. Of views, yes.	16:01:46
11	A. The the aggregate number of views is the	16:01:52
12	same. And the distribution arithmetically makes no	16:01:56
13	difference for our analysis.	16:01:57
14	The reason we had to do it as an average	16:02:00
15	over that time period is because this was the only	16:02:03
16	information that I think you or Gawker presented to	16:02:06
17	us on the Google Analytics and we don't have the	16:02:10
18	specific data points for each of the months. But,	16:02:14
19	again, arithmetically, it makes no difference to the	16:02:17
20	valuation.	16:02:19
21	Q. Do you know that that's the only information	16:02:20
22	we provided, or was that the only information	16:02:22
23	provided to you?	16:02:24
24	A. About unique views?	16:02:26
25	Q. (Nods head.)	

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1	A. There might have been some other	16:02:29
2	information. It would be on my doc list. Do you	16:02:32
3	have	16:02:32
4	Q. No, but you had said that's the only	16:02:34
5	information that we provided.	16:02:35
6	A. I	16:02:37
7	Q. We is that the do you know that to be	16:02:38
8	that Gawker only provided that data or did	16:02:40
9	Plaintiff's attorney only give you that data?	16:02:42
10	A. I don't know the answer to that.	16:02:44
11	Q. Okay. So it may have been that Plaintiff's	16:02:45
12	attorneys only gave you that data?	16:02:47
13	A. Again, I don't know that.	16:02:49
14	Q. But it's fair to say that the distribution	16:02:58
15	of unique views was not evenly distributed over 6.71	16:03:03
16	months. Correct?	16:03:04
17	A. That's correct.	16:03:05
18	Q. So there were not 798,000-some-odd people	16:03:10
19	unique visitors to this page each month over that	16:03:14
20	six-month period. Right?	16:03:15
21	A. On average, there was.	16:03:16
22	Q. Right. But nearly all of those unique views	16:03:20
23	happened in month 1 in October 2012. Correct?	16:03:25
24	A. Nearly	16:03:25
25	MR. VOGT: Objection to form.	

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1	THE WITNESS: Nearly all again, that a	16:03:28
2	lot. The most views happened in that first month	16:03:31
3	that it was posted.	16:03:32
4	BY MR. BERRY:	16:03:33
5	Q. Do you have any reason to think that the	16:03:40
6	unique users from the Hogan post continued to visit	16:03:43
7	Gawker again?	16:03:44
8	A. According to Mr. Denton I'm going turn to	16:03:52
9	a quote on page 11 of my report.	16:03:55
10	According to Mr. Denton he's talking	16:03:58
11	about monthly unique users he says, "This is the	16:04:02
12	figure" and it's in bold. We bolded it:	16:04:04
13	"This is the figure that	16:04:07
14	journalists cite when judging a	16:04:08
15	site's competitive position. It's	16:04:09
16	also the metric by which	16:04:11
17	advertisers decide which sites they	16:04:13
18	will shower with dollars. Finally,	16:04:13
19	a site with plenty of genuine	16:04:14
20	uniques is one that has good growth	16:04:18
21	prospects. Each of those	16:04:19
22	first-time visitors is a potential	16:04:20
23	convert."	16:04:22
24	So I think in Mr. Denton's own words, they	16:04:24
25	are potentially converts to the site.	

1	Q. Right. He wasn't talking about the Gawker	16:04:30
2	posting of the Hulk Hogan video, was he?	16:04:32
3	A. Well, his	16:04:32
4	MR. VOGT: Objection to form.	16:04:32
5	THE WITNESS: next quote that we have in	16:04:34
6	here refers to what I believe to be posts such as the	16:04:39
7	Hulk video. So he says again, this is Mr. Denton:	16:04:40
8	"Most of the stories that	16:04:41
9	resonate are also stories with high	16:04:43
10	page views with the flames that	16:04:45
11	everyone so prizes you have to	16:04:49
12	be even more original, even more	16:04:49
13	provocative or even more of a	16:04:52
14	hustler than usual."	16:04:54
15	So I think there, he is speaking to posts	16:04:55
16	such as the Hulk video.	16:04:59
17	BY MR. BERRY:	16:05:00
18	Q. But was he actually talking about the	16:05:04
19	Hulk Hogan video?	16:05:04
20	MR. VOGT: Objection to form.	16:05:06
21	THE WITNESS: In those quotes?	16:05:08
22	BY MR. BERRY:	16:05:09
23	Q. Correct.	16:05:09
24	A. Speaking directly to the Hulk video?	16:05:11
25	Q. Yes.	

1	A. I don't know what specifically he was	16:05:13
2	speaking to. I just know that those are his words.	16:05:17
3	Q. Right. That was published on January 5th,	16:05:20
4	2010?	16:05:20
5	A. Okay. So then it's not in relation to the	16:05:23
6	Hulk video.	16:05:23
7	Q. Right. And what he said I believe was that	16:05:28
8	they had the potential to become regular viewers.	16:05:30
9	Right? Or something to that effect?	16:05:32
10	A. Each of those first-time visitors is a	16:05:34
11	potential convert.	16:05:35
12	Q. Do you know if any of the unique users for	16:05:40
13	the Hogan post was a convert?	16:05:42
14	A. Again, based on Mr. Denton's own words, I	16:05:45
15	have to assume that they were hoping that they were	16:05:47
16	converts. And, again I think we talked about this	16:05:49
17	hours ago, but we asked for Google Analytics data and	16:05:53
18	for data from Vastly from your client and I don't	16:05:56
19	believe we have received that yet unless there's	16:06:01
20	something that I haven't been shared.	16:06:02
21	Q. Right, you didn't ask for it. This is	16:06:04
22	between the plaintiff's counsel and us and the court.	16:06:04
23	Right?	16:06:04
24	Yeah, I mean, he has only	16:06:09
25	A. I don't know	

1	Q one way one way or the other to know	16:06:11
2	whether that data is provided or whether the court	16:06:13
3	ruled it to be relevant or irrelevant. Right?	16:06:16
4	A. I haven't seen that data.	16:06:17
5	Q. And, again, you have no reason to know one	16:06:20
6	way or another whether any unique viewer of the Hogan	16:06:25
7	post continued to be a viewer of gawker.com?	16:06:29
8	A. There's no way without that information that	16:06:33
9	we asked for to know if that's true or not.	16:06:37
10	However, from a valuation perspective, the	16:06:41
11	data that they're going to take again, to use	16:06:46
12	Mr. Denton's words, "This is the figure" so he's	16:06:48
13	talking about monthly uniques, monthly unique users:	16:06:51
14	"This is the figure that	16:06:53
15	journalists cite when judging a	16:06:53
16	site's competitive position. It's	16:06:53
17	the metric by which advertisers	16:06:55
18	decide which sites they will shower	16:06:57
19	with dollars."	16:06:58
20	So what happens is, these sites present	16:07:02
21	their monthly user traffic unique user traffic	16:07:06
22	data to potential advertisers again, this is	16:07:08
23	Denton's words, not mine and that's how the	16:07:10
24	advertisers decide who they're going shower with	16:07:13
25	dollars.	
		1

1	Q. But you've never worked in the Web site	16:07:16
2	advertising business. Right?	16:07:16
3	A. I'm not an advertising expert. I have not	16:07:19
4	worked in that business. You're correct.	16:07:20
5	Q. And you've never gone to an advertiser to	16:07:22
6	try and get them to advertise on a Web site, have	16:07:25
7	you?	16:07:25
8	A. I have not.	16:07:26
9	Q. And you've never talked to Nick Denton	16:07:30
10	before, have you?	16:07:31
11	A. I don't think so, no.	16:07:32
12	Q. And you have no idea how gawker.com deals	16:07:35
13	with its advertisers, do you?	16:07:37
14	A. All I know is what the quote says from	16:07:40
15	Mr. Denton.	16:07:41
16	Q. Right. But you don't know how gawker.com	16:07:45
17	deals with its advertisers, do you?	16:07:47
18	A. I don't know their specific conversations or	16:07:50
19	negotiations, no.	16:07:51
20	Q. Do you have any reason to think that the	16:07:54
21	unique users for the Hogan post had not visited	16:07:58
22	Gawker before?	16:08:00
23	A. I have no there's no indication one way	16:08:03
24	or the other without additional data.	16:08:05
25	Q. So there may have been people who had	
L		<b>_</b>

1	visited the site before. Right?	16:08:11
2	A. They could have been.	16:08:12
3	Q. And they could have also been people who	16:08:14
4	hadn't visited the site before. Right?	16:08:16
5	A. They could have been.	16:08:28
6	MR. BERRY: I'd like to mark as Exhibit 193.	16:08:28
7	(The document referred to was	16:09:25
8	marked as Exhibit 193.)	16:09:25
9	BY MR. BERRY:	16:09:38
10	Q. Exhibit 193 is a Quantcast report for	16:09:45
11	gawker.com showing the period from October 2011	16:09:52
12	through September 2012.	16:09:56
13	This is similar to, I guess, data that you	16:09:59
14	looked at?	16:10:05
15	A. I believe we looked at data similar to this,	16:10:08
16	yes.	16:10:10
17	Q. Okay. Looking just at the period between	16:10:14
18	May 2012 and the end of September 2012, how would you	16:10:18
19	describe the trend of unique users?	16:10:22
20	A. May so is May following this April,	16:10:27
21	May, June. Okay. So these are one-month periods?	16:10:30
22	Q. Hm-hm.	16:10:31
23	A. So, I'm sorry, what was your question again?	16:10:33
24	Q. How would you describe the number of unique	16:10:35
25	users during that period?	

1	A. May through and, I'm sorry again, what was	16:10:39
2	the last month?	16:10:39
3	Q. September, the last month on here.	16:10:43
4	A. It's increasing.	16:10:44
5	Q. On the chart, it's the highest rate of	16:10:58
6	increase of any of this period. Right?	16:11:04
7	A. I would have to calculate that. I don't	16:11:06
8	know if the October the October to October,	16:11:10
9	whatever that first month is, that's fairly steep.	16:11:13
10	I'd have to calcu I'm not going to say it's the	16:11:16
11	highest. I can't do that. I'm sorry.	16:11:18
12	Q. But in aggregate number of users, it's a	16:11:22
13	the largest increase?	16:11:23
14	A. In aggregate?	16:11:26
15	Q. Yeah, the aggregate average over	16:11:28
16	A. Over the seven-month period or six-month	16:11:31
17	period, whatever?	16:11:31
18	Q. Yeah, between May and September.	16:11:38
19	A. It looks to be the largest aggregate	16:11:39
20	increase.	16:11:40
21	MR. BERRY: I'd like to mark as 194.	16:11:40
22	(The document referred to was	16:11:56
23	marked as Exhibit 194.)	16:11:56
24	BY MR. BERRY:	16:12:06
25	Q. What Exhibit 194 is, is Quantcast data	

1	showing average monthly unique viewers of gawker.com	16:12:14
2	from October 1st, 2011 all the way through April	16:12:22
3	2013, which is the total period of time that you were	16:12:24
4	looking at in your report.	16:12:29
5	A. Okay.	16:12:30
6	Q. Right. You had broken it into two separate	16:12:33
7	twelve-month periods, but this shows the entire	16:12:38
8	series of months.	16:12:39
9	A. Okay.	16:12:39
10	Q. In May 2012, how many unique viewers were	16:12:44
11	there at gawker.com?	16:12:53
12	A. Looks like 7.5 million in the United States.	16:12:57
13	Q. And that way you were looking at the U.S.	16:13:01
14	number when you were doing uniques?	16:13:03
15	A. We were looking at global, I believe.	16:13:13
16	MR. BERRY: I'd like to show you what's	16:13:14
17	marked as what we'll mark as Exhibit 195.	16:13:14
18	(The document referred to was	16:13:33
19	marked as Exhibit 195.)	16:13:33
20	BY MR. BERRY:	16:13:34
21	Q. Are you sure that you were looking at	16:13:43
22	global?	16:13:44
23	MR. VOGT: Objection.	16:13:44
24	THE WITNESS: I'll check that.	16:14:14
25	I'd I'd have to check my documents to	
L		

1	see. I thought I but I think we did global.	16:14:17
2	BY MR. BERRY:	16:14:20
3	Q. Did you do global for the comps?	16:14:22
4	A. Yes.	16:14:22
5	Q. Do you know if Gawker is able to monetize	16:14:33
6	non-U.S. unique visitors?	16:14:36
7	A. I don't know why they wouldn't be able to.	16:14:40
8	Q. Do you know if other any of the other	16:14:41
9	Web sites monetize non-U.S. visitors that you had	16:14:45
10	used as comps?	16:14:49
11	A. They can monetize advertising.	16:14:51
12	Q. Do you know if they do?	16:14:52
13	A. I don't know for sure. But there's	16:15:00
14	certainly a value.	16:15:11
15	Q. Let me show you taking a look at	16:15:13
16	Exhibit 195. This is the same the chart showing	16:15:21
17	the same period of time.	16:15:25
18	How many unique users were there in	16:15:29
19	September 2012?	16:15:32
20	A. In the United States?	16:15:33
21	Q. Correct.	16:15:34
22	A. 12.6 million. Globally? I don't know. You	16:15:38
23	don't have it here.	16:15:40
24	Q. So just looking at United States, between	16:15:42
25	Exhibit 194 and 195, there was an increase from	

1	7.5 million, roughly, in May to 12.6 in September.	16:15:48
2	Right?	16:15:58
3	A. Where are you looking at again?	16:15:59
4	Q. Looking at 194.	16:16:01
5	A. 194, all right.	16:16:02
6	Q. Shows that in May of 2012.	16:16:06
7	A. There was 7.5 million in the U.S.	16:16:09
8	Q. And in September 2012, there were 12.6	16:16:14
9	million in the U.S. Right?	16:16:17
10	A. That's correct.	16:16:17
11	Q. So that was an increase of almost	16:16:21
12	70 percent?	16:16:24
13	A. About that.	16:16:25
14	Q. Do you know what that increase was	16:16:26
15	attributable to?	16:16:31
16	A. I do not.	16:16:32
17	Q. Do you know whether it was attributable to a	16:16:34
18	specific post?	16:16:37
19	A. I know there were other posts going on.	16:16:41
20	Q. But was this increase in traffic, that	16:16:45
21	5-million-plus people, attributable to any individual	16:16:48
22	post, as far as you know?	16:16:49
23	A. I think there was a Kate Middleton post that	16:16:53
24	happened in September.	16:16:53
25	Q. And what about in August?	

1	A. I don't remember exactly.	16:17:05
2	Q. So prior to the Hogan post, there was an	16:17:09
3	uptick of 5 million unique visitors in the period	16:17:12
4	between May to September 2012. Right?	16:17:19
5	A. Approximately.	16:17:20
6	MR. BERRY: Mark as Exhibit 195 oh,	16:18:14
7	sorry 196. Falling behind.	16:18:14
8	(The document referred to was	16:18:26
9	marked as Exhibit 196.)	16:18:26
10	THE WITNESS: Can you put these others down	16:18:28
11	for now?	16:18:28
12	BY MR. BERRY:	16:18:29
13	Q. Sure. We may come back to one of them.	16:18:40
14	Exhibit 196 is the same span of time, data	16:18:43
15	from Quantcast for gawker.com. This time with	16:18:48
16	October 2012 data broken out for unique U.S.	16:18:53
17	visitors.	16:18:53
18	The number that month was roughly	16:18:57
19	14.18 million. Right?	16:18:59
20	A. Correct.	16:18:59
21	MR. BERRY: Now mark as Exhibit 197.	16:18:59
22	(The document referred to was	16:18:59
23	marked as Exhibit 197.)	16:18:59
24	BY MR. BERRY:	16:19:36
25	Q. Exhibit 197 is that same quantcast.com data	

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	1 for Gaw	ker from October 2011 all the way through	16:19:47
	2 April '	13 this time with April 2013 broken out.	16:19:49
	3	Do you see that?	16 <b>:</b> 19 <b>:</b> 50
	4 A.	I do.	16:19:50
	5 Q.	And how many unique viewers were there for	16:19:53
	6 gawker.	com in United States in April 2013?	16:19:55
	7 A.	Just over 12.7 million.	16:19:58
	8 Q.	So there was a decrease in unique viewers	16:20:05
	9 from Oc	tober 2012 to April 2013. Right?	16:20:09
1	0 A.	That is correct.	16:20:09
1	1 Q.	Do you know what that decrease was	16:20:12
1	2 attribu	table to?	16:20:12
1	3 A.	I do not.	16:20:18
1	4 Q.	Looking just at Exhibit 196 with the October	16:20:23
1	5 data br	oken out.	16:20:24
1	6 A.	Okay.	16:20:25
1	7 Q.	The number of unique viewers dropped from	16:20:29
1	8 October	to November. Right?	16:20:32
1	9 A.	Yes.	16:20:32
2	0 Q.	Do you know what that drop was due to?	16:20:37
2	1 A.	I do not. This was one of their most	16:20:41
2	2 excepti	onal stories they ever had in terms of	16:20:43
2	3 traffic	, so I do not know why.	16:20:47
2	4	MR. BERRY: I'd like to mark as 198.	16:20:47
2	5	(The document referred to was	

800-826-0277

1	marked as Exhibit 198.)	16:21:04
2	BY MR. BERRY:	16:21:04
3	Q. Exhibit 198 is the same set of data from	16:21:09
4	Quantcast for Gawker showing the unique viewers each	16:21:12
5	month from October 2011 through April 2013. This	16:21:16
6	time with the unique users for November broken out.	16:21:20
7	How many unique users were there in November	16:21:23
8	2012?	16:21:24
9	A. Looks like, in the U.S., just over	16:21:26
10	9.5 million.	16:21:26
11	Q. And of all the time during the period that	16:21:32
12	you looked at, that's the greatest drop in unique	16:21:35
13	users. Correct?	16:21:36
14	A. The greatest drop on on in absolute	16:21:41
15	terms?	16:21:41
16	Q. Absolute percentage. However you want to	16:21:44
17	look at it, it's the greatest drop. Right?	16:21:47
18	A. Since when?	16:21:48
19	MR. VOGT: Objection to form.	16:21:50
20	BY MR. BERRY:	16:21:50
21	Q. During this whole period that you looked at	16:21:52
22	from October 2011 through April 2013.	16:21:54
23	A. I don't know if it's the greatest. I mean,	16:21:59
24	it could be close to it. I don't know what happened	16:22:01
25	in December to January. It's a pretty big drop	

1	there, too.	16:22:14
2	Q. But in both of those periods, there was	16:22:17
3	significant drops in the unique users to the Web site	16:22:21
4	in the U.S. for those between those months.	16:22:23
5	Right?	16:22:23
6	A. Traffic fluctuates with many Web sites, but	16:22:28
7	yes, there was a drop in those two periods.	16:22:30
8	Q. And the drop here was roughly 4.5 million	16:22:37
9	people. Right?	16:22:39
10	A. From where to where now?	16:22:40
11	Q. From October to November.	16:22:42
12	A. Approximately.	16:22:45
13	Q. It dropped roughly 30 percent?	16:22:49
14	A. Approximately.	16:22:50
15	Q. Do you know what caused that decline?	16:22:56
16	A. I do not.	16:23:01
17	Q. Do you know why the unique users increased	16:23:04
18	again in December?	16:23:04
19	A. I believe there was another story, large	16:23:08
20	story.	16:23:08
21	Q. Did that have anything to do with the	16:23:12
22	Hulk Hogan post?	16:23:16
23	A. It could have. I don't know.	16:23:17
24	Q. You don't know why there was an increase	16:23:19
25	from November to December. Right?	

1	A. I believe there was another large story that	16:23:22
2	came out.	16:23:23
3	Q. Did that large story have anything to do	16:23:25
4	with Hulk Hogan?	16:23:26
5	A. The story itself?	16:23:28
6	Q. Yes.	16:23:28
7	A. I don't think so.	16:23:29
8	Q. Did that increase have anything to do with	16:23:32
9	the Hulk Hogan post?	16:23:33
10	A. It could have.	16:23:33
11	Q. But you don't know?	16:23:35
12	A. I don't know.	16:23:36
13	Q. Pulling back out Exhibit 195. That shows	16:24:10
14	the breakout of unique U.S. visitors for gawker.com	16:24:14
15	in September 2012. Right?	16:24:16
16	A. That is correct.	16:24:17
17	Q. And that shows 12.6 million people?	16:24:20
18	A. Roughly, yes.	16:24:21
19	Q. Then if you look at Exhibit 197 which shows	16:24:23
20	the data broken out for April 2013, how many unique	16:24:29
21	visitors was there in April 2013?	16:24:31
22	A. Just over 12.7 million in the U.S.	16:24:34
23	Q. So September 2012 was the month before	16:24:39
24	Gawker posted the Hulk Hogan video. Right?	16:24:42
25	A. That is correct.	

1	Q. And April 2013 was the month it took it	16:24:46
2	down. Right?	16:24:48
3	A. That is correct.	16:24:48
4	Q. So the number of users before the Hogan	16:24:52
5	video was posted and the number through the time the	16:24:54
6	video was removed, looking at these two months, was	16:24:57
7	almost identical?	16:24:58
8	A. It was close.	16:24:59
9	Q. Right. There may be a 2 percent increase?	16:25:02
10	A. I don't know the percentage. It was close.	16:25:06
11	Q. Going back to Exhibit 4 to your report.	16:25:16
12	A. Do I put these away for a second?	16:25:20
13	Q. Yes.	16:25:20
14	Just looking at Exhibit 4 to your report	16:25:23
15	which was our Exhibit 176.	16:25:26
16	A. Okay.	16:25:26
17	Q. Here, just going to go back to where we were	16:25:32
18	earlier in the day.	16:25:33
19	A. Okay.	16:25:34
20	Q. Here this says the total unique page views	16:25:37
21	of the video was 5,357,572. Right?	16:25:41
22	A. Correct.	16:25:42
23	Q. That's just the number of unique users who	16:25:50
24	visited that post. Correct?	16:25:51
25	A. The video the page the video's on, yes.	
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1	Q. Those users might have looked at other pages	16:25:56
2	on gawker.com. Right?	16:25:57
3	A. They could have.	16:25:58
4	Q. They might have visited gawker.com the day	16:26:01
5	before the post. Right?	16:26:03
6	A. They could have.	16:26:04
7	Q. They might have visited gawker.com the week	16:26:07
8	before the post. Right?	16:26:08
9	A. They could have.	16:26:09
10	Q. They could have looked at gawker.com the	16:26:12
11	month before?	16:26:13
12	A. They could have.	16:26:15
13	Q. They could have looked two months before.	16:26:15
14	Right?	16:26:18
15	A. They could have.	16:26:19
16	Q. But your analysis assumes that these	16:26:25
17	5.3 million users are unique visitors to gawker.com,	16:26:29
18	new users. Right?	16:26:31
19	A. Not	16:26:31
20	MR. VOGT: Objection to form.	16:26:32
21	THE WITNESS: Not necessarily new users.	16:26:35
22	Again, it's some of them could have been new	16:26:39
23	users. But, again, to Mr. Denton's quote, each of	16:26:41
24	those first-time visitors is a potential convert.	16:26:43
25	So they're presumably hoping some of those	

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1	were new users, but I don't have that data. I've	16:26:49
2	asked for that, again, but we haven't received it.	16:26:52
3	If I can't so I don't know either way.	16:26:54
4	BY MR. BERRY:	16:27:03
5	Q. In your analysis, you equate unique page	16:27:07
6	views to this post to unique page views to Gawker.	16:27:12
7	Correct?	16:27:12
8	A. To the unique users to Gawker visitors?	16:27:16
9	Yes.	16:27:16
10	Q. Right. So you're using a unique page view	16:27:19
11	for this particular post and saying that that is a	16:27:21
12	unique page view to gawker.com as a whole. Correct?	16:27:27
13	A. I'm not completely understanding what you're	16:27:29
14	saying there.	16:27:30
15	Q. The Quantcast data shows the average it	16:27:34
16	is a number of unique users for a particular month.	16:27:38
17	Right?	16:27:38
18	A. Correct.	16:27:39
19	Q. So in the month of October 2012 we looked	16:27:42
20	at, there was roughly 14 million unique users.	16:27:42
21	Right?	16:27:45
22	A. Roughly. I'd have to look again, but.	16:27:55
23	Yes, for October.	16:27:56
24	Q. And your assumption is that the total unique	16:27:59
25	page views, an unique viewer from the Hogan post was	

1	a unique user for gawker.com for that particular	16:28:06
2	month. Right?	16:28:08
3	A. So you're asking would they have been	16:28:09
4	counted as a unique on Quantcast, would the unique	16:28:15
5	viewers of that page be counted as a unique monthly	16:28:18
6	user of gawker.com?	16:28:19
7	Q. Well, that's a slightly different question,	16:28:20
8	but you can answer that one first.	16:28:22
9	A. Yes. They would they would be	16:28:25
10	they're they're of the same common denominator.	16:28:28
11	Q. Earlier in the day, you told me that the	16:28:33
12	unique users per month on Quantcast could view ten	16:28:38
13	articles. Right?	16:28:38
14	A. They could.	16:28:39
15	Q. But they could only view one article, too.	16:28:41
16	Right?	16:28:42
17	A. They could.	16:28:42
18	Q. Your analysis assumes that unique page views	16:28:45
19	for this particular post were unique visits to Gawker	16:28:51
20	as a whole on the Quantcast data. Right?	16:28:53
21	MR. VOGT: Objection to form.	16:28:54
22	THE WITNESS: No, it doesn't have to be a	16:28:56
23	unique okay. So now I understand your question.	16:28:58
24	No, it does not have to be that one unique	16:29:02
25	viewer of the 5.4 million that saw the video is also	

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1	one unique end user per Quantcast data.	16:29:14
2	BY MR. BERRY:	16:29:14
3	Q. But in your analysis, you assume those two	16:29:17
4	things are the same. Right?	16:29:17
5	MR. VOGT: Objection to form.	16:29:19
6	THE WITNESS: We assume that one unique	16:29:26
7	viewer of the video would be counted as a unique user	16:29:35
8	that's presented in the Quantcast data.	16:29:37
9	BY MR. BERRY:	16:29:38
10	Q. Even though they're counting two different	16:29:39
11	things. Right?	16:29:41
12	MR. VOGT: Objection to form.	16:29:41
13	THE WITNESS: I'm not sure. I'm not	16:29:44
14	understanding the question completely and I apologize	16:29:47
15	for that, so.	16:29:48
16	BY MR. BERRY:	16:29:48
17	Q. That's all right.	16:29:49
18	Just a couple minutes ago, you said that a	16:29:52
19	unique viewer of the Hogan post may have looked at	16:29:56
20	other posts on gawker.com that month. Right?	16:30:00
21	A. Right.	16:30:00
22	Q. For unique user data from Comcast from	16:30:08
23	Quantcast on a monthly basis, that's one unique user.	16:30:08
24	Right?	16:30:12
25	A. If they only viewed the Hulk video.	

1	Q. And if they viewed the Hulk video and they	16:30:19
2	viewed fifteen other posts on gawker.com, that's	16:30:22
3	still one unique user on Quantcast. Right?	16:30:24
4	A. Correct.	16:30:25
5	Q. For the Hogan post, that's also one unique	16:30:29
6	viewer. Right?	16:30:29
7	A. That's according to the Google analytics	16:30:33
8	data?	16:30:33
9	Q. Right.	16:30:34
10	A. Right.	16:30:34
11	Q. And so your assumption is that for the	16:30:37
12	Quantcast data, which you used for valuation, that	16:30:39
13	one unique user for the Hogan post is the equivalent	16:30:43
14	of one unique user for the month as a whole. Right?	16:30:46
15	MR. VOGT: Objection to form.	16:30:47
16	THE WITNESS: They would be a unique user on	16:30:51
17	Quantcast as well.	16:30:51
18	BY MR. BERRY:	16:30:53
19	Q. For the month?	16:30:53
20	A. Correct.	16:30:55
21	Q. Even though they may have viewed numerous	16:31:00
22	articles on gawker.com?	16:31:03
23	MR. VOGT: Objection to form.	16:31:04
24	THE WITNESS: I think Mr. Denton and Gawker	16:31:06
25	would hope they viewed other articles on gawker.com.	

1	BY MR. BERRY:	16:31:10
2	Q. All right. Take out Exhibit 177.	16:31:10
3	A. 178	16:31:43
4	Q. I think you had it out when we started this.	16:31:45
5	Why don't we go off the record for a minute.	16:31:47
6	THE VIDEOGRAPHER: Okay. Off the record at	16:31:49
7	4:31.	16:31:50
8	(Discussion held off the record.)	16:32:09
9	THE VIDEOGRAPHER: Back on the record at	16:32:24
10	4:32.	16:32:26
11	BY MR. BERRY:	16:32:27
12	Q. All right. And so you have Exhibit 177 in	16:32:30
13	front of you?	16:32:30
14	A. I do.	16:32:31
15	Q. All right. If you turn the page to	16:32:39
16	Gawker 1149, this was a document attached to 1148	16:32:47
17	that your plaintiff's that Plaintiff's counsel	16:32:50
18	produced to us that said you had reviewed before.	16:32:53
19	Have you looked at this?	16:32:54
20	A. I believe so, yes.	16:32:55
21	Q. Okay. Do you know what it is?	16:33:03
22	A. Looks like the rankings of the top stories	16:33:09
23	that were on gawker.com.	16:33:11
24	Q. Okay. In 2012?	16:33:13
25	A. Correct.	
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1	Q. Ar	nd this is Google Analytics data broken	16:33:25
2	down just l	ike 1148 but just for different stories.	16:33:29
3	Correct?		16:33:32
4	A. Th	at's what it looks like, yes.	16:33:38
5	Q. Ar	d there's a column just like on page 1148,	16:33:42
6	the second	column shows unique page views.	16:33:46
7	Do	you see that?	16:33:47
8	A. I	do.	16:33:47
9	Q. Th	e third item in that column or, yeah,	16:33:51
10	the third i	tem that's numbered in that column is the	16:33:54
11	Hogan post.	Do you see that? Even for a minute?	16:33:58
12	A. I	do.	16:33:58
13	Q. Ar	nd as of 2012, the end of 2012, there were	16:34:03
14	roughly 4.8	78 million unique views for that post?	16:34:12
15	Do	you see that?	16:34:12
16	A. Th	at looks correct.	16:34:13
17	Q. Ju	st beneath that entry is an article titled	16:34:16
18	"I Am Adam	Lanza's Mother." Do you see that, number	16:34:20
19	4?		16:34:21
20	A. I	do.	16:34:21
21	Q. Do	you know who Adam Lanza is?	16:34:24
22	A. I'	ve heard the name, yes.	16:34:27
23	Q. Do	you know who he is?	16:34:28
24	A. He	e was a distressed kid, I believe.	16:34:33
25	Q. He	e was the boy who was the shooter in	

1	Newtown, Connecticut, in the elementary school back	16:34:38
2	in December 2012.	16:34:39
3	A. He was distressed, yes.	16:34:42
4	Q. You recall that incident?	16:34:43
5	A. I do.	16:34:44
6	Q. That post, according to this data, had	16:34:50
7	5.394 million unique views in 2012. Right?	16:34:55
8	A. That's what this says, yes.	16:34:56
9	Q. How would you value that post?	16:35:00
10	MR. VOGT: Objection to form.	16:35:00
11	THE WITNESS: I would look at a very similar	16:35:03
12	approach that we took to valuing the Hulk video.	16:35:07
13	BY MR. BERRY:	16:35:07
14	Q. Okay. So this 5.394 number is roughly the	16:35:11
15	same as the Hogan post. Right?	16:35:12
16	MR. VOGT: Objection to form.	16:35:12
17	BY MR. BERRY:	16:35:13
18	Q. The number that you ultimately used for the	16:35:16
19	Hogan post.	16:35:17
20	A. Through December 31st, 2012?	16:35:21
21	Q. Yeah, but there's 5.394 million for Adam	16:35:24
22	Lanza's the Adam Lanza's mother article is roughly	16:35:27
23	the same as the 5.357 million uniques that you used	16:35:32
24	for the Hogan post. Right?	16:35:33
25	A. Yeah, I mean, we're not comparing the right	

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1	time frames here, but are you asking me if 5.3	16:35:39
2	million is close to 5.4 million? The answer's yes.	16:35:42
3	Q. Okay. So based on your analysis, this post	16:35:47
4	would have added somewhere between 5 million and	16:35:49
5	\$15 million to Gawker also?	16:35:52
6	MR. VOGT: Objection to form.	16:35:53
7	THE WITNESS: I'd have to see the total	16:35:56
8	unique views that it commanded over whatever period	16:36:00
9	of time that it was up in order to make that	16:36:02
10	analysis. I haven't seen that, so I can't answer	16:36:04
11	that question.	16:36:05
12	BY MR. BERRY:	16:36:05
13	Q. So but the number of uniques would likely be	16:36:07
14	higher, then, at the end of December 2012. Right?	16:36:12
15	A. It could be.	16:36:13
16	Q. And if you were going to value it the same	16:36:16
17	way, based on your analysis, if the time periods	16:36:19
18	one was in December 2012, one was in October 2012	16:36:24
19	the likely value was anywhere between 5- and	16:36:28
20	\$15 million. Right?	16:36:29
21	MR. VOGT: Objection to form.	16:36:29
22	THE WITNESS: Again, I haven't done that	16:36:31
23	analysis, so I can't say for sure.	16:36:34
24	BY MR. BERRY:	16:36:34
25	Q. Okay. Going down a little further, do you	

1	see there's one, it's number 6, "NASA's Time-Lapse	16:36:45
2	Video of Hurricane Sandy is Terrifying. Beautiful"?	16:36:49
3	A. I see that.	16:36:49
4	Q. And that had a number of unique views of	16:36:52
5	roughly 1.5 million. Right?	16:36:55
6	A. 1.426.	16:36:58
7	Q. Do you see that?	16:36:59
8	A. 1.426 million?	16:37:01
9	Q. Yeah.	16:37:02
10	A. Yeah.	16:37:03
11	Q. How do you value that post?	16:37:06
12	MR. VOGT: Objection to form.	16:37:07
13	THE WITNESS: Again, I'd have to look at the	16:37:10
14	post. I'd have to see it. But it could be, using a	16:37:13
15	very similar approach methodology.	16:37:15
16	BY MR. BERRY:	16:37:15
17	Q. Right. So if you used the unique page views	16:37:18
18	and you look at the same over time, you could value	16:37:20
19	it the same way that you did for the Hogan post.	16:37:22
20	Right?	16:37:23
21	MR. VOGT: Objection to form.	16:37:23
22	THE WITNESS: Correct.	16:37:24
23	BY MR. BERRY:	16:37:24
24	Q. If you used the same sort of market	16:37:28
25	multiples, you would end up valuing this at about a	

1	million to \$3 million of added value to Gawker based	16:37:34
2	on that post?	16:37:34
3	MR. VOGT: Objection to form.	16:37:35
4	THE WITNESS: Again, I'd have to do the	16:37:37
5	analysis and look at the numbers.	16:37:37
6	BY MR. BERRY:	16:37:39
7	Q. But if this was a assuming that the time	16:37:40
8	period was roughly equal and you used the same market	16:37:45
9	multiples, based on the fact that there's a quarter	16:37:49
10	third to a quarter of the number of unique views,	16:37:51
11	the value would be a quarter to a third of the Hogan	16:37:54
12	post. Right?	16:37:55
13	MR. VOGT: Objection to form.	16:37:55
14	THE WITNESS: Again, I would have to look at	16:37:57
15	the post. I would have to do the analysis, see all	16:37:59
16	of the data, get all the information, the context,	16:38:02
17	you've been talking about the context, so I don't	16:38:05
18	know. I can't answer that question without doing	16:38:06
19	that.	16:38:07
20	BY MR. BERRY:	16:38:08
21	Q. If you but you could do that same	16:38:10
22	analysis for any post on Gawker in 2012. Right?	16:38:15
23	MR. VOGT: Objection to form.	16:38:15
24	THE WITNESS: I could do an analysis.	16:38:17
25	BY MR. BERRY:	

1	Q. So in October 2012, you could look at any	16:38:21
2	particular post and figure out what the value is the	16:38:24
3	same way that you did the Hogan post. Right?	16:38:26
4	A. I could look at	16:38:27
5	MR. VOGT: Objection to form.	16:38:29
6	THE WITNESS: different posts and	16:38:31
7	determine a value.	16:38:31
8	BY MR. BERRY:	16:38:31
9	Q. Well, you'd basically look at the unique	16:38:34
10	visitors to the post and assess that added value to	16:38:38
11	gawker.com as a whole. Right?	16:38:38
12	MR. VOGT: Objection	
13	BY MR. BERRY:	
14	Q. It sounds like you did when	
15	A. I could look at	
16	MR. VOGT: Objection to form.	
17	THE WITNESS: the traffic	16:38:43
18	MR. BERRY: Wait.	16:38:43
19	THE REPORTER: Hold on. Overtalking and	16:38:43
20	things are getting broken up on the record. Would	16:38:45
21	you mind starting, please.	16:38:45
22	BY MR. BERRY:	16:38:46
23	Q. Yeah. Mr. Anderson, you might want to just	16:38:49
24	give Shane a chance to	16:38:49
25	A. All right.	
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1	Q. Yeah, he's cutting you off.	16:38:51
2	MR. VOGT: Well, and you threw me off 'cause	16:38:52
3	you stopped and then you started asking again.	16:38:56
4	THE WITNESS: Sorry about that. I won't	16:38:57
5	talk anymore. I won't talk anymore.	16:38:57
6	MR. BERRY: I think he's going to keep	16:38:59
7	objecting to my questions, you'll keep answering my	16:39:01
8	questions, I'll keep asking questions, and we'll go	16:39:03
9	in a circle.	16:39:04
10	THE WITNESS: Fair enough.	16:39:05
11	BY MR. BERRY:	16:39:11
12	Q. The upshot is that using your methodology,	16:39:14
13	you could look at and apply that methodology to any	16:39:19
14	particular post on gawker.com to assess the increase	16:39:23
15	in value attributable to that post. Right?	16:39:26
16	A. Theoretically. I'd have to look at it and	16:39:29
17	I'd have to do the analysis. I'm not going to say	16:39:31
18	absolutely, but yes, it's possible.	16:39:32
19	Q. Are you suggesting that your analysis is not	16:39:34
20	something that could be replicated?	16:39:37
21	A. I am not.	16:39:37
22	Q. Okay. So if I went to any other post, could	16:39:40
23	I replicate the value of that post by conducting the	16:39:43
24	same kind of analysis that you have done with the	16:39:45
25	Hogan post?	

1	A. The same analysis in general, yes. But in	16:39:50
2	specifics, I don't have the specifics, so I I	16:39:52
3	can't say yes to the specifics.	16:39:54
4	Q. But if I told you the monthly sorry.	16:39:56
5	If I told you the number of unique page	16:39:59
6	views that an article got in October 2012, you could	16:40:03
7	plug that value in to figure out what the increase in	16:40:10
8	value to Gawker as a whole would be	16:40:10
9	A. Right.	16:40:12
10	Q over that same period. Right?	16:40:15
11	MR. VOGT: Objection to form.	16:40:16
12	THE WITNESS: I could use a similar analysis	16:40:17
13	to do that, yes.	16:40:18
14	BY MR. BERRY:	16:40:27
15	Q. Isn't the sum of unique views per post	16:40:30
16	greater than the number of unique views per month	16:40:33
17	that's measured by Quantcast?	16:40:35
18	MR. VOGT: Objection to form.	16:40:36
19	THE WITNESS: Say that again.	16:40:38
20	BY MR. BERRY:	16:40:39
21	Q. Well, if Gawker posts a hundred articles in	16:40:43
22	October 2012	16:40:44
23	A. Okay.	16:40:45
24	Q somebody visits the Hogan post, somebody	16:40:49
25	visits post A, post B, post C. Right? They count as	

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1	one unique viewer on Quantcast. Right?	16:40:57
2	A. Correct.	16:40:58
3	Q. But they would count as one unique viewer to	16:41:02
4	Hogan, one unique viewer to post A, one unique viewer	16:41:03
5	to post B, one unique viewer to post C. Correct?	16:41:07
6	A. They could, yes.	16:41:09
7	Q. So the sum of the unique views per post far	16:41:13
8	exceeds the number of unique views per month that's	16:41:16
9	measured by Quantcast. Right?	16:41:17
10	MR. VOGT: Objection to form.	16:41:19
11	THE WITNESS: In total, it could.	16:41:20
12	BY MR. BERRY:	16:41:21
13	Q. Unless there were just one person who looked	16:41:23
14	at one post and that was the only time they visited	16:41:26
15	per month. Right?	16:41:27
16	A. Correct.	16:41:27
17	Q. And so for the if that were to	16:41:37
18	looking so if your analysis, then, were applied to	16:41:39
19	each post for Gawker in October 2012, wouldn't the	16:41:43
20	value attributable to each post exceed the total	16:41:48
21	value of what you valued Gawker at?	16:41:50
22	A. Not necessarily.	16:41:51
23	MR. VOGT: Objection to form.	16:41:52
24	BY MR. BERRY:	16:41:54
25	Q. If people viewed more than one post, it	
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1	would exceed the value. Right?	16:41:59
2	MR. VOGT: Objection to form.	16:42:00
3	THE WITNESS: I would have to look at that	16:42:02
4	data to do that analysis.	16:42:03
5	BY MR. BERRY:	16:42:04
6	Q. If you look back at well, do you know how	16:42:11
7	many posts appeared on gawker.com in October?	16:42:12
8	A. I do not.	16:42:13
9	Q. Do you know how many posts appeared in 2012?	16:42:20
10	A. I do not.	16:42:20
11	Q. Do you know how many posts appeared in 2013?	16:42:22
12	A. I do not.	16:42:23
13	Q. Looking back at 1149, Gawker 1149, which is	16:42:30
14	the second page of Exhibit 177.	16:42:34
15	A. Okay.	16:42:35
16	Q. In that same column we were looking at	16:42:37
17	showing unique page views, the top line number says	16:42:43
18	687,661,729. Right?	16:42:50
19	A. Is is that a 5 or a 6? I'm not sure if	16:42:54
20	that's 587 or 687.	16:42:57
21	Q. Okay. Either way, either 587 million or	16:43:01
22	687 million. Right?	16:43:02
23	A. Yes.	16:43:04
24	Q. Okay. That shows the number of total unique	16:43:06
25	page views on gawker.com. Correct? For this 2012.	

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1	A. I believe that's what that says, yes.	16:43:16
2	Q. You couldn't use that number in your	16:43:20
3	analysis, could you?	16:43:23
4	A. For what?	16:43:24
5	MR. VOGT: Objection to form.	16:43:25
6	BY MR. BERRY:	16:43:26
7	Q. To value Gawker?	16:43:27
8	A. No, that wouldn't make sense.	16:43:28
9	Q. Right, but that's the aggregate of the	16:43:31
10	unique views per post on gawker.com for 2012. Right?	16:43:38
11	A. If that's what this data says, yes.	16:43:41
12	Q. And that's essentially what you did for the	16:43:43
13	Hogan post. Right?	16:43:43
14	A. What?	16:43:44
15	MR. VOGT: Objection to form.	16:43:45
16	BY MR. BERRY:	16:43:46
17	Q. Use the unique views for an individual post	16:43:47
18	to value to determine the sorry.	16:43:50
19	You used one the unique views for a post	16:43:56
20	to assess the overall value of Gawker based on	16:43:58
21	average monthly uniques. Right?	16:44:00
22	MR. VOGT: Objection to form.	16:44:00
23	THE WITNESS: No. We did not use the unique	16:44:02
24	views of the post to assess the value of Gawker. We	16:44:08
25	looked at the	

1	BY MR. BERRY:	16:44:09
2	Q. To assess the value of that individual post.	16:44:12
3	MR. VOGT: Objection to form.	16:44:13
4	THE WITNESS: We looked at the traffic, the	16:44:15
5	monthly unique user traffic to Gawker to determine	16:44:18
6	the value of gawker.com as it was provided through	16:44:21
7	Quantcast. Then using the Google Analytics data	16:44:24
8	here, we looked at the number of unique views of the	16:44:27
9	video to apportion what percentage of that increase	16:44:29
10	in value was from the video.	16:44:31
11	BY MR. BERRY:	16:44:32
12	Q. Okay. Looking at 1149, the unique for	16:44:40
13	Hogan the Hogan post earlier we said was roughly	16:44:43
14	4.878 million. Right? On the page	16:44:48
15	A. Where are you?	16:44:49
16	Q 11 on Gawker 1149.	16:44:51
17	A. Oh, the Hogan okay. Yes.	16:44:52
18	Q. All right. What percentage of the total	16:44:56
19	unique page views for all of 2012 were the unique	16:45:00
20	page views for the Hogan post?	16:45:03
21	A. I'd have to use a calculator, but.	16:45:05
22	Q. I actually have one.	16:45:28
23	If this is not enough, we'll break out the	16:45:30
24	iPhone.	16:45:42
25	MR. VOGT: While he's doing that can I ask a	

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16:45:47 1 question? Is there a court record saying you guys 16:45:49 2 didn't have to provide Google Analytics data? 3 MS. SMITH: They subpoenaed Google and 4 Google said that they're --5 THE REPORTER: I'm sorry. Is this on the record or off the record? 6 7 MR. VOGT: No. 16:45:56 8 MS. SMITH: No, sorry. Off the record. 16:45:56 9 MR. VOGT: No, it's off the record. 16:45:56 10 THE REPORTER: Off the written record. But 16:45:56 11 the video is rolling. 16:46:05 12 MS. SMITH: Can we go off the record a 16:46:05 13 second? 16:46:15 THE VIDEOGRAPHER: Off the record at 4:46. 14 16:46:22 15 (Discussion held off the record.) 16:46:25 16 THE VIDEOGRAPHER: We're on the record at 16:46:29 4:46. 17 18 16:46:32 THE WITNESS: I'm breaking your calculator. 16:46:36 19 So you don't have enough decimals. 20 16:46:38 MS. SMITH: I don't think the iPhone has 16:46:39 21 enough either, but you can try. 22 THE WITNESS: Do you want me to just give 16:46:40 23 you a rough -- a rough --16:46:40 16:46:40 24 BY MR. BERRY: 25 O. Yeah.

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1	A or do you want an exact down to the	16:46:44
2	millionth decimal point?	16:46:46
3	Q. No, no, yeah. I mean, you can give me a	16:46:47
4	rough, rough.	16:46:47
5	A. I'll give you a rough number.	16:46:58
6	And I'm going to do this as 587- 'cause I	16:47:02
7	don't know if that's a 5 or a 6.	16:47:03
8	Q. Either way.	16:47:04
9	A. I really can't tell. But I think either	16:47:07
10	way, it's going to	16:47:17
11	I don't know what's wrong with this	16:47:19
12	calculator. Do we have another calcu I'm sorry,	16:47:22
13	man, I appreciate the calculator.	16:47:24
14	MS. SMITH: You should if you do it the	16:47:26
15	other way, you'll get more decimal points.	16:47:28
16	THE WITNESS: I don't need that many	16:47:29
17	decimals.	16:47:29
18	MS. SMITH: Okay.	16:47:30
19	THE WITNESS: It's I understand what	16:47:30
20	you're trying to show.	16:47:31
21	MR. VOGT: And now we have to enter the	16:47:33
22	phone into evidence. I'm marking it.	16:47:41
23	THE WITNESS: Less than 1 percent.	16:47:42
24	BY MR. BERRY:	16:47:42
25	Q. Right. It's about	

		]
1	A. 0.83 percent. Yeah.	16:47:42
2	Q. Okay.	16:47:44
3	A. Thank you.	16:47:45
4	Q. So the Hogan post accounted for 0.8 percent	16:47:51
5	of the unique views total that Gawker got in 2012.	16:47:55
6	Right?	16:47:55
7	MR. VOGT: Objection to form.	16:47:57
8	THE WITNESS: According to this data here,	16:48:00
9	yes.	16:48:01
10	BY MR. BERRY:	16:48:02
11	Q. But yet in your analysis, the post accounted	16:48:05
12	for over 5 percent of the total value of Gawker.	16:48:05
13	Right?	16:48:10
14	A. Where are you getting 5 percent?	16:48:11
15	Q. Well, if you look at Exhibit 5, the value of	16:48:22
16	Gawk do you have Exhibit 5 to your report?	16:48:25
17	A. I do, yeah.	16:48:25
18	Q. The value of gawker.com attributed to the	16:48:28
19	video in the upper bound is \$15 million. Right?	16:48:31
20	A. Correct.	16:48:31
21	Q. And the total value of Gawker at that point	16:48:33
22	was \$286 million. Right?	16:48:36
23	A. Approximately, correct.	16:48:38
24	Q. So that's a little over 5 percent?	16:48:41
25	A. A little over 5 percent.	

1	Q. So even though it accounted for less than	16:48:44
2	1 percent of the total traffic, it somehow accounted	16:48:47
3	for over 5 percent of the total value of Gawker?	16:48:51
4	MR. VOGT: Objection to form.	16:48:53
5	THE WITNESS: Again, it's the in	16:48:55
6	Mr. Denton's own words	16:48:56
7	BY MR. BERRY:	16:48:57
8	Q. I'm asking you in your analysis, it	16:48:59
9	accounted for over 5 percent of the value of	16:49:02
10	gawker.com.	16:49:03
11	A. Yes. Because in Mr. Denton's own words,	16:49:10
12	"Most of the stories that resonate" and I'm	16:49:12
13	quoting him from page 11 of my report:	16:49:14
14	"Most of the stories that	16:49:15
15	resonate are also stories with high	16:49:16
16	page views with the flames that	16:49:18
17	everyone so prizes you have to	16:49:20
18	be more original, even more	16:49:23
19	provacative, even more of a hustler	16:49:24
20	than usual."	16:49:25
21	And, again, it's each of these first-time	16:49:27
22	visitors is a potential convert. So it's yes, it	16:49:30
23	does, it's over 5 percent.	16:49:31
24	Q. What percentage of the 5.3 million people	16:49:36
25	who viewed the Hogan post were first-time viewers?	

r	2090 000	7
1	A. I don't have that information.	16:49:40
2	MR. VOGT: Objection to form.	16:49:41
3	THE WITNESS: Sorry.	16:49:42
4	BY MR. BERRY:	16:49:42
5	Q. So you don't know if that fits in	16:49:43
6	Mr. Denton's analysis that you keep reading?	16:49:45
7	MR. VOGT: Objection to form.	16:49:46
8	THE WITNESS: I don't have that information.	16:49:47
9	BY MR. BERRY:	16:49:52
10	Q. So if Gawker had published the Hulk Hogan	16:49:58
11	post, the Adam Lanza's mother post, the Kate	16:50:03
12	Middleton post that had 7 million views, would we be	16:50:05
13	accounting for 15, 20 percent of the value of Gawker	16:50:08
14	with those three posts?	16:50:10
15	MR. VOGT: Objection to form.	16:50:10
16	THE WITNESS: If we did what now?	16:50:12
17	BY MR. BERRY:	16:50:13
18	Q. If Gawker only posted three things	16:50:15
19	A. Ever?	16:50:16
20	Q in 2012, Kate Middleton's post that you	16:50:19
21	mentioned, the Adam Lanza's mother post, and the	16:50:21
22	Hogan post, which were all 5 million, 5 million, and	16:50:24
23	I think 7 million a little more for Kate	16:50:28
24	Middleton do you think that that would account for	16:50:30
25	15, 20 percent of the value of Gawker?	

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1	MR. VOGT: Objection to form.	16:50:34
2	THE WITNESS: I don't know the exact	16:50:36
3	percentage that would account for. I haven't done	16:50:38
4	that analysis.	16:50:39
5	BY MR. BERRY:	16:50:39
6	Q. Would your analysis change if the number of	16:50:42
7	unique views for the Hogan video was less?	16:50:46
8	MR. VOGT: Objection to form.	16:50:48
9	THE WITNESS: The method of the analysis or	16:50:50
10	the actual numbers?	16:50:51
11	BY MR. BERRY:	16:50:52
12	Q. Sorry. Again, it's a better question.	16:50:54
13	Would your conclusion change if the number	16:50:56
14	of unique views for the Hulk Hogan video was less?	16:50:58
15	A. Likely it would change, yes.	16:51:01
16	Q. If there were less unique views for the	16:51:05
17	video under your analysis, the added value, then,	16:51:09
18	would be less. Right?	16:51:10
19	A. If less individuals, unique viewers, viewed	16:51:14
20	the video than there were, then, yes, based on the	16:51:20
21	analysis, the conclusion would be less.	16:51:22
22	Q. So if the number of unique views of the	16:51:25
23	video was 2.5 million instead of 5 million plus, then	16:51:30
24	the added value would be cut roughly in half. Right?	16:51:34
25	A. Roughly.	

1	Q. If the number of unique views was 2 million,	16:51:38
2	then the added value would be reduced by 60 percent.	16:51:38
3	Right?	16:51:43
4	A. And to correct my last statement, all else	16:51:45
5	being equal, of course.	16:51:49
6	Q. What else all else being equal in your	16:51:52
7	analysis. Right?	16:51:52
8	A. All else being equal in terms of monthly	16:51:53
9	unique user traffic to gawker.com.	16:51:54
10	Q. Well, but the traffic is what it was.	16:51:54
11	Right? I mean	16:51:56
12	A. Well, I don't know. We're giving we're	16:51:57
13	doing hypotheticals here, so I'm just saying in that	16:51:59
14	hypothetical situation you're presenting to me, all	16:52:01
15	else equal, then, yes, it would be about half.	16:52:04
16	Q. Right. But if the number of people who	16:52:07
17	viewed the video that was posted in October 2012 was	16:52:13
18	2.5 million and then the analysis would show that the	16:52:17
19	added value to Gawker would be half of what you	16:52:21
20	concluded. Right?	16:52:23
21	A. If it was only in October 2012, then I don't	16:52:26
22	know that it would only be half.	16:52:27
23	Q. That the video was posted in 2012.	16:52:30
24	If the number of unique views to the video	16:52:33
25	was 2.5 million, then the added value would be cut in	

1	half. Right?	16:52:38
2	A. But not just in the month of October.	16:52:40
3	Q. Right, distributed through April 2013.	16:52:43
4	A. All else being equal.	16:52:45
5	Q. Right. We changed the number from	16:52:49
6	5.35 million to	16:52:50
7	A. So let's just say	16:52:50
8	Q 2.5	16:52:51
9	A exactly half. Let's say exactly half of	16:52:53
10	that.	16:52:53
11	Q. Right. Right.	16:52:54
12	A. And all else remained the same, then the	16:52:56
13	value would be half.	16:52:58
14	Q. Right. And if the number of unique views of	16:53:00
15	the video was 2 million, then it would be reduced by	16:53:04
16	roughly 60 percent, the added value.	16:53:07
17	A. If there were less all else remained the	16:53:12
18	same and less unique viewers viewed the video, the	16:53:17
19	value conclusion would be less.	16:53:19
20	MR. BERRY: Can we take a quick break?	16:53:25
21	THE WITNESS: Sure.	16:53:26
22	THE VIDEOGRAPHER: Off the record at 4:53.	16:53:29
23	(Recess taken.)	17:07:15
24	THE VIDEOGRAPHER: Back on the record at	17:07:24
25	5:07.	

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1	BY MR. BERRY:	17:07:28
2	Q. Earlier you had mentioned doing or trying	17:07:30
3	to do a regression analysis. Other than that and the	17:07:35
4	other things that we've talked about here today, have	17:07:37
5	you done any other analysis or attempted to do any	17:07:40
6	other analysis in connection with your report?	17:07:42
7	A. Other than what's presented in the report?	17:07:45
8	Q. (Nods head.)	17:07:46
9	A. Just looking at the demographic information	17:07:49
10	we talked about, I think other than what was	17:07:51
11	discussed here, not that I can recall off the top of	17:07:56
12	my head, no.	17:07:57
13	Q. Other than what we discussed here today, do	17:08:01
14	you have any other opinions concerning the	17:08:02
15	litigation?	17:08:04
16	A. Other than what's in my report and what	17:08:06
17	we've discussed, I do not believe so.	17:08:09
18	Q. Has anything we discussed today changed the	17:08:11
19	opinions that are offered in your report?	17:08:15
20	A. Nothing has changed it. If additional data	17:08:17
21	or information is provided to me, as I state in my	17:08:20
22	report, I reserve the right to amend my analysis.	17:08:23
23	But, other than that, no.	17:08:31
24	Q. Without getting into specific conversations	17:08:34
25	that you've had with counsel, did you ask for any	

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1	additional data that was not provided to you?	17:08:40
2	A. As I mentioned earlier, I asked for Google	17:08:45
3	Analytics data and Vastly data.	17:08:48
4	Q. Anything else?	17:08:49
5	A. There may have been other items. I don't	17:08:53
6	recall off the top of my head.	17:08:55
7	Q. What data specifically did you ask for from	17:08:58
8	Google Analytics and Vastly?	17:09:00
9	A. Traffic pertaining to specific users, how	17:09:03
10	they access gawker.com, where they go from	17:09:09
11	gawker.com, how often they to gawker.com, any of the	17:09:11
12	affiliate sites. So where they come from, where they	17:09:14
13	go to, how many of the basically any general	17:09:21
14	information that tracks any user to gawker.com.	17:09:24
15	Q. And that's what you requested of Plaintiff's	17:09:28
16	counsel that was the only information that you	17:09:31
17	sought that wasn't provided to you?	17:09:34
18	A. I don't know if that was the only	17:09:36
19	information. Again, there might have been other	17:09:38
20	items. But as I sit here right now, that's all that	17:09:41
21	I remember.	17:09:41
22	Q. And we talked about this earlier, but you're	17:09:49
23	not expressing any other opinions other than on the	17:09:51
24	valuation of gawker.com and the change in value	17:09:54
25	attributable to the Hogan post. Right?	

1	A. I am only looking at how gawker.com's value	17:10:00
2	increased and what portion of that was attributable	17:10:04
3	to the Hulk video.	17:10:06
4	Q. And your expert opinion is that the increase	17:10:09
5	in the value of gawker.com as a result of Gawker	17:10:14
6	posting that video is between 4.995 million and	17:10:18
7	15.445 million. Right?	17:10:19
8	A. Based on the data I have to date, yes.	17:10:23
9	Q. And having testified here today, your	17:10:25
10	opinion remains the same. Right?	17:10:27
11	A. Correct.	17:10:28
12	Q. Do you anticipate doing any further	17:10:31
13	analysis?	17:10:32
14	A. If it is asked of me and if it is necessary,	17:10:34
15	but I don't I don't know.	17:10:36
16	Q. Do you anticipate doing any future work on	17:10:40
17	your opinion?	17:10:42
18	A. Only if it's asked of me and if it's	17:10:44
19	necessary.	17:10:45
20	Q. Why would it be necessary?	17:10:47
21	MR. VOGT: Objection to form.	17:10:48
22	THE WITNESS: If there's additional data or	17:10:50
23	information that becomes available that I did not	17:10:52
24	have at the time I did my report.	17:10:57
25	MR. BERRY: I have no further questions.	

1	MR. VOGT: We'll read.	17:11:03
2	THE WITNESS: What's that?	17:11:03
3	MR. VOGT: You'll read a copy of your	17:11:05
4	transcript.	17:11:06
5	THE WITNESS: Oh.	17:11:06
6	MR. BERRY: You'll have an opportunity to	17:11:08
7	read it, make sure that there's nothing that's out of	17:11:10
8	whack and you can make any corrections.	17:11:11
9	THE WITNESS: When will I get that?	17:11:14
10	THE REPORTER: Our normal turnaround time is	17:11:17
11	ten business days.	17:11:19
12	MS. SMITH: It's possible that we will order	17:11:20
13	it more quickly than that, in which case we'll send	17:11:22
14	it to you as soon as we get it.	17:11:23
15	THE WITNESS: Okay. Can I get a copy of the	17:11:25
16	video, too?	17:11:28
17	MR. BERRY: Why don't we go off the record.	17:11:28
18	Do you have any questions, Shane?	17:11:29
19	MR. VOGT: No.	17:11:30
20	MR. BERRY: Okay. We're done. Thank you	17:11:32
21	again for coming today.	17:11:33
22	THE WITNESS: Thank you.	17:11:33
23	THE VIDEOGRAPHER: This concludes the	17:11:34
24	deposition of Jeff Anderson, Volume Number 1.	17:11:37
25	The original will be retained by Merrill	

1	Legal Solutions at 20750 Ventura Boulevard,	17:11:44
2	Suite 205, Woodland Hills, California.	17:11:47
3	Going off the record. The time is 5:11.	
4	(Whereupon, at 5:11 P.M., the	
5	videotaped deposition of JEFF	
6	ANDERSON was adjourned.)	
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1	STATE OF CALIFORNIA )
2	COUNTY OF LOS ANGELES ) ss.
3	
4	
5	I, JEFF ANDERSON, hereby certify under
6	penalty of perjury under the laws of the State of
7	California that the foregoing is true and correct.
8	Executed this day of
9	, 2015, at
10	, California.
11	
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14	JEFF ANDERSON
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JEFF ANDERSON - 3/25/2015

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1	STATE OF CALIFORNIA )
2	COUNTY OF LOS ANGELES ) ss.
3	
4	I, SUSAN NELSON, C.S.R. 3202, in and for the
5	State of California, do hereby certify:
6	That, prior to being examined, the witness named
7	in the foregoing deposition was by me duly sworn to
8	testify the truth, the whole truth and nothing but
9	the truth;
10	That said deposition was taken down by me
11	stenographically at the time and place therein named,
12	and thereafter transcribed via computer-aided
13	transcription under my direction, and the same is a
14	true, correct and complete transcript of said
15	proceedings;
16	I further certify that I am not interested in the
17	event of the action.
18	Witness my hand this 36th day of March, 2015.
19	$C \rightarrow \Lambda$
20	Moanheloon
21	Susan Nelson, C.S.R. No. 3202
22	Certified Shorthand Reporter
23	State of California
24	
25	

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